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VOLUME VIII
BEFORE THE SECRETARY OF
THE UNITED STATES DEPARTMENT OF AGRICULTURE
AGRICULTURAL MARKETING SERVICES

In the Matter of Proposed) Docket Numbers
Amendments to Tentative) AO-14-A77, et al.
Marketing Agreements and) DA-07-02
Orders)

National Public Hearing
Thursday, April 12, 2007
9:15 o'clock a.m.
Radisson Hotel Circle Centre
31 West Ohio Street
Indianapolis, IN 46204

BEFORE:

JUDGE VICTOR W. PALMER
U.S. ADMINISTRATIVE LAW JUDGE
UNITED STATES DEPARTMENT OF AGRICULTURE

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1 JUDGE PALMER: On the record. Is everybody
2 ready to get started. Mr. Beshore.

3 Mr. Gallagher is on the stand and still
4 under oath.

5 **EDWARD W. GALLAGHER,**
6 having been previously sworn, was examined and
7 testified as follows:

8

9 **DIRECT EXAMINATION (CONTINUED),**

10 **QUESTIONS BY MR. MARVIN BESHORE:**

11 Q Thank you, Your Honor. Mr. Gallagher, do you
12 have a document the first page of which is
13 headed "Additional Information of Dairylea
14 Cooperative, Inc."?

15 A Yes, I do.

16 MR. BESHORE: Has this been marked for
17 identification as Exhibit 54, Your Honor?

18 JUDGE PALMER: No, it has not. Let's do
19 that right now.

20 *(Exhibit 54 was marked for identification.)*

21 MR. BESHORE: I would like to request that,
22 please.

23 JUDGE PALMER: This will be 54.

24 Q Mr. Gallagher, could you tell us what Exhibit 54
25 is?

1 A Yes, after the listening session for this
2 proceeding that happened in December, USDA had
3 requested that by or before December 19th or so,
4 the industry submit requests for information and
5 data to support their proposal; and so attached
6 is the letter that I had sent, which is on the
7 USDA website, and then -- so that's the first
8 two pages. And then the page that begins with a
9 map and it's a few pages long and ends with a
10 map is the data that I got back from USDA per
11 that information request. That information got
12 to me on April 3rd after I had pre-submitted my
13 testimony, so I didn't get a chance to address
14 this in my testimony.

15 The tables that are -- all the tables that
16 make up the remainder of the exhibit are -- is
17 information -- some of it is information that I
18 requested from USDA that they didn't include in
19 their information submission, but I went and put
20 the information together on my own and created
21 the tables on my own.

22 Q The tables are the last four pages; is that
23 correct?

24 A That's correct.

25 Q Last four sides of Exhibit 54?

1 A Yep.

2 Q Could you just describe those briefly?

3 A Okay. The first table that says "NASS Price
4 Survey Dairy Product Pounds Compared to Total
5 U.S." are for the four products that are in the
6 NASS price survey, and it shows the first column
7 "NASS Survey" are the pounds of product each
8 year that were included in the NASS survey. And
9 the second column is for those same products,
10 the products USDA reported as were produced in
11 total in the United States. And the third
12 column, then, is the percentage that the NASS
13 pounds are of the total produced in the United
14 States for those particular products.

15 The second graph, then, is -- or excuse me,
16 the second table the next page that shows
17 cheddar cheese, it's the same pounds for cheddar
18 cheese in the NASS survey as on the first table,
19 but then I compared that to total cheese
20 production in the United States as opposed to
21 just cheddar cheese production. So the NASS is
22 a percentage of total cheese production.

23 The third table is an attempt to -- well,
24 the first three columns, which says "Butterfat,
25 Skim" and "Total Solids" are my attempt to

1 calculate the milk equivalent in the pounds of
2 product included in the NASS survey. And I
3 computed it three ways, butterfat equivalent,
4 skim equivalent and total solids equivalent.
5 And to make the calculations, I used, for
6 butterfat and skim, the factors that are
7 reported in Dairy Market News, and for total
8 solids I took 50 percent of the butterfat plus
9 50 percent of the skim and added them together
10 to get total solids.

11 The next two columns are "Federal Order and
12 California." And the first column -- fourth
13 column is Class III and IV receipts, so it would
14 be for each of those years total annual Class
15 III and IV pounds under Federal Orders as
16 reported by USDA, plus their equivalent under
17 the California state order. And then the
18 producer receipts would be Federal Order
19 producer receipts plus California milk
20 production. And then the final column is "U.S
21 Milk Production" total for the year.

22 The final table, then, is a calculation
23 that I made based on the prior table, and it's
24 "Percentage of U.S. Milk Production With" --
25 what I'm calling -- "a Circularity Issue, Based

1 on Selected Comparable Category."

2 The calculation looks at the total solids
3 milk equivalent that I calculated of pounds of
4 product in the pricing survey, that would be the
5 numerator, and the denominator would either be
6 the Class III and IV receipts or the producer
7 receipts of the U.S. milk production. So this
8 is then saying, to give you an example, in 2006,
9 20 percent of the milk produced under Federal
10 Orders in California, and that was utilized in
11 Class III or IV, was made into a product that is
12 included in the dairy product survey.

13 Q The NASS survey?

14 A NASS survey.

15 So that would say 80 percent of the Class
16 III or IV milk doesn't have a circularity issue,
17 20 percent has a circularity issue. If you look
18 at it all the way over to "U.S. Milk
19 Production," 10 percent of the milk produced in
20 the United States is in the NASS survey and has
21 a circularity issue, 90 percent produced in the
22 United States does not have a circularity issue
23 resulting from the NASS survey Federal Order
24 pricing.

25 Q One final question, then, on direct,

1 Mr. Gallagher. For clarification, in
2 Mr. Beeman's testimony there was reference to
3 two membership numbers for -- or two farm
4 numbers for Dairylea, 2,400 and then he
5 mentioned a 1,400 number.

6 Can you clarify those numbers?

7 A Sure. Dairylea has a number of member
8 cooperatives; cooperatives who have joined
9 Dairylea as members. Bill referenced the number
10 of direct Dairylea members, and the other
11 thousand are members of cooperatives who have
12 joined Dairylea as member cooperatives.

13 Q And the member cooperatives market all their
14 milk through Dairylea?

15 A Yes.

16 Q Thank you, I have -- I'm sorry?

17 A I didn't get the opportunity to include this
18 information in my testimony from yesterday.
19 There are a couple of points I would like to
20 make, I would like to glean from this data.

21 Q Please do.

22 A If I could. Thank you.

23 First of all, one of the primary reasons I
24 asked for the data was I know at the listening
25 session there were concerns about what may be

1 the immensity of this auditing process to have
2 an audit trail here to see if -- you'll see
3 what's being reported. A couple things I would
4 like to comment on.

5 One, I know that there's a rule out there
6 that hasn't been published and hasn't been made
7 public, but through different ways I can, you
8 know, we all have ways of finding out
9 information about what's going on. One of the
10 things I do know that has been proposed is that
11 there's going to be some sort of auditing
12 process for this NASS pricing survey.

13 So there is some process within the
14 department already to think about how we audit
15 this stuff.

16 Q That would be to implement what is in the --

17 A It's already being done.

18 Q And the parts of the law which were put into the
19 statute that were put into the record yesterday
20 that says that reporting can be verified?

21 A Correct. And so then I was curious, well, what
22 is the enormity of this auditing process. And
23 from the data here it says that there are 87
24 plants that are providing data that goes into
25 the NASS survey.

1 Okay, well, I used to work for the Federal
2 Order in the Northeast Order, I'm pretty close
3 to the Northeast Order. On a regular basis they
4 audit more than 87 plants just in that order.
5 So they've got a system already. There's a
6 system set up that easily audits more than 87
7 plants.

8 Secondly, what I was trying to get at is
9 the concentration, you know, the old 80/20 rule;
10 20 percent of the entities produced 80 percent
11 of the product. We see that across all forms of
12 agriculture. And I've got to believe some of
13 that is very similar in the production of dairy
14 products, and so I was trying to get at how many
15 are there of these really large entities that
16 are the most important audit. Unfortunately, I
17 wasn't able to get that information on a dairy
18 division, but I would submit that you know the
19 enormity of this really isn't 87.

20 Also, they have something called reporting
21 entities to report the data, and to give you an
22 example, Dairy America reports the data for
23 their members. So in powder, you really have
24 one entity that you have to make sure reports
25 correctly. So I don't think that's that

1 difficult of a process to make sure one entity
2 reports correctly.

3 Also, I believe DFA is a reporting entity.
4 I believe they report for all their plants. I
5 certainly would submit that I think with the
6 right outreach program from USDA to the
7 industry, that I think the process of
8 implementing the Dairylea proposal could run
9 pretty smoothly with some advanced notice and
10 outreach from the industry to work with them,
11 especially in this day and age of electronic
12 submission of information and the technology
13 that's available, I think it could run pretty
14 smoothly.

15 The other thing I would submit is that if
16 you took the plants that report this data that
17 are outside of California, I don't know the data
18 in this, I didn't ask the question, but I would
19 say that probably at least 75 percent of the
20 product is produced in plants where regularly
21 Federal Order auditors show up. And so the
22 process of auditing this I don't think is going
23 to be very difficult. I think it's just going
24 to be, you know, a fairly easy process to do.

25 I think that's about all I'd say.

1 Q Okay. And those comments are relating to
2 verifying the invoicing of products as proposed
3 in proposal 20?

4 A Correct.

5 Q Okay. Thank you.

6 JUDGE PALMER: Questions? Yes,
7 Mr. Rosenbaum.

8 **CROSS-EXAMINATION,**

9 **QUESTIONS BY MR. STEVEN J. ROSENBAUM:**

10 Q Good morning, Mr. Gallagher. Steve Rosenbaum
11 representing the International Dairy Foods
12 Association.

13 A Good morning.

14 Q Mr. Gallagher, what products, what manufactured
15 products does Dairylea currently manufacture and
16 market?

17 A We don't manufacture any products. We don't
18 operate any plants.

19 Q Historically, did Dairylea have interest in
20 manufacturing plants?

21 A Yes.

22 Q Has Dairylea divested itself of those interests
23 over time?

24 A Yes. I don't even believe we're invested in any
25 plants at this point in time.

1 Q Okay. I want to concentrate on your proposal 20
2 and how it would work. And I want to take us
3 through a simple hypothetical.

4 A Sure.

5 Q I thought because it's going to involve a few
6 numbers, it would be easiest for me to write up
7 on the screen for us to look at. They're not
8 going to be complicated.

9 I'd like to have you assume a situation.
10 Let's assume the price of cheese on the CME and
11 NASS is \$1.40 a pounds, okay? And let's assume
12 that the make allowance is \$0.17, which is
13 pretty close to its current level. Now, without
14 getting into the intricacies of component
15 pricing under that circumstance, the minimum
16 price that the Class III handlers have to pay to
17 its farmers is \$1.23, correct? Obviously you
18 convert that.

19 A Right, but the cheese price goes back into the
20 calculation.

21 Q Is the minimum milk price.

22 Now, let's assume that the actual cost of
23 manufacturing is \$0.20, meaning that the costs
24 are up \$0.3 over the make allowance. And I
25 think that's going to be all the information we

1 need for my questions.

2 Now, I want you to assume -- so let's
3 assume that industry is in complete agreement,
4 which it's not always, but let's assume industry
5 is in agreement as to what the cost of
6 manufacturing are; that is to say \$0.20 is
7 correct.

8 A Okay.

9 Q So we're not going to get in debate over that.
10 We've all agreed it's \$0.20.

11 Now, up until today, excluding this
12 proposal, so to speak, the reaction based upon
13 how USDA has addressed the situation between
14 January 1, 2000 and today is that under that
15 scenario, USDA would increase the make allowance
16 by \$0.3 to \$0.20, correct?

17 A Sure; that's part of what our issue is, yes.

18 Q And the result would be that a manufacturer
19 whose costs are equal to these average costs of
20 \$0.20 would be able to pay its farmer the
21 minimum milk price and it would have \$0.20 left
22 over, and that would be enough to cover its cost
23 of manufacturing; is that correct?

24 A Correct.

25 Q Now, let's assume that your proposal is adopted;

1 that's what I want to contrast it with.

2 A Okay.

3 Q Now --

4 JUDGE PALMER: There's a religious group in
5 the other room. I think we're getting a little
6 bit of their music.

7 Q But let's assume the Dairylea proposal is
8 adopted, and so we're at a scenario where the
9 make allowance is \$0.17, but the Dairylea
10 proposal is in place.

11 We've gone through, essentially, the same
12 hearing process and determined that the true
13 cost of manufacture is \$0.20, correct?

14 A The proposal allows it to happen either way.
15 USDA just routinely does it or you have a
16 hearing, either way.

17 Q For purposes of my hypothetical, it doesn't
18 matter whether through a hearing or through some
19 other mechanism; but one way or the other USDA
20 has recognized, determined that the actual cost
21 of manufacturing is \$0.20 rather than \$0.17,
22 okay?

23 A Yes.

24 Q Now, under your scenario, what happens is that
25 the make allowance doesn't change at all,

1 correct?

2 A Correct.

3 Q And so the minimum milk price stays at \$1.23,
4 correct?

5 A Yes.

6 Q And so if the price of cheese remains at \$1.40,
7 the make allowance is at \$0.17 still, the
8 minimum milk price is \$1.23, the manufacturer is
9 losing \$0.3 for every pound of cheese it makes,
10 correct?

11 A Not necessarily because they pass the cost down.

12 Q Down to?

13 A They can pass the cost on.

14 Q That's the question.

15 A Okay.

16 Q If the price of cheese remains at \$1.40, then
17 the manufacturer is losing \$0.3?

18 A No, that's not true. Cheese is regularly sold
19 at CME plus something; and that doesn't get
20 reflected in the CME price, unless it's in the
21 NASS survey, doesn't get reflected in the NASS
22 survey. And my data shows that most of the
23 cheese produced in the United States is not in
24 the NASS survey.

25 Q Let me put it differently. Unless the

1 manufacturer is able to pass on these extra
2 costs in the form of higher cheese prices, it's
3 losing \$0.3 a hundredweight, correct?

4 A Under that scenario it would be no different
5 than a dairy farmer who is unable to pass on
6 their higher costs, they'd be losing.

7 Dairy farmers, as they are now, are losing
8 money.

9 Q So what USDA will do, under your proposal, when
10 the cost of manufacture has been determined to
11 be \$0.3 higher than the make allowance, USDA
12 will not change the make allowance at all,
13 correct?

14 A Correct.

15 Q USDA will instead put out a piece of paper that
16 says to the world "cost of manufacture up \$0.3,"
17 correct?

18 A Yes.

19 Q That piece of paper that USDA puts out will,
20 itself, have no legal effect, correct?

21 A Correct.

22 Q It will not legally mandate -- it will
23 not -- the existence of that piece of paper will
24 not permit a cheese manufacturer to reduce its
25 minimum milk price, correct?

- 1 A Correct.
- 2 Q That remains unchanged at \$1.23 under this
3 scenario, correct?
- 4 A Correct.
- 5 Q That piece of paper does not legally entitle a
6 cheese manufacturer to obtain any higher cheese
7 price than it was already able to obtain in the
8 marketplace, correct?
- 9 A Correct.
- 10 Q And now if your system -- and so if under
11 proposal 20, manufacturers are unable to pass on
12 any higher cheese prices, they're really sunk?
- 13 A They're in the same position as the rest of the
14 manufacturing world.
- 15 Q Well, no, because they have a minimum milk
16 price; that's not true at all.
- 17 A Sure it is; they can negotiate with their
18 customer to change the price.
- 19 Q Well, that's what I said was, unless the
20 manufacturer is able somehow to extract a higher
21 cheese price, it's sunk and it's not like any
22 other manufacturer because it has a legal
23 requirement to pay the \$1.23?
- 24 A No, that's not true; they can negotiate with
25 their supplier to share in the cost increase by

1 lowering the over-order premium.

2 There's a number of avenues here.

3 Q Is it your supposition here that there's enough
4 over-order premiums to absorb the entirety of
5 any cost of manufacturing increase?

6 A Yes.

7 Q Is that the effect you perceive to come out of
8 this?

9 A No, because we won't give it all up.

10 Q Now, let's go to the scenario of this cheese
11 processor.

12 JUDGE PALMER: Let me ask one question. I
13 hope I don't throw everything off by asking it.

14 But the piece of paper, as Mr. Rosenbaum
15 put it, that says we really should be \$0.3
16 higher, would there be any likelihood that
17 contracts could reference that happening and
18 saying whatever price we set, either the price
19 we sell our cheese to somebody for or the price
20 that we have paid for the milk to make this
21 cheese, will be in some way affected by that?

22 A Absolutely, and it happens already, Your Honor.
23 In the Class I price announcement, they have a
24 \$0.20 promotion fee that they include in the
25 Class I price announcement.

1 There is no legal requirement that a Class
2 I -- a supermarket, or whatever is purchasing
3 the milk from the Class I processor, has to pay
4 that; but they have agreed to pay that because
5 it's showing up on a form produced by the
6 federal government that includes it and the
7 Class I processors are able to pass that cost
8 along on their sales that otherwise would be
9 entirely borne by them.

10 JUDGE PALMER: I take it that you prefer
11 that the cost be passed on to the buyer from the
12 cheese maker rather than being passed back to
13 the supplier by reduction in premiums?

14 A Absolutely.

15 JUDGE PALMER: All right. I just thought I
16 would put where they are.

17 All right, Mr. Rosenbaum.

18 Q We'll get to the \$0.20 in a minute, but let's
19 keep on this narrow hypothetical.

20 A Sure.

21 Q Now, your scenario is one in which a
22 manufacturer could try to provide an invoice to
23 his customer that says I'm now charging you
24 \$1.43 for cheese, the \$1.40 plus a \$0.3
25 surcharge based upon the USDA piece of paper,

1 correct?

2 A Correct.

3 Q And if successful in doing so, you would have
4 the NASS survey ignore the \$0.3 in determining
5 what the price is, correct?

6 A Correct. As long as the \$0.3 isn't more than
7 the regulated amount.

8 Q And under that scenario, you would say that the
9 manufacturer is getting \$0.17 for the make
10 allowance and \$0.3 through exclusion from the
11 NASS survey for a total of \$0.20 to cover its
12 cost of manufacture; that's your concept,
13 correct?

14 A Getting \$0.17 from the make allowance and \$0.3
15 from the market.

16 Q And the way you get \$0.3 from the market is to
17 exclude it from the NASS survey; and, therefore,
18 it doesn't increase the minimum milk price,
19 correct.

20 Is that the concept?

21 A In your simple example, yes, but it goes beyond
22 the NASS survey because it's going to be an
23 opportunity for Sarento Cheese to utilize when
24 they sell to their customers on their mozzarella
25 that's not in any type of survey, to pass that

1 cost along, too.

2 Q Well, let's focus on cheddar cheese, because
3 it's the price-setting mechanism.

4 The way it works for a cheddar cheese
5 manufacturer in your "hopeful world" is that you
6 get the extra \$0.3 by increasing your price by
7 \$0.3, labeling it a surcharge, and it's,
8 therefore, excluded from the NASS survey?

9 A Correct.

10 Q That's the mechanism?

11 A For instance, when Dairy America had their
12 surcharge, and I had an example in here it was
13 \$0.23 a pound. They could have kept that and it
14 wouldn't have been included in the NASS survey
15 and it would have covered some of their energy
16 costs, so, yes.

17 Q Now, let's assume -- I assume a customer is
18 going to say why the heck are you now for the
19 first time ever, Mr. Cheese Manufacturer,
20 instead of listing on invoice a price per pound,
21 listing a surcharge?

22 I mean, certainly customers are going to
23 ask why, don't you think?

24 A Absolutely they will.

25 Q And presumably, a cheese manufacturer would then

1 have to say, well, here's how it works, and
2 here's why it makes sense to break out the \$0.3
3 separately. Right, I mean those conversations
4 would take place, right?

5 A And in this environment, this day and age
6 talking about some sort of surcharge I think is
7 a pretty normal business conversation because
8 I've got to believe anybody that is buying
9 anything has had some -- whether it's their own
10 personal purchases in their home or for their
11 business -- has had some type of surcharge added
12 to an invoice. And so I don't think it's that
13 big of a stretch to talk to somebody about
14 getting a surcharge on an invoice.

15 Q But presumably you're going to explain the
16 reason why it makes sense here is because of
17 this regulatory mechanism that makes the
18 surcharge meaningful, right?

19 A Correct. The USDA has determined that the cost
20 of producing, in this case, cheddar cheese, has
21 increased \$0.3 per pound and so the pricing
22 doesn't reflect it and so we need to pass that
23 on to you folks, and here's USDA saying that's
24 the value that should be passed on.

25 Q And the buyer will be told and the benefit to me

1 of putting on the invoice \$1.40 plus \$0.3
2 surcharge rather than the invoice simply saying
3 \$1.43, the advantage is that under the new
4 regulation the extra \$0.3 isn't picked up; and,
5 therefore, doesn't raise minimum milk price
6 obligation, right?

7 A However they want to explain it. That's a way
8 of explaining it.

9 Q I mean, there are sophisticated buyers out there
10 of cheddar cheese who will either already know
11 that because they know the Federal Order system
12 to begin with, or will demand an explanation and
13 provide that explanation?

14 A Correct.

15 Q This is not going to be a secret, right?

16 A No; you don't want it to be a secret.

17 Q So why don't I, as a buyer, say, look, the price
18 of cheese has been \$1.40. I understand now,
19 under the regulatory mechanism, that if you can
20 report a separate \$0.3 surcharge, you get a
21 benefit because that doesn't get picked up by
22 the NASS survey. That's fine.

23 What the invoice is now going to say,
24 Mr. Cheese Manufacturer/Supplier is the price of
25 cheese is \$1.37 and there's a \$0.3 surcharge.

1 And you're made whole as a manufacturer because
2 you get the \$0.17 make allowance, but the price
3 of cheese in the survey will now be \$1.37, so
4 you get the extra \$0.3.

5 Why won't any buyer who knows anything
6 about the system do that very thing?

7 A They could. Here is -- and that could happen.
8 I mean, there's no way to prevent that from
9 happening. In the end, what will happen is
10 there's going to be long markets and there's
11 going to be short markets. And in a short
12 market, if a cheese maker has any marketing
13 gumption to them, whatsoever, they're going to
14 easily be able to pass it on. In a long market,
15 they may not; but the net amount is farmers
16 overall will be better off with this system than
17 having constant make allowance changes because
18 they will not always have to bear the full brunt
19 of a make allowance change because from time to
20 time we're going to be able to pass the costs
21 on.

22 Q But you are saying it would be perfectly
23 legitimate under your system for a buyer to
24 say -- for all buyers to say, if they figure out
25 the system, the price is still \$1.40, but it's

1 now going to be broken down \$1.37 for the
2 alleged cost of cheese plus \$0.3 for a
3 surcharge; that would be perfectly permissible?

4 A I don't know how to stop that from happening. I
5 don't say it's perfectly legitimate. I don't
6 know how to stop that from happening and it
7 could happen from time to time.

8 Q Let's talk about the real world in terms of
9 cheese that's made in the Federal Order system
10 and cheese that's not made in the Federal Order
11 system, okay.

12 You have provided some information that
13 takes us part of the way there in Exhibit 54
14 that shows that there are 33 plants in the west
15 that are part of the NASS survey, correct?

16 A Sure.

17 Q Now, let me give you some figures, these are
18 from -- is it dairy -- the cheddar cheese
19 production by state, that's NASS?

20 Let me give you the NASS figures for two
21 states, California and Idaho. I believe these
22 are already in the record.

23 But in 2004, California had a 17.9 percent
24 share of total cheddar cheese production. Idaho
25 had 16.2 for a total of those two states,

1 34.1 percent of all cheddar cheese production.

2 2005, California dropped to 17.1 percent,
3 Idaho went up to 16.8 percent, total combined of
4 33.9 percent of all cheddar cheese production is
5 in California and Idaho alone, okay?

6 A Okay.

7 Q Now, obviously, California is outside the
8 Federal Order system, correct?

9 A Correct.

10 Q Now, let's assume that -- but California does
11 use a finished product pricing mechanism to set
12 its minimum milk pricing as well, correct?

13 A Correct.

14 Q It goes through the same mechanism the USDA does
15 when costs of manufacture are alleged to have
16 increased, namely, it holds a make allowance
17 hearing, correct?

18 A It goes through a similar process.

19 Q Similar, but historically faster process,
20 correct?

21 A Yes.

22 Q They have historically been more -- for whatever
23 reasons, California has been able to shift its
24 make allowance more quickly to reflect actually
25 changes in the cost of manufacture?

1 A They have the ability to do that and have shown
2 that they have done it in the past.

3 Q Now, the way California would address the
4 situation that I've got up on the screen is that
5 if they saw -- and mind you I'm not suggesting
6 the costs of manufacturing are the same, or the
7 make allowance is the same.

8 If they had a current make allowance of
9 \$0.17, I'm not suggesting they do, but just to
10 make it simple. If they had a make allowance of
11 \$0.17 and they saw costs for their cheese
12 manufacturers had risen by \$0.3, the way they
13 historically would address the situation is to
14 increase the make allowance by \$0.3, correct?

15 A Possibly. There would probably be a request to
16 do so; whether they in fact do so or not, I
17 don't know.

18 Q Let's assume that they had done so, just to make
19 the hypothetical simpler.

20 Now, a California manufacturer under those
21 conditions, where the make allowance has now
22 gone up to \$0.20, its minimum milk price
23 obligation has dropped from \$1.23 to \$1.20,
24 correct?

25 A Sure.

1 Q And so it is able to continue to charge \$1.40
2 for its cheese and cover all of its costs,
3 correct?

4 A Sure.

5 Q Now, surely you would agree with me that the
6 presence of that collective 17 to 18 percent of
7 total cheddar cheese production, having an
8 ability to continue to sell at the \$1.40, will
9 present a material bearer to any effort by a
10 manufacturer in the Federal Order system to
11 extract additional monies from their customers?

12 A I don't know. I don't know if it will or not.

13 Q Now, Idaho is currently unregulated, correct?

14 A Correct.

15 Q And they, therefore -- we heard testimony from
16 Mr. Davis as to how his plant in Idaho pays its
17 farmers on various formulas.

18 A I missed that. I understand the basis.

19 Q So, if the Idaho processors of cheese, who are
20 unregulated, are facing higher cost of
21 manufacturer, they can -- they're under no
22 regulatory constraints with respect to what milk
23 prices they pay as a result, correct?

24 A Market determines the make allowance in Idaho
25 and it's a negotiation between the farmers and

1 the plant; and it may go up, it may go down.

2 Q Certainly, the existence of that 16 to
3 17 percent of total cheddar cheese in the
4 country that's made in Idaho, that provides a
5 substantial damper on the ability of federally
6 regulated cheddar cheese manufacturers to
7 increase their cheese price; do you agree with
8 that?

9 A No, because we don't know what the negotiation
10 is in Idaho relative to determining the make
11 allowance.

12 Q By the way, where has the growth been in cheese
13 manufacturing in this country over the last 15
14 years?

15 A Probably historically in the western states. I
16 think most recently in New Mexico, West Texas,
17 and we know that there's a very successful
18 California company making cheese in California
19 that chose not to build their plant in
20 California, but instead to build it someplace
21 that the milk they would purchase would be under
22 a Federal Order.

23 Q Under the existing Federal Order?

24 A Under the existing Federal Order in Texas.

25 Can I make a couple comments just based on

1 some of the conversation that we've had?

2 Q Maybe later when Marvin asks you questions.

3 A And I'm sure he will.

4 Q Let's just continue on. Under the scenario
5 we've talked about, as we've said, the price of
6 cheese is \$1.40, and let's assume,
7 hypothetically, I'm not suggesting this is
8 actually going to work, but let's assume
9 hypothetically that Federal Order manufacturers
10 were able to convince their customers to have
11 this \$0.3 surcharge put on, and let's assume the
12 price goes up to \$1.43. I don't want to suggest
13 I think that will work, but let's assume that
14 happens.

15 Handlers in California or Idaho would have
16 no incentive to start putting a \$0.3 surcharge
17 on, they could just charge \$1.43, let's assume
18 that that's what the market now is, that's just
19 what the invoice would show, \$1.43; do you see
20 that?

21 A Sure.

22 Q Now, the NASS survey, I assume, is going to
23 continue to pick up the prices being charged by
24 Idaho and California handlers who meet NASS
25 specs, right?

1 A Sure.

2 Q And so for those suppliers, what NASS would be
3 reporting would not be the \$1.40 excluding the
4 \$0.3 surcharge, but rather \$1.43 under your
5 proposal, correct?

6 A It could be, but they're going to fill out the
7 same reports and so there would be an incentive
8 for them to charge \$1.40 plus \$0.3 so that they
9 can keep the \$0.3, and it doesn't bid up milk
10 prices.

11 I suppose on the other hand they will say
12 if we can overreport, it drives up the Federal
13 Order price; but they can do that now because
14 it's not being audited, and maybe they are doing
15 it now.

16 Q Well, that's the difference between lying and
17 telling the truth. I'm assuming that people are
18 reporting honestly, or should be, and hopefully
19 they'll be audited at some point and they will
20 be. We support auditing by the way. I hope
21 that's clear.

22 But I think you've already jumped to my
23 point. Actually, a California processor who is
24 smart would realize I'm not going to put \$1.40
25 plus a \$0.3 surcharge for a total \$1.43, I'm

1 just going to put \$1.43 on my invoice. The
2 reason I'm going to do it, I get the same amount
3 of money, but by putting \$1.43 on the invoice,
4 I'm driving up the NASS survey price and,
5 therefore, driving up the minimum milk price for
6 handlers in the Federal Order system, who are my
7 competitors.

8 Isn't that a pretty smart thing to do if
9 you're a California manufacturer?

10 A It may be a strategy that they would employ.

11 Now, keep in mind if indeed we go to CME
12 pricing, this whole discussion is moot. And we
13 have already seen that on powder, even if you
14 don't go to CME on powder, we have already seen
15 that this system works the way I have intended
16 it and DairyLea intends it to do, it's just that
17 NASS picked up the surcharge.

18 So we've already got a real-life example
19 where this has worked.

20 Q Well, let's talk about the -- you have three
21 examples of surcharges. One example is the
22 Dairy America example, correct?

23 A Yes.

24 Q Where Dairy America was able to include on its
25 invoice an energy surcharge, correct?

1 A Yes.

2 Q But you've already said Dairy America is a
3 monopoly?

4 A I did not say that.

5 Q Well, 75 percent of powder production is sold by
6 Dairy America.

7 A I didn't say they were a monopoly.

8 Q Well, you're an economist, sir, every economist
9 would agree that if there is one entity that
10 controls 75 percent of a supply of a product,
11 that's a monopoly; wouldn't you agree with that?

12 A Dairy America is a marketing agency made up of a
13 number of cooperatives who have worked together
14 to create efficiencies to sell their powder.

15 Q I'm not trying to be pejorative here. I'm just
16 asking whether or not as a matter of economics,
17 I'm not asking whether a matter of economics
18 theory, just economics 301, would agree that if
19 there is an entity that controls the sale of
20 75 percent of a product, then it qualifies as a
21 monopolist.

22 A I think there are other extenuating
23 circumstances relative to whether -- the term
24 "monopolist" assumes there is some -- has a
25 connotation that there is some sort of possible

1 market power that they have that is
2 inappropriate, and so I don't like using that
3 term.

4 There is a theory in economics called
5 "perfectly contestable markets," and I would
6 argue that there is a perfectly contestable
7 market in manufacture of powder, even though
8 there is one entity that may have 75 percent of
9 the sales under its control.

10 Q By your own evidence --

11 A That means that markets work as they should,
12 even though there is one entity that has
13 75 percent of the powder.

14 Q By your own evidence you have 168 cheddar cheese
15 plants, 72 of them make a million pounds or more
16 a year.

17 I'm looking at table 6 to Exhibit 54,
18 correct?

19 A Yep.

20 Q And you will grant me that that scenario is
21 hardly comparable to a situation that is
22 existent today with respect to nonfat dry milk,
23 where one entity is selling 75 percent of the
24 total production?

25 A It's different, but it doesn't mean that the

1 cheddar side couldn't get there.

2 Q Now, your other example was, and I couldn't
3 quite tell actually from your language, it's the
4 mandatory -- I think you're talking about the
5 milk pep program; is that right?

6 A Yes.

7 Q The reason I think actually they surcharge the
8 milk pep program is \$0.15 not \$0.20 as your
9 testimony suggested. It's \$0.20? I'm sorry
10 then, I stand corrected.

11 Be that as it may, my point really has
12 nothing to do with the amount. That \$0.20 was a
13 mandatory cost imposed by law on all fluid milk
14 handlers in the country, correct?

15 A Yes.

16 Q There is no one who didn't face that cost,
17 correct?

18 A I guess. Again, on faith, yes.

19 Q Now, the third example you used, if I understood
20 you correctly, was the Pennsylvania Milk
21 Marketing Board fuel adjuster; is that right?

22 A Yes.

23 Q And I'm not an expert on the Pennsylvania state
24 order system, but is that a mandatory cost in
25 some fashion?

1 A Yes.

2 Q Now, let me get, then, to the relationship
3 between your proposal 20 and proposal 15, which
4 is the proposal to start using the CME to
5 determine the --

6 A Okay.

7 Q -- value of finished products rather than NASS
8 survey.

9 A Replace NASS with CME.

10 Q Right.

11 A Okay.

12 Q I'm not sure I understand how your proposal 20
13 and proposal 15 would work together if they were
14 both adopted, so I'm really asking, at this
15 point at least, just mechanical questions.

16 Now, are you assuming that you would use
17 the CME -- so, proposal 15 would replace the
18 NASS survey and start using the CME with respect
19 to butter and cheese, correct?

20 A Yes.

21 Q And so let's assume that you've done that, the
22 CME price is \$1.40, and the make allowance is
23 \$0.17, we're in the same hypothetical as I gave
24 you before which is up on the screen, so the
25 minimum milk price is \$1.23. USDA has announced

1 that the cost of manufacture is \$0.3 higher than
2 the make allowance, but as we've discussed, it's
3 not -- doesn't have any regulatory effect,
4 doesn't change the make allowance.

5 Now, would there continue to be a NASS
6 survey of cheese and butter under your scenario?

7 A Sure, if I wanted to do that, you're fine.

8 Q But is it necessary to your scenario?

9 A It's not necessary for our scenario.

10 JUDGE PALMER: Just a minute.

11 *(A discussion was held off the record.)*

12 JUDGE PALMER: All right, back on the
13 record.

14 A On the NASS survey, we would support more
15 information as opposed to less, but it's not
16 necessary to have it if you go to CME.

17 Q All right. So this notion of people having an
18 invoice that has a certain -- let me back up.

19 If we assume the NASS survey continues to
20 be used to set minimum prices, under your
21 proposal, the reporting of the \$0.3 as a
22 separate surcharge is critical to the mechanism
23 of your proposal, correct?

24 A I'm sorry, I was distracted.

25 Q I don't know. I don't know, you want to take a

1 break to see if we can fix it?

2 JUDGE PALMER: Let's take a quick break.

3 (A recess was taken.)

4 JUDGE PALMER: Sounds calm. Go ahead,
5 Mr. Rosenbaum.

6 **BY MR. ROSENBAUM:**

7 Q Now, before we took the break, Mr. Gallagher, I
8 was starting to explore with you the
9 relationship between your proposal 20 and
10 proposal 15, because your testimony suggests
11 that they can both be implemented, and I think
12 you've actually advocated that, correct?

13 A Correct.

14 Q As we've established, proposal 15 is the
15 proposal that would stop using the NASS survey
16 to determine what the price is of the
17 manufactured products used to set minimum milk
18 prices, and instead use the CME, to the extent
19 possible, to do so, correct?

20 A Correct.

21 Q And butter and cheese would be two of the
22 products for which that switchover would take
23 place, correct?

24 A Correct.

25 Q I'll leave nonfat dry milk and dry whey out of

1 it for the time being; perhaps I won't even get
2 to them at all for purposes of exploring how it
3 works. So let's take cheese.

4 We're now using the CME cheese price of
5 \$1.40, under our scenario, to determine minimum
6 prices, correct -- minimum milk prices to
7 farmers, correct?

8 A Correct.

9 Q And you had under your scenario, where you were
10 using the NASS survey to determine what the
11 prices are of finished products. You were
12 depending upon the invoices breaking out the
13 surcharge separately, correct; that's how the
14 system would work, correct?

15 A Correct.

16 Q It's only the breakout of the surcharge that
17 would allow NASS to ignore that extra \$0.3 in
18 conducting its survey, which is --

19 A In my proposal, yes.

20 Q Which that's the driver of the proposal,
21 correct?

22 A Yes.

23 Q Now, if the CME was now being used to determine
24 the manufactured prices, there would no longer
25 be any need -- would it be a matter of

1 irrelevance from a regulatory standpoint whether
2 or not this separate surcharge is being broken
3 out on invoices?

4 A Yes, it would be a matter of irrelevance.

5 Now I would say that if you have the CME
6 used instead of NASS for cheese, you know, we're
7 at different ends of the spectrum here relative
8 to make allowances. We don't want any more make
9 allowance changes and you do, and one of the
10 reasons that we see there are make allowance
11 changes is because we've structured a system
12 that embedded in it is this circularity for a
13 portion of the manufacturers in our industry and
14 so that creates a need to have make allowance
15 hearings and change make allowance.

16 So if we can take that circularity out, I
17 think that removes a big -- a reason to have
18 make allowance hearings and so -- but let me
19 finish, though. But one of the things that
20 still could be done, is you still could go
21 through this process and report what the cost of
22 cheese production is and how it has changed,
23 even though you're not having any more make
24 allowance changes, to assist the industry to
25 pass those costs along.

1 So you still could do it.

2 Q I know there are circularity issues, which we
3 may get into a little later, but I just want to
4 understand right now the mechanics of your
5 system under a scenario where USDA has adopted
6 both proposals 15 and 20; that's what my
7 question is trying to get at, how it would work.

8 We're now using the CME, and once again,
9 the scenario is the price of cheese is \$1.40,
10 the make allowance is \$0.17, the minimum price
11 is \$1.23, the actual cost of manufacturing is
12 \$0.20, okay?

13 A Sure.

14 Q And the price of cheese, we've adopted proposal
15 15, so when I say the price of cheese is \$1.40,
16 that's now based upon the CME as opposed to NASS
17 survey, okay?

18 A Okay.

19 Q Now, if the price of cheese remains \$1.40, then
20 obviously manufacturers, because they have to
21 pay \$1.23 minimum milk price, are losing \$0.3 a
22 pound, assuming the make allowance is \$0.17 and
23 their actual costs are \$0.20, correct?

24 A Most cheese is sold at CME or CME plus
25 something. So there already is a plus something

1 in the system where they can get that back.

2 Q Well, okay, but let's see how this --

3 A It's already a pricing culture and practice. It
4 goes back even to the question about will
5 somebody allow the negotiation to be \$1.37 plus
6 \$0.3 instead of \$1.40 plus \$0.3.

7 Jeez, I would hope that the manufacturers
8 have a pricing custom that's based off the CME,
9 so if that happens, that means they're giving
10 that up. I don't think they'll give that up
11 very easily or readily; they will fight to keep
12 that pricing system.

13 Q Let's start with the scenario of outline that's
14 up on the screen.

15 Now, if the CME price were to go up to
16 \$1.43, under a situation where we've adopted
17 both proposals 15 and 20, the price on the CME
18 goes up to \$1.43, the make allowance is still
19 \$0.17, and so the minimum milk price obligations
20 of the handler have now risen from \$1.23 to
21 \$1.26, and therefore, we're still in the current
22 situation where the increase in prices on the
23 CME doesn't -- has to be passed on 100 percent
24 to the dairy farmer; and, therefore, the process
25 hasn't covered any of the additional cost of

1 manufacturing.

2 Tell me why that's not right and why your
3 system doesn't die if proposal 15 and 20 are
4 both adopted?

5 A Sure. A couple months ago the CME cheese price
6 was \$1.33 and now it's more like \$1.43, so it's
7 gone up \$0.10, we've got entities out there that
8 are pricing at CME plus.

9 If this program was in place now, they
10 would be able to have an opportunity -- a better
11 opportunity at getting some of those costs back
12 regardless of how the CME price changes, up or
13 down.

14 In your example, it goes from \$1.40 to
15 \$1.43, that could be what could happen today on
16 the CME exchange. So the sale would be CME
17 plus, just like it is now. And you create the
18 culture in the industry that the price is CME
19 plus whatever it is, plus whatever this add-on
20 is, and then it just all moves up the system in
21 that manner.

22 Q Let's assume that a manufacturer right now,
23 because of quality or other reasons, is able to
24 be at CME plus a penny, let's take that example.

25 A Okay.

1 Q Now, so that handler under that scenario is
2 having to pay \$1.23 as a minimum milk price, it
3 only has a \$0.17 make allowance, so it's got a
4 shortfall of \$0.3, but it's able to make up a
5 penny of that through its being able to convince
6 its buyer to pay a penny more.

7 Let's assume that's what's happening today
8 with that buyer and seller, all right?

9 A Uh-huh.

10 Q Now, assuming proposal 15 -- but it's still
11 losing \$0.2, all right; that's my hypothetical,
12 \$0.2 a pound between its actual cost of
13 manufacturer and \$0.20, what it gets out of the
14 \$0.17 make allowance, and the extra penny it's
15 actually getting for that cheese through its
16 negotiation.

17 Now under your scenario, where we've
18 adopted 15 and 20, if the CME price goes up by
19 \$0.3, to \$1.43, the make allowance is unchanged
20 at \$0.17, the minimum milk price goes up to
21 \$1.26 and, therefore, the movement in the CME
22 price has done nothing to help the manufacturer
23 cover its \$0.2 shortfall.

24 A Not necessarily. They can try to pass it along.

25 Q Well, but the movement in the CME price itself

1 simply calls for a higher minimum milk price on
2 its own, correct; and has nothing to do with
3 income received by the manufacturer after it's
4 paid out that minimum price, correct?

5 A I'm sorry, say that question again.

6 Q The movement in the CME -- you described at
7 length quoting from Dr. Yonkers how the
8 rationing system works, correct?

9 A Yes.

10 Q You're in agreement that's how the system
11 currently works, correct?

12 A In theory.

13 Q What I'm saying is if you started to base the
14 whole system off the CME rather than NASS
15 surveys, if the CME price goes up to \$1.43, all
16 that means is the minimum milk price goes up to
17 \$1.26, correct, and the manufacturer hasn't hung
18 on to any money at all, any extra money?

19 A It depends on what their add-on on top of the
20 CME price is.

21 Let me give you an example. Right now we
22 know, from the NASS survey, again, we've had
23 testimony from Upper Midwest manufacturers that
24 say they price off the CME. If you look at the
25 NASS survey and you look at what the cheddar

1 cheese NASS survey price is for the Upper
2 Midwest, and it is typically \$0.3 to \$0.5 a
3 pound more than what the national price is, so
4 they're already pricing cheese at CME plus
5 something that's more than \$0.3.

6 Q And I assume --

7 A So there is a large margin of opportunity there
8 and we're talking -- if you look back at my
9 analysis, and certainly, you know, we're going
10 to be all over the board as to what's the right
11 make allowance change and what it should be, and
12 never going to be as much as you want, probably
13 going to be more than we want, as long as we
14 have these hearings. You look at my stuff, it
15 shows that on cheese we're talking about
16 something that's less than a cent per pound
17 would be the add-on.

18 I can't believe that when you've got
19 somebody that's already pricing at CME plus a
20 nickel, that they can't price at CME plus \$0.53.

21 Q But your whole concept really is that by waving
22 the piece of paper from the government, which
23 has no regulatory impact, they can extract extra
24 money that they are not currently extracting
25 merely by holding this piece of paper from the

1 government; that's really your whole proposal.

2 A I'm not guaranteeing they can get it out of the
3 marketplace, just like dairy farmers aren't
4 guaranteed they can get their additional money
5 out of the marketplace.

6 Q Dairy farmers have no minimum price obligations
7 with respect to any of its input; isn't that
8 true?

9 A Dairy farmers have to pay the price in the
10 marketplace.

11 Q That's right. We're talking here about a
12 scenario because of the minimum milk price
13 system, manufacturers are limited as to -- that
14 there's a floor as to what they have to pay for
15 their milk; that's why we have this whole
16 system.

17 A They can mitigate their costs. They can take
18 measures to try to pass their costs to the
19 marketplace, and they can negotiate with whoever
20 they're buying their milk from to change the
21 price that they are paying them. There is
22 enough over the minimum price -- I mean, it's
23 USDA's stated objective that they announce
24 minimum prices, and they are not meant to be
25 market prices; and we've seen over time

1 over-order premiums in the marketplace have gone
2 up, and that will continue to happen.

3 Over-order premiums over time are going to grow
4 because that's the process that we're in.

5 Q I assume you would agree with me that the price
6 being charged by California and Idaho cheese
7 processors places a lid on the extent to which
8 manufacturers in other parts of the country are
9 able to raise their prices.

10 JUDGE PALMER: Let's take a short recess.
11 I think we should just a moment until the end of
12 the song.

13 *(A recess was taken.)*

14 JUDGE PALMER: Back on the record.

15 Q The question I was starting to get into was the
16 ability of Federal Order regulated handlers,
17 producers of cheese, to raise their prices is
18 subject to the normal supply and demand -- it's
19 subject to the existence of alternative
20 suppliers of cheese; do you agree with that?

21 A Yes.

22 Q And it is subject to the existence of other
23 competitive cheese manufacturers within the
24 Federal Order system, correct?

25 A Correct.

1 Q And it is subject to the competitive impact of
2 handlers in California or Idaho who are not part
3 of the Federal Order system at all, correct?

4 A Correct.

5 Q And have there been some serious closures
6 of -- have there been material closures of
7 cheese plants in the Northeast since order
8 reform went into effect January 1, 2000?

9 A There's been closures, reopenings, and
10 expansions, and we are blessed with a lot of
11 wonderful cheese manufacturers in our region.

12 Q The Kraft plant in Canton closed; is that right?

13 A Yes.

14 Q Lactalis in Goshen closed?

15 A Yes.

16 Q Saputo in Allentown?

17 A Yes.

18 Q Supremo plant in Ogdensburg?

19 A Yeah.

20 MR. ROSENBAUM: I think that's all I have
21 for now.

22 JUDGE PALMER: Let me just see if I
23 understood the pricing system here. We're
24 talking about the \$1.40, \$1.23 that's on the
25 board.

1 Cheese, that would be a Class III price in
2 most of the orders?

3 A Yes.

4 JUDGE PALMER: So how would you get to the
5 \$1.23 under an order under a Class III price?

6 What would you look at, the NASS price then
7 do what?

8 A They take the NASS price and they've got a
9 formula, this is very simplified of what
10 actually happens; it's a much more complicated
11 formula. But they take the NASS price, they
12 subtract off the make allowance so you get to
13 the farmers actually receive in value \$1.23 per
14 pound of cheese and simply convert that to a
15 milk price on the average hundredweight of milk
16 would make 10 pounds of cheese, so that would be
17 converted to a \$12.30 Class III price.

18 Very simplified. It's more complicated
19 than that, and actually doesn't come out to that
20 number; but that's the basic process.

21 JUDGE PALMER: Okay. Questions? Yes,
22 Mr. Yale.

23 **CROSS-EXAMINATION,**

24 **QUESTIONS BY MR. BENJAMIN F. YALE:**

25 Q Good morning, Ed.

1 A Good morning.

2 Q By the way, I'm asking questions for information
3 because I don't know where we stand on this
4 proposition.

5 One of the questions that I do have is, is
6 that, as you know, there is a proposal before
7 the Secretary and there's been testimony from a
8 number of witnesses, one way or another, in
9 support of it of using the CME for at least two
10 of the four products.

11 A Yes.

12 Q Does Dairylea have a position on just using the
13 CME?

14 A We support using the CME on butter and cheese,
15 and we're -- we need to think some more about
16 the other two products.

17 Q All right.

18 A And I think it's great that this is being
19 debated and discussed. I spoke to the Dairylea
20 board about this back as early as August, and
21 one of the considerations we had was a proposal
22 that we would submit saying we should use CME
23 instead of NASS. I kind of talked myself out of
24 it, saying it would never be something that
25 would see the light of day to be considered and

1 discussed. So I commend the Department and I
2 commend you for making the proposal and allowing
3 it to be heard. I think it's appropriate.

4 Q We appreciate that. I think this is a great
5 place for this discussion.

6 Now my follow-up, though, is, is that what
7 we have with the CME, as an economist and in ag,
8 you understand how reference market prices work
9 in terms of actually what's being sold?

10 A Yeah.

11 Q That's a reference price plus or minus some
12 basis that's negotiated?

13 A Correct.

14 Q And the CME, you have that price and then people
15 negotiate for whatever, quality or aging or full
16 fat or whatever; I mean, all those factors could
17 enter, location, you know, supply and demand,
18 all of that works in there, right?

19 A Correct.

20 Q And the NASS capture that basically on the
21 cheddar?

22 A For those in the survey.

23 Q Those in the survey captures that, and so all of
24 that basis gets added into the costs, regardless
25 of whether the plant that is buying that milk

1 has that basis or not?

2 A Correct.

3 Q Now, what you're proposing to do, and I think in
4 simple terms, and tell me if I'm right or wrong
5 because, as an economist, you certainly have a
6 better idea of this than I do.

7 Are we not trying to allow NASS to have a
8 basis that isn't captured by NASS?

9 A Yes.

10 Q That's down and simple what you're trying to do?

11 A Yes.

12 Q Now having said that, are we creating a risk
13 that the NASS will now become a reference price
14 instead of the CME?

15 First of all, let me take out the word
16 "risk." Do we create the situation where the
17 NASS will become the reference price?

18 A It hasn't to this date, so I don't know. Again,
19 the industry has had seven years almost to
20 choose what they wanted for their reference
21 point, and their reference has not changed away
22 from the CME to my understanding.

23 Q And part of that is --

24 A At least on cheese.

25 Q And part of that is, is that the policy of

1 pricing at the vat or pricing when the cheese is
2 made, and the NASS has a lag to it?

3 A That could be the reason, sure.

4 Q We have a lot of proposals before the Secretary,
5 and as you've noticed, I think you're number 20
6 or something like that, and some compound or
7 interact differently with different other
8 proposals. And then we also have -- well, we
9 have this energy adjusting for national milk, I
10 want to discuss that in a second and how you're
11 playing those together.

12 But let's just go for the moment that
13 using, I think it was Bob Wellington's proposal,
14 Agri-Mark's proposal that is trying to eliminate
15 the lag from the CME to the NASS, you know, to
16 kind of get it a little bit closer.

17 If we get to the point that that's taken
18 care of, does that take away some of the
19 reticence of using the NASS as a reference
20 point; and if it does -- let's just assume that
21 that might. But if it does, do you see that as
22 a problem if NASS becomes a reference point?

23 A I don't think it's a problem if NASS is a
24 reference point. It already is a reference
25 point for powder, and the world hasn't imploded.

1 Q You don't see that as a problem?

2 A No, it's not -- I don't want to get into the
3 Dairy America business decisions.

4 Q I'm not going to ask about Dairy America.

5 A It's not that it's a reference point, I don't
6 think that it's a problem.

7 Q Okay. Let's talk about National Milk's
8 proposal.

9 Now, you've set up, and I think very
10 wonderfully, this concept that if the
11 manufacturers have inflated costs, right now the
12 system appears to be the only way is that they
13 have to go down and take it from the producers,
14 right?

15 A Through a make allowance change.

16 Q Through a make allowance, which means reduced
17 income to the producers, right?

18 A Yes.

19 Q And at the income level for the producers, they
20 are also probably suffering the same
21 inflationary pressures as the plants, right?

22 A I think it's well documented in this hearing
23 that they are.

24 Q The only place they can get it out of is the
25 market, which we just now said is going to pay

1 them less, right?

2 A Right.

3 Q So you want to turn it around and shove
4 everything from the producers to the processors,
5 processors to the consumer, right?

6 A Yes.

7 Q The National Milk proposal, with the indexing,
8 I'm not talking about whether you index or not,
9 okay, the question is, with the proposal the way
10 it is right now, it would increase the make
11 allowance and reduce the producer price, right?

12 A It could.

13 Q Offset, you're absolutely right, I
14 mischaracterized.

15 A It could go both ways.

16 Q As a lawyer, I'm always looking at on the bad
17 side. The positive side is --

18 A It could go both ways.

19 Q It could go both ways.

20 Which kind of counters Dairy's policy?

21 A Yes.

22 Q Right. So are you suggesting that the National
23 Milk proposal be adopted as one that in fact
24 changes the make allowance, or instead should it
25 be if your proposal's adopted, be part of this

1 cost add-on?

2 A No, we are supporting the National Milk proposal
3 in addition to our proposal, so you would have
4 the National Milk proposal that would go in and
5 update the make allowance as being proposed, and
6 that any increase would be backed out of
7 whatever the cost add-on would be before it
8 would be announced.

9 And if it consumed all or more than
10 whatever the cost add-on would be, then the cost
11 add-on would be zero.

12 So, for instance, if the -- we went through
13 this process and we used Steve's example that it
14 was \$0.3 a pound for cheese and you went through
15 the National Milk proposal and the make
16 allowance would increase \$0.2 a pound because of
17 energy, then the add-on would be \$0.1.

18 Q Okay.

19 A If the National Milk proposal was \$0.3, then
20 add-on would be zero. If it was \$0.4, the
21 add-on would be zero.

22 Q Okay. But in all of those cases, the make
23 allowance would go up and the producer price
24 would go down subject to whatever the plant
25 would pay, right?

1 A Yes.

2 Q This is an unfair question, but I'm going to ask
3 it anyhow.

4 A That's all right; I'm a big boy.

5 Q We're friends. Are you wedded to the idea of
6 not adding the National Milk proposal as being
7 an automatic component of your adjuster as
8 opposed to a change to the make allowance?

9 A Dairylea Cooperative has adopted a policy that
10 supports the National Milk proposal. I can't
11 veer from that right or left in any way.

12 Q Okay.

13 A Without going back and starting the process over
14 again.

15 Q And I wasn't asking to do that. I was just
16 trying to see how wedded that was. I think
17 you've answered that.

18 Now, you talk about the auditing, and I
19 think there's been some evidence and discussion
20 and all that suggest that the Secretary clearly
21 had the authority to audit these surveys
22 necessary to do the make allowances, right?

23 A Correct.

24 Q But I think if you read the statute, it says
25 Classes III and IV.

1 A Correct.

2 Q Which right now doesn't make a difference
3 because we have an advanced III and advanced IV
4 so, therefore, it works for our Class I and II
5 prices, right?

6 A Correct.

7 Q There is another proposal that's pending now
8 regarding changes to the I and II formula. We
9 don't know where that's at, but my question is,
10 it's really twofold, one, if they continue to
11 use some form, even indirectly, of the make
12 allowances in establishing that level of the,
13 you know, in that formula I and II, is this to
14 be incorporated into that? That's my first
15 question. Is this adjuster to be incorporated
16 into the I and II portion, if it gets decoupled?

17 A We do not want increased make allowances to
18 lower Class I or II prices.

19 Q Okay. Very good. That's the point I wanted to
20 get across.

21 The second part of that, though -- well,
22 then that takes care of it. Then they would not
23 be linked to the adjuster right, or yes? I
24 mean --

25 A If they can find a way to use it, God bless them

1 and all power to them. We want to help them
2 pass their costs on.

3 Q Unfortunately, it's kind of a line of questions
4 that Steve was asking and maybe trying to get to
5 the same point, but I think it's a market-wide
6 important one, and that is: If you
7 have -- let's use the example of the milk pep
8 program where there's a \$0.20 per hundredweight
9 that basically all plants in the country have to
10 pay, so I know I'm passing on to the consumer
11 because you're passing on to the consumer, and
12 by law, everybody else has to pass it along,
13 right? I mean, there's a beauty there because
14 everybody knows they're in the same playing
15 field, right?

16 A There's nothing that guarantees the processor,
17 though, that they can pass it on.

18 Q I understand that. But if everything else being
19 equal between the plants, they can pass it on
20 because competition's going to have to do the
21 same thing.

22 A Yes.

23 Q Okay. If you have a plant -- let me just use
24 the example -- that's producing cheese today at
25 \$0.14 a hundredweight, okay, and we've got a

1 make allowance of \$16.82, I think is the right
2 number.

3 A They're producing at \$0.14 a hundredweight?

4 Q \$0.14 a pound on the make allowance. It's a
5 very efficient plant.

6 A Production cost is \$0.14 and make allowance
7 16.8.

8 Q Which already gives them the 2.82 spread that
9 they can use either to pay for more milk in the
10 field that offsets a lot of that in terms of
11 what the other plants have to pay, or reduce the
12 price they sell their product for.

13 A Or keep it for profit.

14 Q Or keep it for profit, and maybe build another
15 plant someplace else and increase the thing.

16 A Right.

17 Q If a plant feels that it needs the additional
18 surcharge because its costs have gone up, and
19 the \$0.14 plant hasn't changed, we really
20 haven't solved anything with that plant that is
21 having that higher cost to produce, have we?

22 A I don't know. It depends on the market dynamics
23 and the supply and demand and the competitive
24 situation.

25 Maybe or maybe not; I don't know. It's not

1 much different than somebody that's producing
2 milk in West Texas at a cost of production
3 that's probably a couple bucks or more a
4 hundredweight less than somebody in the
5 Northeast.

6 Q I think which may be somewhat dispelled today,
7 but I understand the sense; and it was a time it
8 was a very sufficient place compared to others.

9 Taking that to the next step, Mr. Rosenbaum
10 asked the question about California because they
11 can supposedly, if there's this nationwide surge
12 in cost for plants, the plants out there could
13 get a quick make allowance there and raise that;
14 so they could offset -- they can create all
15 kinds of, you know, destabilizing market
16 conditions, I guess, and pass that -- and
17 somehow or another impact the NASS because
18 they're reporting to the NASS, okay, right?

19 A Yes.

20 Q We have the same situation in Idaho; you've got
21 plants that are reporting to the NASS.

22 A Yes.

23 Q And I don't see it in here. Have you considered
24 the possibility that if you're going to do this,
25 that the reporting, for purposes of setting

1 these prices for Federal Orders, we look at just
2 the plants that are within the scope of the
3 Federal Orders as opposed to others?

4 A That's an interesting concept. I haven't
5 considered it and I wouldn't want to comment off
6 the cuff right now without thinking about that
7 for a while.

8 Q Okay.

9 MR. YALE: I don't have any other
10 questions. Thank you.

11 JUDGE PALMER: That ended so soon. Yes,
12 Mr. Smith.

13 **CROSS-EXAMINATION,**

14 **QUESTIONS BY MR. DANIEL SMITH:**

15 Q Good morning, Ed.

16 A Good morning, Dan.

17 Q Dan Smith with the Maine Dairy Industry
18 Associates.

19 I would like to ask you a general question
20 first with regard to your proposal. Is the
21 motivation for the proposal prompted by what you
22 described before in a hearing such as this,
23 processors are looking for more in terms of the
24 quotient for the make allowance and the farmers
25 would be advocating for less, so it's a question

1 of the relative shares available to the
2 processors and farmers; or is your proposal
3 prompted by a larger concern with regard to the
4 overall impact on the producer price of which
5 this is only one increment?

6 A It's a little of both, Dan. Little of both.
7 Certainly concerned about the overall impact,
8 and we're also concerned about the overall
9 share. You know, who knows, within two years
10 you could have a deregulated Upper Midwest
11 marketplace if certain things happen and the
12 cooperatives get upset and they vote the order
13 out.

14 When that happens, what I'm laying out and
15 what Dairylea is laying out in this proposal is
16 the real world. And who knows how the dominoes
17 fall after that. And it's not out of the realm
18 of anybody's imagination that 10 years from now,
19 the Federal Order process just may not be able
20 to function anymore. And we look at that at
21 Dairylea as a business risk to our cooperative,
22 our members, and our industry in the Northeast.

23 And we are recognizing that we need to
24 address situations in Federal Orders to make
25 them as much as we can, and still retain the

1 benefits that they provide, but as much as we
2 can, a program that's more like the real world;
3 and I think this is a step in that direction
4 that creates a cultural practice that maybe can
5 carry on if there were no longer Federal Orders.

6 In fact, I think in the Upper Midwest Order
7 all kinds of suggestion that they were going to
8 vote it out at the last referendum, I think this
9 is what would happen is this proposal.

10 Q Along that line, you testified before that in
11 the Upper Midwest, the pricing was CME plus
12 upwards of \$0.5?

13 A I can't remember the exact number, but there's
14 some differential you can extrapolate out of the
15 dairy product price survey, and it's obviously
16 CME plus something more than of center to.

17 Q Something on that order of magnitude, though?

18 A Yeah.

19 Q And your proposal suggests that the increment
20 that you have identified would fit easily within
21 that amount?

22 A Yes.

23 Q Do you think that that is a representative
24 amount of what's available in the market in
25 terms of the larger market than just the

1 Midwest, or is that just specific to the
2 Midwest?

3 A I don't know. I've got to believe that the -- I
4 don't know, Dan. I don't know if you look at
5 just the NASS products, I would say that there's
6 not that much of a differential, but then I
7 don't know what the pricing markup would be on
8 the product that's not in the NASS survey.

9 Q And following up on that question, your tables
10 indicate pretty clearly that the NASS reporting
11 is a relatively insubstantial volume of the
12 total milk, cheese -- total volume of cheese
13 production in the country; is that correct?

14 A Yes.

15 Q So more generally, you've indicated that you
16 think the margin can absorb this minor
17 increment, and certainly against the one
18 calculable number from the Upper Midwest.

19 Is your sense that because there is such a
20 small percentage of the NASS reported product as
21 compared to CME, that generally the margin is
22 more open to absorb higher costs that the
23 processors could pass on?

24 A Jeez, I would hope so. I don't have a
25 definitive answer for that; I'm not close enough

1 to the situation.

2 Q Mr. Rosenbaum asked you about the impact of the
3 California pricing series against the Federal
4 Orders pricing series and its impact on the
5 margin.

6 Given the volume of milk that's produced in
7 California, do you see that as a concern for
8 your proposal as Mr. Rosenbaum was asking you?

9 A No.

10 Q Why do you not see that?

11 A There's already a differential between west
12 versus east and the California system versus the
13 Federal Order system.

14 There's already been interactions in the
15 marketplace where an equilibrium of some sorts
16 has been developed. I don't think this is
17 enough to make that equilibrium change that
18 much.

19 Q Are there any other factors affecting that
20 equilibrium at this point other than the make
21 allowance? Are the component prices in
22 alignment to the extent that that element of the
23 pricing equation between the two regions is in
24 equilibrium and the only moving factor is the
25 make allowance?

1 A I'm not sure.

2 Q Let's switch subjects to the testimony of your
3 board member yesterday, Mr. Beeman, and the
4 testimony by the plant manager with regard to
5 the milk supply for the Northeast.

6 The testimony was that the plant had
7 sufficient milk looking forward. Can you
8 comment on that with regard to the milk supply
9 for the Federal Order?

10 He indicated he was not aware of those
11 statistics. I assume, given both your prior
12 employment and your current situation, that
13 you're more familiar with the statistics.

14 A What's the question?

15 Q The question is: Do the statistics show that
16 the milk production in the Northeast Order is in
17 fact stable or is it in fact starting to head
18 down?

19 A I'd prefer Dan to answer that based on the --
20 not the milk production in the Northeast Order,
21 but the milk production for the Northeast
22 because there's movement of milk that go
23 out -- that don't get captured by the Northeast
24 Order.

25 Q Let's start with that and move into the milk

1 that's moving in.

2 A Production for the Northeast declined slightly
3 during 2006. It was up early on and down
4 towards the end of the year, and it continues to
5 be down right now.

6 That situation will not correct itself, at
7 least until there is a new crop of forage when
8 it may correct itself and start to increase
9 again. I think long term with the investments
10 that will be made on dairy farms in the
11 Northeast, we are going to see a growing milk
12 supply in the Northeast that will grow by a
13 billion pounds in three to five years, another
14 billion pounds in another three to five years
15 after that.

16 Q In the last few years, what has been the
17 percentage of milk that's moved into the order
18 as a percentage of the total supply for the
19 order?

20 A It's been pretty small.

21 Q "Pretty small," what percentage?

22 A Probably less than one percent.

23 Q The milk moving in from outside the order?

24 A Yeah. I've got to tell you I don't have the
25 statistics; the statistics are published by the

1 MA. If you show me them, we could look through
2 it and figure it out very quickly, but it's not
3 very much milk at all.

4 We are bringing in organic milk from
5 Michigan, but that's not any great amount that
6 in the grand scheme of things is very large.

7 MR. SMITH: Thanks, Ed.

8 JUDGE PALMER: Mr. Beshore. Any questions
9 over there? Oh, there's some questions over
10 there.

11 Mr. Vetne, yeah; come on up, Mr. Vetne.

12 **CROSS-EXAMINATION,**

13 **QUESTIONS BY MR. JOHN H. VETNE:**

14 Q John Vetne for Agri-Mark, et al.

15 A Hi, John.

16 Q Good morning, Ed.

17 Okay. Thank you for your innovation.

18 A You're welcome.

19 Q You commented that your overall philosophy in
20 approaching regulatory issues is to have the
21 system work more like "the real world"?

22 A As best we can to maintain the benefits of the
23 system.

24 Q Okay. There has been a -- in prior decisions of
25 the Secretary, the Secretary has expressed the

1 view that regulated pricing should reflect the
2 competitive market.

3 Are you using basically the same concept as
4 expressed by USDA?

5 A The regulated price doesn't reflect the
6 competitive market, no; there are significant
7 over-order premiums. So, no, I'm not suggesting
8 that it should reflect the competitive market.

9 Q Okay.

10 A It should respond to supply and demand, if
11 that's what you mean.

12 Q Okay. The surcharge concept that you have is
13 one that would apply only to NASS survey
14 pricing, it could not, under current terms of
15 trade, apply to transactions on the CME?

16 A Correct.

17 Q And it could not, under current terms of trade,
18 apply to transactions with the commodity credit
19 corporation?

20 A Correct. It could be changed to do that, I
21 suppose, if you wanted to, but, correct.

22 Q So, let's see, in Mr. Rosenbaum's example, the
23 price of cheese is a price that's reported for
24 regulatory purposes under your proposal,
25 reported by USDA for use in the system, correct?

1 A Correct.

2 Q And in that example, also, then, the undisputed
3 cost of converting milk to cheese went up from
4 \$0.17 to \$0.20.

5 In your proposal, processors in the
6 aggregate could attempt to negotiate the \$0.3
7 increase as a line item, and if that was done,
8 USDA would be permitted to announce the price of
9 cheese at \$1.40 rather than \$1.43, which
10 includes the line item?

11 A Correct, for those in the survey that were able
12 to pass it along.

13 Q Who were able to negotiate that line item?

14 A And show that they could negotiate it through a
15 separate charge on the invoice.

16 Q Okay. For processors having exactly the same
17 circumstances, who sold on the CME, you have a
18 suggestion for a mechanism for including that
19 surcharge in a reported price or the component
20 of the reported price represented by the CME
21 transactions?

22 A I don't, no.

23 Q Would it not work the same if USDA simply
24 developed a surcharge amount and applied it
25 across the board and announced the cheese price

1 at X minus surcharge?

2 A No.

3 Q And why would that not?

4 A It would automatically push the price back to
5 farmers through a lower cheese price.

6 Q Because it wouldn't capture, for example,
7 California transactions or Idaho transactions
8 where there would, under your proposal, be no
9 real incentive to negotiate a line item?

10 A Or even on -- if we had -- let me back up, John.
11 Maybe I'm confused in your question a little
12 bit.

13 My answer was if we had CME replace NASS
14 and CME do this, then -- I guess it doesn't
15 matter. Since the basis for pricing in the
16 industry is CME, we would not want CME to adopt
17 some sort of a proposal that took the CME price
18 and subtracted some value from it.

19 Q In the real world, to the extent the real world
20 is reflected in the NASS survey, there are
21 additions and subtractions that go into the NASS
22 reported price, additions and subtractions from
23 CME on cheese?

24 A I'm sure there are, but I can't quote any, but
25 I'm sure there are. I can quote the one that I

1 gave as an example for Dairy America.

2 Q And you also referred to subtraction off the CME
3 price for cheese delivered to the west, for
4 example?

5 A I didn't.

6 Q You didn't?

7 A No.

8 Q Okay. Are you aware of that?

9 A I'm generally aware that there is a discount.
10 The trade is a discount from the CME, yes.

11 Q The CME reports a price as if delivered to the
12 Midwest, the invoice for the transaction, in
13 fact, if delivered to Washington or the state of
14 California, would reflect something less?

15 A It might; I don't know that. But generally,
16 I've heard that it does.

17 Q And assuming that it does, when the NASS does
18 the survey, it picks up the discounted price of
19 the actual transaction, not the bid price
20 pretending it was delivered to the Midwest?

21 A It would pick that up, yes.

22 Q And I had a couple of questions on the
23 interaction of your proposal with the NMPPF
24 energy indexing proposal.

25 You gave a series of examples, again, using

1 the \$0.17 make allowance. If there were a \$0.3
2 increase in manufacturing costs, and \$0.2 were
3 attributed to change in energy, that \$0.2
4 portion would be reflected in a \$0.2 increase
5 make allowance leaving one penny for your
6 surcharge?

7 A Correct.

8 Q Okay. And if there were a \$0.3 increase in
9 energy, all of the surcharge would be absorbed
10 in that energy component, which is indexed
11 reducing the make allowance not allowing a
12 surcharge component?

13 A Correct.

14 Q And if the NMPF proposal were not adopted, which
15 is one scenario we didn't discuss in prior
16 examination, and all of the increase were
17 attributable to energy, but there is no indexing
18 in the make allowance, the surcharge that you
19 propose would accommodate all of the -- is the
20 only place at which all of the increased energy
21 cost could be accommodated?

22 A Yes.

23 Q Okay. Now, you gave the example, which has been
24 referred to several times, of the Dairy America
25 attempt at making a surcharge, as how this might

1 work beneficially?

2 A Correct.

3 Q And as you indicated, Dairy America is a
4 group -- I'll avoid using the word "cartel" or
5 "monopoly" -- a group of cooperative
6 associations that make nonfat dry milk and sell
7 that dry milk collectively through the agency
8 called Dairy America?

9 A Correct.

10 Q And in your case, the manufacturers of nonfat
11 dry milk collectively attempted to add a
12 surcharge and have it not be included in the
13 NASS survey?

14 A I would assume that was their intent.

15 Q Okay. But nevertheless, it was included?

16 A Yes.

17 Q And under your proposal, it would not be
18 included?

19 A As long as it wasn't more than the regulated
20 cost add-on.

21 Q Okay.

22 A So, for instance, if in the example it was \$0.3
23 and they tried to pass on \$0.4, \$0.3 would be
24 credited, but \$0.1 would be added back into the
25 price.

1 Q Well, the \$0.3 would be a judgment determination
2 by USDA that that in fact has been an increase
3 in the costs?

4 A Correct.

5 Q Now with respect to a more diverse market of
6 manufacturers and sellers, such as butter makers
7 and cheese makers, is there a similar way that
8 you suggest that those organizations can get
9 together collectively and determine a surcharge
10 the way Dairy America collectively provided a
11 surcharge on 75 percent of the powder being
12 sold?

13 A You know, I don't know what the proportion of
14 the cheddar cheese would be, but certainly the
15 dairy cooperatives in the United States could
16 form an agency, if they chose to, to do
17 something similar to what Dairy America is
18 doing.

19 Q Well, Dairy America, in addition to developing
20 this surcharge sales -- are you suggesting that
21 the cooperatives together could develop a
22 surcharge agency to collectively ascertain
23 increased cost and collectively include the same
24 line item on their invoices?

25 A I believe they could.

1 Q Okay.

2 A I believe Capper-Volstead allows them to do
3 that.

4 Q You're referring to Capper-Volstead anti-trust
5 partial immunities?

6 A Correct.

7 Q Is it correct to infer that the participation of
8 noncooperative cheese makers would be precluded?

9 A Yes.

10 Q Would it be correct to say that for cheese
11 making, the noncooperative portion doesn't come
12 anywhere close to the 75 percent of supply
13 represented by Dairy America in nonfat?

14 A Probably, yeah.

15 Q Okay. That's all I have, thanks.

16 JUDGE PALMER: Mr. Rower.

17 **CROSS-EXAMINATION,**

18 **QUESTIONS BY MR. JACK ROWER:**

19 Q Good morning.

20 A Good morning, Jack. And by the way, thank you
21 for -- I haven't had the chance to thank you
22 publicly for sending out the supplemental
23 hearing notice that allowed our proposal to be
24 heard today. We appreciate that tremendously.

25 Q Thank you. Ed, how would you envision the

1 additional auditing activities of proposal 20 to
2 be funded, through the existing user fees
3 through the existing assessment?

4 A To the degree we can, we would seek your advice
5 on that. Let me explain.

6 First of all, there's going to be some
7 auditing that's going to go on anyways, and I
8 would say the same way that is funded; and if
9 this is adopted, and you tell us you need
10 additional funding, then we would work with you
11 to secure that funding.

12 Certainly, you know, from my market
13 administrator friends, they may look at me a
14 little differently, but I don't think the
15 additional cost of this for the auditing is
16 going to be that significant that it's going to
17 be that big of an expense item. Because I think
18 the auditors are in the plants.

19 It's a different situation for California.
20 I don't know what you do there, but --

21 Q I can't speak to California auditing activities.

22 Have you considered what additional
23 staffing would be required? There are funding
24 requirements, but also the staffing requirements
25 there's just more time required.

1 A I think -- again, I think there's probably the
2 people in the system already that can do it.
3 And again, if you're saying there aren't, we
4 will work with you to get the staffing and the
5 funding that you need to implement this.

6 Q Thank you. Ed, would it be accurate to say that
7 proposal 20 requires the Department to regulate
8 market-determined sales prices by requiring
9 manufacturers to pass along this cost portion?

10 A No, it wouldn't be. You aren't requiring
11 anybody to do anything. You're just saying if
12 they do, and it's less or equal to the add-on,
13 we're not going to pick it up in the NASS
14 survey.

15 So there's no extension of regulation to
16 the wholesale price.

17 Q Okay. Thank you. Would the value of the cost
18 add-ons or surcharges in proposal 20 be excluded
19 or included in a processors accounting to the
20 pool by excluding the surcharges from the price
21 formulas?

22 A There would be no impact on the pool. The class
23 price would be -- whatever you ended up using
24 for the NASS product price survey would go back
25 into the calculation of the class prices. You'd

1 calculate the class prices, you'd calculate the
2 obligation that a plant would have to a pool;
3 and I don't see how this would impact that.

4 MR. ROWER: Okay. Thank you, Ed. That's
5 all the questions we have.

6 JUDGE PALMER: Mr. Beshore.

7 **REDIRECT EXAMINATION,**

8 **QUESTIONS BY MR. MARVIN BESHORE:**

9 Q Thank you. My first question on redirect, Ed,
10 is what did you want to tell Mr. Rosenbaum that
11 he deferred to me?

12 A I think I got it all in. I wanted to mention a
13 number of things.

14 One thing I would say, you know, with Dairy
15 America, if you look at -- unfortunately, if you
16 look at cheddar cheese, what's produced here is
17 mainly a domestic production. Hopefully that'll
18 change.

19 Q A domestic sale?

20 A Domestic sale. If you look at powder, you can
21 count up, you know, whatever it is, 75 percent
22 of the powders produced by the entities in Dairy
23 America, but they're selling in a world market
24 and they're selling against a lot of powder
25 manufacturers all across the world. I think you

1 have to look at the amount of powder they have
2 in relation to the amount of powder produced in
3 the world in their instance, because they have a
4 lot of international sales.

5 Q If I can just follow through on that point a
6 little bit.

7 Is it your understanding that the NASS data
8 for powder sales, in fact for all sales, are
9 product sold FOB the plant?

10 A Yes.

11 Q And, therefore, since Dairy America exports
12 powder, that captures within it the FOB plant
13 price for powder sales that are going all over
14 the world?

15 A Yes.

16 Q So if you're talking about 75 percent of the
17 reported NASS price, that's not the market that
18 Dairy America is selling in.

19 A Correct.

20 Q Do you have any idea what Dairy America's share
21 of production in the world market for powder is?

22 A That's a good question, I don't, though.

23 Q Are they a monopoly in the world powder market?

24 A I would not consider them a monopoly at all.

25 Q There's been a lot of -- there were a lot of

1 questions from Mr. Rosenbaum and some from
2 others about the current relationship of NASS
3 prices -- and I'm talking about cheese now,
4 limited to cheese -- NASS prices in Federal
5 Order system versus production in California and
6 the western part of the United States, and how
7 those prices relate and how they would relate to
8 the CME, okay?

9 A Yes.

10 Q I want to further that discussion a little bit,
11 but I want to further it in reference to the
12 actual published prices in the dairy products
13 prices, NASS publication for April 2007, and
14 I'll just take the last week in that there are
15 five weeks in that publication, but just take
16 the last week and I want to give you --

17 A The most recent week?

18 Q The most recent week, okay?

19 A Yep.

20 Q Which is the week ending March 31, 2007, and I
21 would like you to note these prices, and this is
22 for 40-pound blocks of cheddar cheese, okay.

23 Now, first off a number that's not in the
24 NASS -- not in this publication, but assume this
25 is correct. The CME price for 40-pound blocks

1 average for the week that ended Friday
2 March 30th, was \$1.41, okay?

3 A Yep.

4 Q The NASS reported average selling price for
5 40-pound blocks in Minnesota and Wisconsin for
6 the week ending March 31, 2007, was \$1.4957,
7 okay?

8 A I got it.

9 Q And the NASS reported selling price for 40-pound
10 blocks in all other states was \$1.3664, okay?

11 You got that?

12 A Got it.

13 Q Now, what observations, comments, might you make
14 with respect to that configuration of known
15 sales prices?

16 By the way, the CME prices for the same
17 period.

18 A Yep.

19 Q They're contemporaneous; there's no lag issue
20 here.

21 A Okay. I would say the following: I would say
22 probably for that week the reported all other
23 areas, the product pounds are primarily from the
24 west, if there's some product pounds from any
25 other area, the predominant product pounds would

1 come from Texas, likely, there is none of any
2 significance from the north central or Atlantic
3 area, if any; and so that would be a western
4 price of about \$1.366, versus an Upper Midwest
5 price of \$1.496. So that would show that the
6 CME pricing in the Upper Midwest would be CME
7 plus about \$0.86s and in the west it would be
8 CME minus \$0.44, and that the Upper Midwest has
9 been able to compete with the west by having a
10 \$0.13 per pound cheese difference.

11 Q Okay. Now, every week that difference may be a
12 different amount; would you agree?

13 A Correct.

14 Q And if we had annual numbers, we could look at
15 those averages and all, correct?

16 A Correct.

17 Q But does that reflect -- does that scenario
18 reflect the fact that under current market
19 conditions, there is a competitive relationship
20 which allows producers in the Upper Midwest and,
21 presumably geographically to the east, to
22 compete with the large sources of production in
23 the west?

24 A I would say that it does.

25 Q Would your proposal 20 do anything to

1 materially -- if it were adopted -- materially
2 alter that competitive relationship?

3 A Not materially.

4 Q Let's talk about some terminology and make sure
5 it's clear here when we talk about CME prices
6 versus other prices.

7 You've used the term and Mr. Yale used it
8 in questions to you, "reference price." Can you
9 define that as, you know, as an economist and ag
10 economist?

11 A I hope I'm going to use the same definition as
12 he meant, because we didn't discuss that, but
13 "reference point" would be the base price that
14 people are pricing off of.

15 So the reference point that exists now is
16 the CME price when selling cheese.

17 Q So the CME price presently, it's your testimony,
18 is a reference point price for cheese
19 transactions?

20 A Yes.

21 Q And you've heard the testimony from a number of
22 people yesterday, maybe the day before, number
23 of cheese processors or manufacturers that, for
24 instance, Mr. Dryer from Saputo, did you hear
25 him?

1 A I didn't, but I read it before I got out here.

2 See, pre-submission works, right? Sorry.

3 Q Essentially, it was that a large share of the
4 cheese marketed in the country is priced with
5 reference to the CME block market.

6 A Yes.

7 Q And is that your understanding?

8 A Yes.

9 Q And that's, then, sometimes referred to as a
10 "reference price"?

11 A Correct.

12 Q Is that the same as a transaction price?

13 A No.

14 Q Does a transaction price include a reference
15 price plus what you refer to sometimes as a
16 "basis"?

17 A Yes.

18 Q Now, could you define "basis" in that context?

19 A Basis in this context would be the difference
20 between the actual sales transaction and the
21 reference price.

22 Q And when you use basis in that context, you
23 don't -- it's not the same base when you said
24 the CME would be a base price?

25 A Correct.

1 Q Basis is a term of art?

2 A It's a term of art, yes.

3 Q Where transaction prices are the product of the
4 reference price plus or minus a basis?

5 A Correct.

6 Q Now, the prices in the NASS survey for the week
7 of ending March 31, 2007, that we just talked
8 about, do they reflect that prices in Minnesota
9 and Wisconsin were CME plus a basis?

10 A Yes.

11 Q And the prices in the west, and let's assume, as
12 Mr. Rosenbaum suggested, and I think it can be
13 documented well, that the majority of that
14 production is in California and in Idaho, not
15 affected by federal regulation, but the majority
16 of that production now is priced at CME minus.

17 A Correct.

18 Q So their basis is CME minus. Would you
19 expect -- if proposal 20 was adopted, would you
20 expect that pricing for that production that is
21 not affected by Federal Milk Order regulations
22 directly, would you expect that the pricing for
23 that production of cheese would change in any
24 way because of proposal 20?

25 A It might go up a little bit, but probably not

1 change in any way.

2 Q Okay. Is a basic difference between using the
3 CME and using the NASS for Federal Order
4 pricing, that if the CME block market was used
5 as the price, the basis in transactions is not
6 captured in that price, the basis as we've
7 discussed it?

8 A Oh, correct, correct.

9 Q And you just have, then, as a Federal Order
10 price, the reference price?

11 A Correct.

12 Q Whereas, when we're using the NASS prices as
13 currently, the prices that are included, then,
14 in the Federal Order minimum price include both
15 the reference price and the basis in the
16 transactions?

17 A For the products that are in the NASS survey.

18 Q Yes, for the products that are in the NASS
19 survey.

20 A Yes.

21 Q And that is what embeds the circularity problem
22 in the system presently?

23 A Yes.

24 Q And the fact that the basis would not be used if
25 you were using just the CME reference price or

1 Federal Order price, the basis part of the
2 transaction price is not used, would take the
3 circularity out of the system?

4 A Yes.

5 Q In that full context now, going to
6 Mr. Rosenbaum's hypothetical, since we know the
7 system, the testimony in this hearing from you,
8 from cheese manufacturers, is that the system
9 works off the CME plus or minus a basis, okay;
10 that's how transactions are presently structur'd,
11 correct?

12 A Correct.

13 Q And that's what we see in the NASS-reported
14 prices?

15 A Correct.

16 Q Now, that being the case, looking at
17 Mr. Rosenbaum's hypothetical, in order to go to
18 \$1.37, if a CME price is \$1.40, which was the
19 assumption, if someone wanted to go to \$1.37
20 plus 3 under his hypothetical transactions,
21 would they have to change, in essence, their way
22 of doing business?

23 A Yeah, they would stop using the reference point
24 as the point of making their pricing decision.

25 Q They would have to change their --

1 A They would have to move away from CME plus basis
2 pricing, which I don't think will happen and
3 wouldn't happen without a fight from the
4 manufacturers.

5 Q Just one other question relating to footnotes.
6 If you look at Exhibit 10 to your Exhibit 53,
7 which is the class price announcement from Order
8 5.

9 A Yeah.

10 Q The processor assessment, \$0.20 processor
11 assessment which is shown on here, you've
12 indicated this is an example of how proposal 20
13 could work with respect to manufactured product
14 prices, correct?

15 A Correct.

16 Q Now, the suggestion was made that all processors
17 must pay that \$0.20; is that in fact correct,
18 given the footnote on the document?

19 A Well, give me a moment to read it. No, if you
20 process less than three million pounds of fluid
21 milk products in consumer-type packages in the
22 48 contiguous states and the District of
23 Columbia, then you are excluded from paying the
24 \$0.20.

25 Q And do you happen to know -- would it not be

1 true that there are a number of such processors
2 in any given Federal Order?

3 A There are.

4 Q So that the hypothesis of \$0.20 applies to all
5 processors and all sales is incorrect?

6 A I stand corrected, yes; that's incorrect.

7 Q And in fact, as you did testify, however, it
8 does not have the force of law in any way,
9 shape, or form to the fluid milk buyers,
10 correct?

11 A Correct.

12 Q But the publication of it -- it's your belief
13 that the publication of the number has
14 assisted --

15 A It's validated the cost in the marketplace and
16 allowed the processors to pass it on.

17 Q And you would believe that the same could occur
18 under the adoption of proposal 20 with respect
19 to those products?

20 A Yes.

21 MR. BESHORE: Thank you. No further
22 questions.

23 JUDGE PALMER: All right. You have another
24 question? Let's take a break for five minutes
25 and then we'll return to this witness.

1 (A recess was taken.)

2 JUDGE PALMER: Back on the record.

3 I think you had just finished questioning.

4 MR. BESHORE: I did but --

5 JUDGE PALMER: You have one more question?

6 Go ahead, Mr. Beshore.

7 **BY MR. BESHORE:**

8 Q Mr. Gallagher, do you have experience with the
9 Pennsylvania Milk Marketing Board in a situation
10 where the regulated system contemplates costs
11 being pushed forward?

12 A Yes, I do.

13 Q And in contrast to the great contention between
14 producers and processors in these proceedings
15 with respect to make allowances, is there a more
16 efficient and less contentious process of
17 determining manufacturers' costs in that system?

18 A Yes, there is.

19 JUDGE PALMER: Could that be because
20 Mr. Beshore is a common influence in
21 Pennsylvania in those hearings?

22 A You're right, Your Honor.

23 A

24 JUDGE PALMER: Who else has some questions?

25 Mr. Vetne.

1 **RECROSS-EXAMINATION,**

2 **QUESTIONS BY MR. JOHN H. VETNE:**

3 Q John Vetne, representing Agri-Mark, et al.

4 Just a couple questions on follow-up of the
5 redirect. I think Mr. Beshore referred to
6 processors, maybe the word manufacturers for the
7 Pennsylvania component.

8 What he was talking about there was the
9 cost of fluid milk plants included in the state
10 regulated system?

11 A Yes.

12 Q Okay. In that system there are, of course, a
13 number of regulated prices, including a
14 regulated mark-up; is that correct?

15 A Yes.

16 Q And fluid milk sales in Pennsylvania are set at
17 the minimum level so that manufacturers are
18 guaranteed a certain margin, or processors of
19 fluid milk?

20 A Yes.

21 Q And there is no issue in that process with
22 respect to circularity, it's simply looking at
23 the manufacturers' aggregate processing costs?

24 A Correct.

25 Q You were asked some questions about prices

1 reported by CME and by NASS for the last week of
2 March of 2007.

3 The CME was for the week ending March 30,
4 the NASS was for period ending March 31. Do you
5 know if there were some transactions not
6 captured in those two? Were they totally
7 overlapping or maybe a little bit tail end or
8 front end that was different?

9 A Insignificant probably, if there was an overlap.

10 Q Okay. The reported NASS price, of course, is an
11 average of the prices that Mr. Beshore referred
12 to, an average of transactions in the Midwest at
13 \$1.49?

14 A Right. He didn't report the actual NASS price
15 that would have gone into the calculation.

16 Q No, he didn't. But my question is: It's an
17 average of those two, a weighted average?

18 A A weighted average, yes.

19 Q And the NASS survey price tends to come in a
20 little bit below the CME price?

21 A Okay.

22 Q Is that true?

23 A I haven't looked at it recently to that regard.
24 Wait a second; yeah, it does. I'm thinking
25 about how I forecast prices and, yes, it does.

1 Q So the NASS price captures a portion of the
2 basis that is represented by -- and the
3 weighting process captures the basis which is
4 CME minus for sales outside of the Midwest?

5 A Correct.

6 Q For sales actually in the west?

7 A In the west -- well, who knows where the product
8 goes, but it's produced at plants in the west.

9 Q And that product is generally reported at a
10 price at the plant from which it goes?

11 A Yes.

12 Q The proposal, proposal 20, would provide a
13 reference price from which add-ons could
14 be -- upon which add-ons could be built?

15 A The add-ons would be built onto an existing
16 reference point. We're not creating a new one
17 in my mind.

18 Q Right. But the NASS price, as whatever the
19 reporting is, as adjusted by the add-ons.

20 It would be a reference price in a similar
21 way?

22 A Correct -- wait, let me back up. No, because,
23 again, at least for cheese, sticking with the
24 cheese example.

25 Q Stick with cheese, please.

1 A The pricing reference point that the industry
2 uses is CME. So it would be CME plus something,
3 plus the add-on, which gets picked up in NASS.

4 For Dairy America, it would be NASS would
5 be the reference point.

6 Q Okay. Now, the minimum price that we're
7 ultimately here about is the price for which
8 manufacturers account to producers or to a
9 producer pool?

10 A Yes.

11 Q And that is a price at the farm level upon which
12 add-ons are also built in the competitive world,
13 like --

14 A I'm not following.

15 Q Well, like cheese price as reported by CME plus
16 a few cents.

17 A Okay.

18 Q Producers receive, in negotiations with
19 processors --

20 A Okay, I'm with you. A blend price plus a basis.

21 Q Or a Class III plus --

22 A A basis.

23 Q Plus a basis.

24 A Yeah, which we call premiums.

25 Q Which are called premiums. So Class III price,

1 producers price differential, plus premiums?

2 A Yes.

3 Q So it works somewhat the same way?

4 A Yes.

5 Q And there currently are, to a lesser extent
6 today than four years ago, plants that make
7 cheese that are in the Federal Order system that
8 are located in the west?

9 A There are to a lesser extent now than there
10 were. I don't know, John, possibly.

11 I'm not sure, you know, we recognize that
12 there was an order that was voted out that it
13 probably had some cheese plants associated with
14 it. There's been some growth, you know,
15 probably volume-wise you're probably right. I
16 don't know what the population, if any, of the
17 smaller cheese plants.

18 Q Well, there's still a Federal Order for the
19 Pacific Northwest and still cheese produced in
20 the Pacific Northwest?

21 A Correct.

22 Q The current minimum price upon which premiums
23 are based reflects a NASS survey that includes,
24 probably to an inadequate degree, but includes
25 the basis, the negative basis in that case,

1 subtracted off the CME for western production?

2 A It includes it, yes.

3 Q And if the CME were used flat without an
4 adjustment, the western plants would be put to
5 an additional disadvantage of the difference
6 between the current NASS survey price and the
7 CME price?

8 A Historically, the CME price has been higher than
9 the NASS announced price; so, yes, for the
10 Pacific Northwest.

11 JUDGE PALMER: Any other questions? Yes,
12 Mr. Rosenbaum.

13 **RE-CROSS-EXAMINATION,**

14 **QUESTIONS BY MR. STEVEN J. ROSENBAUM:**

15 Q With respect to the \$0.20 mandatory assessment
16 to pay for the milk pep program, Mr. Beshore has
17 indicated correctly that processors who sell
18 less than three million pounds a month are
19 exempt from that requirement, correct?

20 A Yes.

21 Q Do you have any idea, collectively, what
22 percentage of the total production that
23 exemption represents?

24 A It's a minimum amount -- minimal.

25 Q Mr. Beshore asked you some questions regarding

1 whether -- let me back up.

2 You recall that in my earlier questioning I
3 talked about a scenario in which a buyer would
4 say, "Well, look, just rather than charge me
5 \$1.40 plus \$0.3, that you'll list as a" --

6 A I remember the \$1.37 plus.

7 Q \$1.37 plus 3. I understand Mr. Beshore to ask
8 you some questions as to whether such a
9 mechanism would require the abandonment of CME
10 plus basis pricing.

11 Do you recall him asking you that?

12 A Yep.

13 Q Let's assume that under the current arrangement
14 between that manufacturer and that buyer, the
15 contract provided for CME plus \$0.4, to make up
16 a number, okay?

17 A Okay.

18 Q Wouldn't one be able to achieve -- and let's
19 assume that the hearing had established
20 consistent with a hypothetical I've been using
21 all day, that the increased make
22 allowance -- increased cost of manufacture was
23 \$0.3 higher than the current make allowance,
24 okay?

25 A Okay.

1 Q Wouldn't the contract simply have to provide
2 that the price would be the CME plus the
3 existing basis of \$0.4 minus \$0.3 to achieve the
4 scenario I had laid out?

5 A Let me think about that for a second. That
6 could occur.

7 Q Now, in terms of -- I think you used the term in
8 response to someone else's question that an
9 "equilibrium" has developed between cheese
10 supply coming from the west, including
11 California and Idaho, and cheese produced in the
12 rest of the country, correct?

13 A For this moment in time.

14 Q It's a shift in equilibrium.

15 A Absolutely.

16 Q But there's some equilibrium.

17 And Mr. Beshore identified, and I don't
18 know how representative this particular
19 relationship is, but for the data he provided a
20 \$0.13 relationship between the price in
21 Minnesota, Wisconsin and the all-other-states
22 price, correct?

23 A For that particular month I think is
24 representative -- or excuse me, that particular
25 week; that particular week.

1 Q I'm sure he gave accurate information. I'm just
2 saying -- I'm not suggesting that's typical or
3 not typical.

4 But still, if we had a scenario where the
5 cost of manufacture were up \$0.3, that would
6 represent a 23 percent increase over the -- let
7 me put it this way: If the cost of manufacture
8 were up \$0.3, if California addressed that by
9 dropping its make allowance and the federal
10 system did not, then the \$0.3 would represent,
11 if you will, a 23 percent change in the price
12 relationship between the California price and
13 the federal price?

14 A You've calculated the numbers the way you want,
15 I would say you can report those on brief.

16 I would use an example of more like a
17 \$0.006 change and make the calculation based on
18 that. So we can send in our briefs and report
19 however way we want to calculate it.

20 Q Well, I'm still using my hypothetical, and you
21 would agree with me that I've laid out --

22 A I can't that quickly calculate the percentage.
23 I'll take you on your word that you calculated
24 it the right way.

25 MR. ROSENBAUM: That's all I have. Thanks.

1 JUDGE PALMER: Anything else? Thank you
2 very much, sir.

3 MR. BESHORE: Have 53 and 54 been received?

4 JUDGE PALMER: No, let me receive 53 and
5 54 -- actually 53 was, but for the record
6 they're both received.

7 MR. BESHORE: Thank you.

8 JUDGE PALMER: Probably a good time just to
9 take the lunch. I don't know break and be back
10 at 1:00.

11 During that period of time, give some
12 thought who you want your next witness to be,
13 who has to get out today. Hopefully we will get
14 to Mr. Yale, hopefully complete him today or
15 first thing tomorrow morning.

16 Break for lunch, we'll be back at 1:00.

17 *(A recess was taken.)*

18

19

DENNIS J. SCHAD,

20 having been duly sworn to tell the truth, the whole
21 truth, and nothing but the truth relating to said
22 matter was examined and testified as follows:

23

24

25

1 (Exhibit 55 was marked for identification.)

2 (Exhibit 56 was marked for identification.)

3 (Exhibit 57 was marked for identification.)

4 JUDGE PALMER: On the record. Mr. Schad is
5 on the stand. We just marked for identification
6 three documents. One is 55, and that relates to
7 proposal 6. One is marked as 56, that relates
8 to proposal 7 and 8, and one is marked as 57,
9 that relates to proposal 15.

10 The court reporter has not met Mr. Schad
11 before, so if he would be so kind as to give his
12 full name and spell it for us, we'll be in great
13 shape.

14 THE WITNESS: Dennis Schad, S-C-H-A-D, I
15 work for Land O'Lakes and my business address is
16 410 Park Drive, Carlisle, Pennsylvania,
17 C-A-R-L-I-S-L-E.

18 JUDGE PALMER: And I will turn it over to
19 Mr. Vetne to do what Mr. Vetne does.

20 **DIRECT EXAMINATION,**

21 **QUESTIONS BY MR. JOHN H. VETNE:**

22 Q Mr. Schad, you have previously appeared on the
23 witness stand and provided your curriculum
24 vitae, experience, and so forth, in the record
25 of this proceeding?

1 A That's correct.

2 Q And that was at the Strongsville segment of this
3 proceeding?

4 A That's correct.

5 Q We won't do that again.

6 MR. VETNE: Your Honor, Mr. Schad has, as
7 indicated, three statements which have three
8 exhibit numbers, because frequently some of the
9 questions, as well as some of the witness'
10 testimony may interrelate. I would request the
11 witness to read all three rather than read one,
12 take questions on one, and so forth and so on.

13 JUDGE PALMER: Any objection? Anybody
14 going to have any problems following along that
15 way?

16 Doesn't appear to be any. Proceed that
17 way.

18 Q Proceed, Mr. Schad. Thank you.

19 A Thank you very much. Again, I testified on the
20 first day and I guess on the second day in
21 Strongsville the introduction to Land O'Lakes
22 and Land O'Lakes' impact into the Federal Orders
23 is included in that testimony. I did not
24 include it here.

25 JUDGE PALMER: You're incorporating that

1 testimony into this?

2 A Yes, I'm incorporating that testimony.

3 Land O'Lakes opposes proposal 6.

4 Proponents to this proposal assert that an
5 algebra mistake was made in the 2002 final
6 decision that resulted in the undervaluing of
7 butterfat. They state that the butterfat yield
8 coefficient should have been 1.211 instead of
9 the 1.2 factor. Additionally, this proposal
10 would change the assumed butterfat recovery in
11 cheddar cheese from 90 percent to 94 percent.

12 The language in the final decision (67 FR
13 page 67921) is ambivalent concerning the correct
14 calculation of the butterfat portion of the
15 farm-to-plant loss?

16 A . In that decision, the Secretary wrote "The
17 final decision incorporates an adjustment to the
18 yield coefficients for each milk component. The
19 adjustment is based on an overall factor of
20 0.025 percent loss of each milk component and an
21 additional 0.015 pounds of butterfat lost
22 between the farm and the receiving plant. (67
23 FR 67918).

24 From this passage it is unclear on which
25 measurement or volume pounds of butterfat or

1 hundredweights of milk the additional butterfat
2 loss should be calculated.

3 Later in the decision, the Secretary again
4 addressed the issue in the butter yield section.
5 He writes "Testimony and comments indicate that
6 from the plant losses on all milk solids is
7 .25 percent (0.0025) with butterfat incurring an
8 additional loss 0.015 pounds per hundredweight
9 of milk. (67 Federal Register 67920).

10 If the discussion stopped here, I would
11 have to agree with the proponents' arithmetic;
12 however, in the explanation of the calculation,
13 the Secretary further wrote "In addition, for
14 every pound of butterfat there is an additional
15 0.0150 farm-to-plant loss on butterfat solids
16 (0.9975 minus 0.0150 equals 0.9825) pounds of
17 butterfat." (Federal Register volume 67 page
18 67920).

19 Here the Secretary clearly states that the
20 additional loss is related to butterfat volumes
21 not hundredweights of milk. Quite frankly, it's
22 unclear whether the additional butterfat loss
23 related to a hundredweight of milk or on each
24 pound of butterfat. It will have to be up to
25 the Secretary to clear up that inconsistency in

1 the next decision.

2 However, before the Secretary rules on the
3 yield question, Land O'Lakes believes he should
4 consider butterfat price in its entirety. At
5 the 2006 make allowance hearing the witness from
6 the Rural Cooperative Business Service testified
7 that there was an inadvertent error in the
8 reporting of butter and powder cost at the
9 May 2000 hearing. The RCBS cost survey on which
10 the Department relied on to set butter and
11 powder make allowances, included two plants that
12 were located in California, that's known to
13 testimony at that hearing January 24, 2006, page
14 124. This error resulted in two California
15 plants being included in both the RCBS and the
16 California cost surveys. The consequence of
17 this double counting error was the
18 understatement of the cost of manufacturing of
19 butter. During the 2006 hearing, the Land
20 O'Lakes' witness offered Exhibit 42 page D (at
21 that hearing January 24th, 2006), which
22 recalculated the butter make allowance using the
23 corrected RCBS report (January 24th, 2006
24 hearing Exhibit 20). The result was that the
25 make allowance for butter should have been

1 \$0.1195 per pound of product. No one disputed
2 this testimony at the hearing in the briefing
3 process, or in the tentative final decision.

4 Using the average 2001 through 2006 NASS
5 butter price \$1.4044 as a constant, the
6 following calculations illustrate the various
7 costs per pound to butterfat. Number one,
8 utilizing the 2001 make allowance and 1.20
9 yield, cost equals the average price of butter
10 \$1.4044 minus the 2002 published make allowance
11 result of \$0.115 times 1.2 equals \$1.5473.

12 Number two, utilizing the corrected make
13 allowance and a 1.20 yield. Cost equals the
14 average price of butter minus \$0.1195 times 1.2
15 equals \$1.5419.

16 Using -- utilizing the temporary final
17 decision, or tentative final decision make
18 allowance in the 1.20 yield. Cost equals the
19 average price of butter minus the tentative
20 final decision make allowance of \$0.1202 times
21 1.2 equals \$1.5410.

22 And in the fourth case, utilizing the
23 temporary final decision make allowance plus the
24 proposed 1.211 yield. Cost equals the average
25 cost of butter less \$0.1202 times 1.211 gives

1 you a \$1.5552 cost of butterfat per pound.

2 The 2006 final -- tentative final decision
3 only restored the butter make allowance to the
4 level that it should have been in 2001.
5 However, adopting proposal 6 would raise the
6 cost per pound of butterfat to a level that
7 exceeds the 2001 cost. In its exception and
8 comments to the temporary final decision, Land
9 O'Lakes objected to the use of Cornell survey of
10 four butter plants as a representative proxy for
11 the cost of manufacturing butter. However,
12 almost all here agree that the California
13 manufacturing cost survey is a highly regarded
14 and audited survey of plant manufacturing costs.
15 Exhibit 10 from this hearing reports the
16 weighted average cost of butter manufacture from
17 2000 through 2006 at California butter plants.
18 CDFA reports that the cost of producing a pound
19 of butter increased from \$0.0957 in 2000 to
20 \$0.1408 per pound of butter in 2006. A
21 47 percent increase.

22 The effect of the adoption of proposal 6
23 would be to increase the price a plant pays for
24 butterfat relative to 2006 -- I'm sorry, 2007 to
25 2000 in spite of the evidence of increase in

1 plant cost.

2 Additionally, Land O'Lakes opposes the
3 changing of the section in proposal 6 that would
4 change the cheese make allowance formula by
5 changing the assumption of 90 percent fat
6 retention in cheese.

7 Land O'Lakes operates a cheddar cheese
8 plant in Kiel, Wisconsin. The plant receives
9 producer milk. The plant's cheese formulation
10 relies only on milk to produce cheddar cheese.
11 Whey cream is not reintroduced into
12 cheese-making process nor is nonfat dry milk or
13 condensed skim. The plant was included in both
14 the RCBS and Cornell surveys of plant costs.

15 Land O'Lakes' experience at Kiel does not
16 support the change advocated by the proponents
17 of this proposal 6. The 2002 final decision
18 using Van Slyke formula to estimate the cheese
19 yield from one hundredweight of standard farm
20 milk contained in 3.5 butterfat -- I'm sorry,
21 contained in 3.5 percent butterfat and
22 2.9915 percent protein. Assuming butterfat
23 retention of 90 percent and
24 Casein-to-true-protein ratio of 82.2 percent,
25 the final decision estimates a yield of

1 9.6615 pounds of cheese from a hundredweight of
2 milk at 38 percent moisture. That from our
3 Federal Register 67 page 67929.

4 In recent year, the Land O'Lakes plant at
5 Kiel experienced a yield of 10.21 pounds of
6 cheese per hundredweight and an average moisture
7 of 38.19 percent. Additionally, the average
8 test of the milk at plant silos that year was
9 3.6598 and the butterfat was 3.0131 percent
10 protein.

11 I say in a footnote that I'm going to use
12 those numbers in a calculation into the final
13 decision, Van Slyke formula, and I note that
14 those numbers are plant numbers and not farm
15 weights and test numbers, so that portion of the
16 Van Slyke that corrected for farm-to-plant loss
17 was not in the numbers that I will be giving
18 from this point here.

19 Substituting the plant's actual butterfat
20 protein and moisture into the final decision Van
21 Slyke formula provides an estimated
22 10.16 percent cheese yield. The actual cheese
23 at Kiel is closely approximated by the final
24 decision Van Slyke formula.

25 Land O'Lakes' real world plant experience

1 validates the fat retention and
2 Casein-to-protein assumptions contained in the
3 final decision in the Class III formula.

4 Land O'Lakes recommends that the Secretary
5 reject proposal 6.

6 Land O'Lakes opposes proposal 7 and 8.
7 Proponents of proposal 7 say that it is as
8 likely in the southwest for a farms weight and
9 test to be higher when compared to the level
10 determined by the plant as the inverse. While
11 the average daily delivery of farmers in the
12 southwest and Arizona Orders may be larger than
13 a truckload, dairy farmers pooled on the other
14 Federal Orders are far more likely to be
15 combined and comingled on a milk truck so that a
16 full load of milk is delivered to the dairy.
17 During 2006, the average daily production for
18 farmers pooled on the Federal Orders was
19 6,264 pounds per day, which means on average
20 there were four dairy farmers on each load of
21 milk delivered. In the largest orders, the
22 Northeast and the Midwest, the average daily
23 production is only about 4,500 pounds. In the
24 Northeast it is not uncommon to have 10 or more
25 producers comingled on a single load of milk.

1 Proponents state that dairy farmers pooled
2 on the Florida, the Southwest, the Arizona, and
3 the Pacific Northwest Orders produce on average
4 greater than a truckload of milk every day.
5 However, the average number of producers pooled
6 on those orders totals fewer than 2,000 dairy
7 farmers and represents less than four percent of
8 all dairy farmers pooled on the Federal Orders
9 during 2006. (Federal Order Statistics Annual
10 Summary 2006, Tables 5 and 7). And I include
11 those tables at the back of my testimony for
12 this section.

13 Over time, the practice of selling
14 comingled loads of milk has produced a specific
15 set of sales norms. For instance, in the six
16 Federal Orders in which Land O'Lakes pools milk,
17 all sales are priced at farm weights and test.
18 Even if a plant negotiated a plant weight and
19 test sales agreement, there would be no way to
20 specifically associate a farmer's weight and
21 test when there are at least three other farmers
22 on the load.

23 Additionally, the practice in the Northeast
24 and Midwest is to take component tests on one
25 sample of the producer's milk per week. The

1 weekly butterfat protein and other samples are
2 averaged together to determine the farmer's
3 monthly component test. The farmer's paid on
4 those averages and buyers are billed on those
5 averages. While farmer's fat test may, for
6 example, vary as much as 4/10 percent between
7 weekly samples, the milk plants that buy
8 producer milks are billed based on the
9 producer's average monthly component test. If a
10 plant does not buy the milk of a dairy farmer
11 every day of the month, it is extremely likely
12 that the test of a producer on any one day
13 varies from the monthly average component value
14 that the plant is billed.

15 Taking a weight measure of a liquid product
16 is also imprecise science. Milk truck drivers
17 take site or stick measurements at the farm tank
18 prior to agitating the milk for sampling. The
19 measurement usually expressed in inches is
20 checked with a chart and translated into an
21 estimate of the bulk tank volume expressed in
22 pounds. After the weighing and sampling
23 procedures, the milk truck driver pumps the milk
24 on the truck in a process that usually leaves a
25 small portion of the milk on the floor of the

1 milk house. Additionally, milk solids are left
2 on the sides of the bulk tank requiring a tank
3 wash and sanitation before the next milking.
4 Obviously, fewer milk solids are delivered to
5 the plant than are recorded at the farm.

6 It is usually stipulated in Land O'Lakes
7 and their customers that a 2,500th percent
8 difference between farm and plant scale weights
9 is normal and acceptable margin of shrinkage.
10 Normally, the contracts call for an
11 investigation when a particular load of milk
12 exceeds one-half percent shrinkage.

13 Land O'Lakes owns and operates a modern
14 butter and powder plant in Carlisle,
15 Pennsylvania. When the plant -- while the plant
16 received over a billion pounds of milk in 2006,
17 it also received cream, skim condensed and fluid
18 buttermilk products. Also, while its primary
19 outputs were nonfat dry milk and butter, the
20 plant also processed whole and buttermilk
21 powders, bulk milk, cream and condensed milk and
22 buttermilk products. The plant's cost
23 accountants track all solids not fat and fat
24 pounds brought into the plant and volumes of
25 solids not fat and fat contained in the plant's

1 products leaving the plant.

2 Every truck into the plant must cross one
3 of the plant scales before delivery and
4 departure. While each milk truck is not sampled
5 for components, each silo of milk is sampled and
6 the test is recorded along the total milk volume
7 contained in the silo, which is derived from
8 scale truck weights. Each day at midnight a
9 tally of the milk received for the day and all
10 silo tests is compiled to develop a daily report
11 of solids not fat and fat received. Deliveries
12 of products other than milk are individually
13 weighed and tested and their volumes and
14 components are also added to the daily mass
15 balance report.

16 During 2006, the Carlisle facility
17 experienced a .343 percent shrinkage between
18 farm weights and plant weights and a
19 .511 percent shrinkage in butterfat.

20 Just as the Carlisle facility compares
21 component values paid for -- I'm sorry, I'll
22 start that again.

23 Just as Carlisle facility compares
24 component values paid for against component
25 values received, the plant also measures the

1 components in the manufacturing products. Fat
2 and solids tests are made on each product
3 processed and are tallied to determine plant
4 losses.

5 During 2006, the Carlisle plant lost
6 1.8 percent (1.8 percent) of its butterfat and
7 2.6 percent of its solids not fat through plant
8 loss.

9 One explanation for yield loss in dairy
10 plants is the sanitation requirements of a
11 modern dairy plant. The cleaning cycle for an
12 evaporator and the lines to the dryers is four
13 hours for every 20 hours of running time. The
14 cleaning cycle for a butter churn and the
15 accompanying cream and butter lines is 8 to 12
16 hours, which occurs every three to four days.
17 The cleaning cycle for a dryer is 36 hours, and
18 is required every month. The major component of
19 every dairy plant -- a major component of every
20 dairy plant is the wastewater treatment
21 facility. Costing as much 10 to 15 percent of
22 the total cost of a dairy plant, these waste
23 treatment plants isolate dairy solids from
24 plant's operations before they were discharged
25 in waterways.

1 Land O'Lakes owns and operates a cheddar
2 cheese facility in Kiel, Wisconsin.
3 Farm-to-plant losses at Kiel are similar to the
4 losses experienced at Carlisle.

5 The 2003 final decision recognized a
6 reality farm-to-plant loss and added the yield
7 coefficient of butterfat and cheese protein and
8 nonfat dry milk and butter to reflect the fact
9 that manufacturing plants pay for components at
10 farm weights and tests and receive a lesser
11 volume at the plant. Evidence from Land
12 O'Lakes' manufacturing plants confirms that the
13 solids not fat and fat losses between farm and
14 plant, as well as the fact that amounts of fats
15 and solids not fats are lost before they are
16 processed into products. It continues to be
17 wholly appropriate for shrinkage to be
18 recognized in the product formulas.

19 Land O'Lakes opposes proposal 15. The
20 dairy farmers of New Mexico propose that the
21 CME, the Chicago Mercantile Exchange Price
22 series be substituted for the NASS price series
23 for the purpose of calculating the Class I mover
24 and the Class II, III, and IV prices. This
25 issue was fully discussed in the 2000 hearing

1 and the 2003 final decision ruled that the NASS
2 survey was superior to the CME for purposes of
3 starting class prices.

4 In their December 22nd, 2006 letter to AMS,
5 the proponents state "price circularity in the
6 NASS survey" as the rationale for forwarding
7 this proposal. They correctly state, "they"
8 being the proponents, correctly state -- let me
9 strike all that and start with that sentence
10 again.

11 They correctly state that the proponents of
12 changing the make allowances at the 2006
13 hearings argued that manufacturers were unable
14 to pass on increased costs to customers because
15 all price increases were captured in the NASS
16 survey and ultimately returned to dairy farmers
17 through increased class prices.

18 The proponents failed to support the
19 obvious solution to price circularity. A timely
20 and fair updating of make allowance. Fixed make
21 allowances guarantee that all commodity price
22 increases are passed to the dairy farmers
23 through increases in class prices. Failure in
24 the system which guarantees the dairy farmer
25 participation and commodity markets occur when

1 the Department fails to set unrealistic make
2 allowances. Inability to pass on price
3 increases by manufacturers to customers becomes
4 a nonissue when make allowances are fairly and
5 regularly set.

6 In 2003, the Secretary determined that the
7 CME is a thinly-traded market and that NASS
8 price survey better represents the weekly sales
9 prices of commodities. The following chart is
10 gleaned from summing the weekly NASS
11 transactions between January 8th, 2005 and
12 December 31st, 2005, and the total CME
13 transactions for 2005 as reported on page 14 of
14 Dairy Market Statistics, 2005 annual survey.

15 Do I need to read these?

16 JUDGE PALMER: No, it's there. Just go on
17 to the part that you're reading. There's a
18 chart in the statement and that will just be
19 there. The reporter could copy it in, please.

20 THE REPORTER: Okay.

21 JUDGE PALMER: Thank you.

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A Update evidence concerning the scope of current market transactions between the NASS and CMA surveys do not change the conclusions of the 2003 final decision. That's in Federal Registry 67 page 67912 -- I'm sorry Federal Register 67 page 67912.

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Additionally, the final decision noted that had the NASS is a national price survey while the CME's is a geographically-defined market. Sales specifications required at CME butter transaction occur only in improved facilities located in Chicago and that cheese be transacted within 300 miles of Green Bay, Wisconsin and that nonfat dry milk sales be delivered to approved facilities within 300 miles of Chicago. Cheese and nonfat dry milk transactions may be executed at other approved facilities if a

1 freight allowance is paid, and that is in the
2 specifications of the CME and the citation as
3 listed here. Setting a Federal Order price
4 based on a survey of national manufacturing
5 production costs require that the commodity
6 pricing series be national in scope.

7 JUDGE PALMER: Mr. Vetne.

8 A That's the end of my testimony.

9 MR. VETNE: Unless the witness has some
10 further comments on his statement, he's
11 available for cross.

12 JUDGE PALMER: I noticed I think a
13 misreading. I think you said, the first time,
14 30 miles from Green Bay. I think you meant 300
15 miles there as well in your statement.

16 It should be 300 miles, both references?

17 A Yes, that's correct. The second page of Land
18 O'Lakes opposes proposal 15, should be 300 miles
19 in both references to the CME geographic
20 pricing.

21 JUDGE PALMER: The reporter will report it
22 as such. Fine, are there questions? Yes,
23 Mr. Yale.

24

25

1 **CROSS-EXAMINATION,**

2 **QUESTIONS BY MR. BENJAMIN F. YALE:**

3 Q Good afternoon.

4 A Good afternoon, Ben.

5 Q Let's just start where you ended, and let's talk
6 about the CME a minute.

7 There was -- there's been significant
8 testimony regarding the fact that there is a lag
9 between the NASS and the CME.

10 Is it Land O'Lakes' position that the lag
11 between the NASS and the CME is not an issue
12 that needs to be addressed?

13 A Land O'Lakes has not taken a position yet on
14 Agri-Mark's testimony on their proposal, so I'm
15 not sure I can answer that one yet.

16 Q Okay. You testified -- you've got several
17 cheese plants that Land O'Lakes owns, right;
18 there's more than one?

19 A Yes, we have two in the Federal Order system.

20 Q Right. And I think one of them that --

21 A I'm sorry, three in the Federal Order system.

22 Q Where are those located?

23 A As the testimony last time I was up here,
24 cheddar plant in Kiel, Wisconsin; mozzarella
25 plant in Denmark, Wisconsin; and a plant that

1 makes specialty cheeses in Melrose, Minnesota.

2 Q Right. And Kiel's the only one that makes the
3 cheddar?

4 A That's correct.

5 Q So cheese is sold from that site to whoever buys
6 the cheese, right?

7 A Cheese from that plant is sold to outside.

8 Q Okay.

9 A We make 40-pound blocks at that plant. We sell
10 some of the cheese to outside vendors; we also
11 keep cheese for internal use.

12 Q You answered the question better than I asked
13 it; that's what I wanted to know.

14 So you do sell some of the cheese?

15 A Yes, sir.

16 Q In 40-pound blocks?

17 A Yes.

18 Q You've heard some testimony in the last couple
19 days that says the cheese is priced at the time
20 it's made, or at the vat, sometimes called a
21 "vat price" or at the time of making.

22 Do you know anything about that?

23 A I don't have the knowledge to testify on how our
24 cheese is sold out of Kiel. I will say one
25 thing, probably a question you might have wanted

1 to ask, that our outside sales are reported on
2 NASS for both the whey and the cheese at that
3 plant.

4 Q Thank you. Now, Kiel's within that 300 miles of
5 Madison, Wisconsin, right?

6 A I thought I said Green Bay.

7 Q Green Bay, I mean.

8 A Yes, I'm sure it is.

9 Q Yeah. And when you set the price for the
10 cheese -- or when cheese is sold out of that
11 plant, would one expect that to be sold at the
12 same price as cheese produced in California?

13 A Again, as I testified, I don't know the cheese
14 practices at that plant, but if the question is
15 more generic --

16 Q It's more generic.

17 A -- more generic of the price of cheese, cheddar
18 cheese in Wisconsin related to California, I
19 would agree with you that you would expect a
20 higher price for cheese sold in Wisconsin than
21 it would in California; and I think that
22 probably the NASS numbers would bear that out,
23 as well.

24 Q Do you know whether any cheese produced in the
25 state of California is pooled now on any of the

1 Federal Orders, any of the milk that goes into
2 any of the cheese plants produced in California
3 pooled on any of the Federal Orders?

4 A No Land O'Lakes milk.

5 Q Huh?

6 A No Land O'Lakes milk.

7 Q Congratulations. Are you aware, it had been a
8 problem a number of years, but that's been taken
9 care of, don't you believe, in the pool
10 restriction?

11 A I don't know the answer to that. Maybe I'll ask
12 you when you --

13 Q You make a statement that NASS is a national
14 price.

15 Do you know any cheese plants that sell
16 based upon the NASS price?

17 A No.

18 Q And I think you've heard the testimony, I want
19 to ask whether you agree with it or not, that
20 the NASS basically averages the basis of all the
21 plants' transactions, all the transaction
22 amounts throughout the country to the CME?

23 A That would be an illogical assumption, yes.

24 Q Now, on the first page of that, I guess it's
25 page 11, the way this thing is printed out --

1 A We're still on 15, proposal 15?

2 Q Yes. I thought I'd go backwards. My mind was
3 there.

4 A Okay.

5 Q You have this paragraph that starts "the
6 proponents fail to support the obvious solution"
7 about the price circularity. And you go to the
8 second sentence. "Fixed make allowances
9 guarantee that all commodity price increases are
10 passed to the dairy farmers through increases in
11 class prices."

12 What do you mean by that statement?

13 A I mean as it is set up since the Federal Order
14 reform, that make allowances are fixed, so that
15 a processor doesn't get any more than his make
16 allowance for taking milk and turning it into a
17 finished product; and that any time that there's
18 an increase in commodity prices, I mean, it
19 gets -- it would be -- to the extent they
20 reflect it in the NASS, all of those dollars go
21 back to the dairy farmers and none to the
22 manufacturer.

23 Q But the other alternative is to have those make
24 allowances and those increases come out of the
25 marketplace rather than from the producers and

1 they can get the best of both worlds, right?
2 A That assumes that there is somehow buyers of the
3 butter, powder and cheese are willing to
4 increase their prices on some -- the prices that
5 they buy their products for other than the
6 normal reasons that folks increase prices based
7 on supply/demand, substitute products, imports,
8 all those things.

9 And, you know, as pointed out in prior
10 testimony, that you increase the NASS price,
11 that increase goes back to the farmer and not
12 the plants because of the fixed make allowance.

13 Q Is it your belief that every dollar increase in
14 the commodity prices with fixed make allowances
15 goes to the producers; that the plants do not
16 also participate in increased commodity prices?

17 A Yes; they do not -- let me back up. Let me
18 withdraw my yes because I said something in an
19 answer --

20 JUDGE PALMER: Think about that for a
21 moment. We're going to take a short recess and
22 then we'll be back.

23 (A recess was taken.)

24 JUDGE PALMER: Back on the record. You
25 were considering an answer.

1 A Ben, could you ask your question again, please.

2 Q Sure, let me put it this way: With your
3 statement on the fixed make allowances, and I'm
4 not going to do the math, but let's say for the
5 moment the cheese price is at \$1.30 and using
6 the formulas that we have and the make
7 allowance, it produces a price to producers of,
8 I don't know, let's just say \$13, I'm just using
9 this as an example.

10 If the cheese price increased to say \$1.40,
11 and using the same formula, it yielded a number
12 obviously greater than \$13, okay, where
13 obviously the producers are going to get some
14 more money because of the increase in commodity
15 price; that's what you were saying, right? I
16 mean, in part, that those increases go to the
17 producers.

18 My question is: Does any of that increase
19 from \$1.30 to \$1.40 also go to additional
20 profits or income to the cheese plants under
21 these formulas?

22 A In a previous answer I said that to the extent
23 that changes in prices are reflected in the NASS
24 survey.

25 I'll still stand by that, given that

1 stipulation.

2 Q So that --

3 A And just if that entire \$0.10 went into the NASS
4 price, the answer would be an unqualified yes.

5 Q Right. So what you're saying, then, is that the
6 yields that are used accurately represent what
7 plants are getting for the production of their
8 cheese, so there's no additional yield? They
9 don't yield additional product other than that
10 implied in the formula?

11 A Whether they do or not, I don't think it's
12 contingent on the price of cheese.

13 Q But you would agree that if a plant yields, say,
14 an additional half a pound of cheese per hundred
15 pounds of milk than what the Federal Order
16 formula implies, that as the price of cheese
17 goes up, it's going to get more on that extra
18 half a pound of cheese, right?

19 A I think I would agree with that, yeah.

20 Q And we'll get to it in a minute in a little more
21 detail, but on the issue of shrink that the
22 Federal Order implies a certain amount of
23 shrink, and if you have a plant that's
24 experiencing less than that, then as the price
25 goes up, it would gain a portion of that extra

1 price that it would not be passed on to the
2 producers; is that right? Under the formula,
3 forget any other market forces.

4 A Since a shrink is caught in the -- no is
5 accounted for in the yield portion of the
6 formula, I guess I would stand by the same
7 answer I did before.

8 Q Now, you made this comment about the
9 "thinly-traded market."

10 Do you watch the market at all, the cheese
11 market, the CME, and compare it to the NASS or
12 anything?

13 A Not to a great extent, sir, no.

14 Q Do you know whether Land O'Lakes buys or sells
15 from time to time on the CME?

16 A From time to time I'm sure Land O'Lakes does
17 every possible transaction.

18 Q You say Land O'Lakes is a seller of cheese and
19 it came to a point that the buyers were telling
20 them that it's going to pay \$1.30, but the CME,
21 the last bid, I guess, would be, would be \$1.40.

22 Wouldn't Land O'Lakes want to go to the CME
23 and sell there rather than to the buyer at that
24 higher price?

25 A I'm not involved in the -- in those transactions

1 in that part of Land O'Lakes, so I can't respond
2 to that.

3 Q The CME operates in the context of the rest of
4 the cheese market, right?

5 A I don't see how I could disagree with that.

6 Q Okay. And there's ample evidence that
7 establishes that the NASS -- I mean, would you
8 disagree that the NASS' highly correlates to the
9 CME after you account for the lag?

10 A I've seen evidence that says 95 percent, and I
11 think it's used to say that the NASS validates
12 the CME, I think that's it.

13 Q That brings up the question, then, does the NASS
14 validate the CME, or does the CME reflect what's
15 actually being sold in the value in the
16 marketplace in its totality as opposed to just a
17 few trades?

18 A I think I would rather say that the NASS follows
19 the CME and we have the empirical evidence that
20 shows that.

21 Q Let's go back. Let's talk about the shrink a
22 second.

23 A Are we off 15?

24 Q Pardon?

25 A Are we off 15?

1 Q We're on to 55. Off of 15, back to proposal 6.

2 A Yes, sir.

3 Q How do we know -- let me back up.

4 Do you believe that establishing the
5 formulas that the yield should reflect what is
6 happening in the marketplace?

7 A I don't know that yields would have anything to
8 do necessarily with the marketplace.

9 Q Well in the manufacturing?

10 A In the manufacturing environment, I would just
11 as -- it should reflect something -- it should
12 see what kind of weighted average yield is, as
13 well as an average yield, just as I would have
14 testified to, to manufacturing costs.

15 It's put somewhere and it's in the -- it's
16 put in the formula and there is some validation
17 for it.

18 Q Okay. You really led into the question I want
19 to ask. Are you aware of any information out
20 there that reflects today what the yield is
21 through the industry for butter, for example,
22 from farm milk?

23 A No.

24 Q And would you accept from the Department, if one
25 plant or two or three plants came up and said,

1 "This is our costs, and they don't necessarily
2 reflect your cost, but these are our costs."
3 And the Department says, "Ah-ha, those are the
4 costs, so, therefore, that's what we're going to
5 make in the make allowances."

6 A I believe that the Department took the cost of
7 four plants last time to make that decision.

8 Q That's why I didn't ask for four, I only
9 mentioned three.

10 A Reflecting I believe 14 percent.

11 Q And you objected to that, didn't you, because it
12 was such a small number, right?

13 A Yes.

14 Q And I appreciate the fact that you did bring the
15 evidence. I mean, I love data to make -- and I
16 think everybody needs to make these numbers
17 work.

18 But without a broad understanding of what
19 the data actually is out there for all the
20 plants, we really cannot take one or two and say
21 this represents all the plants for a yield in
22 the same we can take one or two and say this
23 represents all the manufacturing allowances,
24 right?

25 A Like I said, the Department used formulas, Van

1 Slyke formulas as their template or their
2 rationale for the yields that they have, and
3 other widely accepted, if you say, you know, the
4 1.2 and butter is the same thing used out in
5 California, for instance. I mean, I think
6 that's where their starting point has to be.

7 But are you asking me whether the
8 Department should look at, you know, evidence of
9 differences in yields? Yes, I believe they
10 should. And the Department has also said that
11 they will not -- that in-plant losses are a
12 function of plant management and not something
13 endemic to the manufacture of a product. But I
14 think that you also have to bring that stuff in
15 as well.

16 It isn't just -- okay.

17 Q That's why you have to look really what comes in
18 the silo and goes out the dock, right?

19 A I think you would need to do that to have an
20 empirical yield.

21 Q Let's back up. I think you've agreed that we do
22 not have the empirical data on the yields of
23 anything close to the level of data that we have
24 on the manufacturing allowances.

25 A Yes.

1 Q So, in its place, the only thing we have out
2 there, then, are theoretical yields, right?

3 A You've seen testimony at this hearing from
4 myself and foremost that shows --

5 Q Actual yields. Right, I understand that.

6 A Right.

7 Q But we have the theoretical yields, but we only
8 have a few of the actual yields, and we don't
9 know whether the one is off and the other's off
10 because we don't have enough data; would you
11 agree with that?

12 Well, you probably don't, because you think
13 yours is right. I mean, back to my point is
14 that without any empirical data, how does the
15 Department decide what anecdotal evidence does
16 it use to go off of the theoretical data?

17 A In the absence of -- the Department has to use
18 what's in the record and -- has to use the data
19 that's in the record.

20 Q Do you have any suggestion how the Department
21 can pick and weigh the anecdotal evidence to
22 apply to the theoretical data?

23 A In their rationale of the cost of dry and
24 buttermilk they took. Someone's commented it
25 cost \$0.2 or \$0.3 more back in 2000, and they

1 took that as data.

2 I mean, the Department has to use the
3 numbers that are presented in the hearing
4 record.

5 Q Right. But I guess that just raises the
6 question, then, how do we know how accurate that
7 data is and the Department just has to take
8 whatever it gets, right?

9 A That's the rules.

10 Q Now, let's talk about the butterfat recovery.
11 First off, I want to start with something you
12 didn't really directly address, but you're
13 familiar with the protein formula, right, the
14 cheese-to-protein formula?

15 A Sure.

16 Q The real simple one. And in that, it has that
17 .9 factor times the Class IV butterfat test;
18 you're aware of that.

19 A Yes.

20 Q Do you know why that .9 is there?

21 A That's the assumption of 90 percent butterfat
22 retention.

23 Q Right. Do you have a position whether or not
24 that number should exactly match what is being
25 used in the butterfat retention in the Van Slyke

1 formula; irrespective of how you get to the
2 butterfat retention, do you have a position
3 whether that should differ or not?

4 A You've come up to the limitations of my
5 expertise. I don't have an answer on that.

6 Q Okay. Now, you provided some vat yields, vat
7 tests, as I understand, or silo tests, I guess
8 they really are, and then also indicated some
9 yields.

10 A Yes, we're talking on --

11 Q On the bottom of page --

12 A Proposal 6.

13 Q Right, the last full page and the second.

14 I was uncertain as to what's the difference
15 between the 10.21 and the 10.16?

16 A I'm just saying that the 10.21 was the actual
17 yield per hundredweight, and if I plugged the
18 moisture, the butterfat and the protein into the
19 Van Slyke formula that was used in the final
20 decision, I would have come up with a number of
21 10.16 yield.

22 And I'm saying that the -- in the case of
23 Land O'Lakes at its plant in Kiel, that the
24 final decision Van Slyke closely approximated
25 the actual yields at our plant.

1 And for a question that just -- if you went
2 back to the final decision in the Van Slyke, in
3 that portion of it, which is referred here in
4 pages -- Federal Register page 67929, in that
5 portion of it, when you're trying to get to the
6 9.6615 pounds that is in that portion of the
7 final decision, that's also a function of the
8 farm-to-plant yield losses.

9 Because these are plant numbers, I didn't
10 put that -- those portions of the computations
11 that are in the final decision in these numbers.
12 And just for -- if people are checking my
13 arithmetic, if you did the Van Slyke formula
14 based on the 3-5 milk and the 299 protein, and
15 did not put the fat to -- I'm sorry, the
16 farm-to-plant losses instead of the
17 9.6615 pounds per hundredweight, you would come
18 up with a 9.6852.

19 Just so the record's clear.

20 Q And you're saying that you use this formula at a
21 90 percent butterfat recovery in Van Slyke to
22 arrive at these yields with those butterfats?

23 A Yes. I'm saying I used the final decision Van
24 Slyke formula that is referred to at that page,
25 okay. Plugged in our moisture, our protein, and

1 our butterfat, okay. And I came up with the
2 number of 10.16 as the estimated yield from a
3 hundredweight of milk at those components. And
4 I'm saying that their actual yield was 10.21.

5 Q And, of course, that could be done by math. I
6 mean, I'm not going to go through the math
7 exercise.

8 A Sure.

9 Q And if it showed a higher or lower butterfat
10 recovery than the 90, then that's what it shows,
11 right?

12 A Well, if you solve just for the butterfat, you
13 would come up with a number that was -- of
14 course, you've got two things there that you're
15 claiming are variable, the protein -- Casein to
16 protein or fat retention. If you held one of
17 these constant and one to the other, you would
18 come to a number something less than 91 percent
19 in order to get the exact 10.21.

20 Q Okay. Well, I want to now move on to the
21 butterfat shrink -- well, the farm-to-plant
22 shrink.

23 A And that's --

24 Q That's your --

25 A 56?

1 Q Yeah.

2 A Okay.

3 Q In your testimony you indicate that your
4 producers are tested once a week.

5 I would also assume those are probably
6 what, every-other-day pickups?

7 A On the most part, yes.

8 Q So this would be every third or fourth load of
9 milk for a farm that would be tested?

10 A Every time the truck goes into the farm, there's
11 a sample taken.

12 Q Right.

13 A Those samples are collected at the plant of
14 receipt. All of those samples go into our lab
15 and the lab chooses for each dairy farmer one of
16 those samples on a seven-day period in which to
17 test for components.

18 Q Which neither the hauler nor the producer is to
19 know which one it's going to be, right?

20 A That would be the best way to do things.

21 Q Okay. I think what you suggested in your
22 testimony is, is that because of the variability
23 from day-to-day, and the same farm, that that in
24 itself is going to create a spread between what
25 was actually delivered and what gets tested; is

1 that right?

2 A Yes, sir.

3 Q And is the decision not to test every one of
4 those samples an economic decision made by Land
5 O'Lakes?

6 A We do what's required and anything that is above
7 a requirement would be an added expense to our
8 dairy farmers.

9 Q Okay. So it's a business decision in the same
10 way that some may have decided to test for every
11 load that goes out because they don't have to,
12 they decided the cost is worth that effort; is
13 that correct?

14 A Since it is not required, we don't do tests for
15 economic reasons, correct.

16 Q Have you ever quantified how much the shrink
17 would differ if you did every load test as
18 opposed to your once-a-week sampling testing?

19 A Not to my knowledge.

20 Q Okay. And I noticed on page -- the second page
21 that you indicate that you have contracted a
22 25 percent difference and have given it a range
23 that if it got to twice that, then it would
24 require some kind of effort between the parties
25 to find out what the problem is?

1 A Yes.

2 Q Okay. But you've contracted that, right? I
3 mean, it's a contracted percentage, right?

4 A It's stipulated in contracts.

5 Q At the time you stipulated it, you set a price
6 for all of your milk, right? I mean, for the
7 milk that was going to be delivered; some kind
8 of -- might be class plus something, but you set
9 a price or negotiated a price for the milk?

10 A I think so, yeah. Not a fixed price, but a
11 priced based on reference points.

12 Q A reference price.

13 A Yes.

14 Q So if there's a difference in the class -- or if
15 there's -- let me back up.

16 Most of these people you deal with on your
17 sales of your milk have been around a long time,
18 right? I mean, there's no new -- really new
19 buyers; is that a fair statement?

20 A Are we talking about individuals or are we
21 talking about --

22 Q Companies that are buying the milk. Is it
23 fairly stable?

24 A I think that's correct.

25 Q So they're going to know the kind of milk that's

1 coming in because they've bought it from you
2 before; they're going to know what kind of
3 shrink, what kind of quality, how often the
4 hauler's on time or late, all of that, right?

5 A I'll stipulate to that.

6 Q And that all enters into the negotiated price?

7 A Quality for sure. Timing of delivery, something
8 you work out between the buyer and seller.

9 And there was a third criteria?

10 Q The shrink.

11 A Shrink.

12 Q The amount of milk compared to what they're
13 getting billed for.

14 A I guess I would go back, most of our buyers are
15 day-to-day, year-to-year buyers. So, yes, they
16 would have knowledge of all of those things.

17 Q And on the second page it appears that the
18 greatest amount of your loss comes from
19 the -- at your Carlisle plant was in-plant
20 losses as opposed to farm-to-plant shrink; is
21 that correct?

22 A Yes, greater percentage.

23 MR. YALE: I don't have any other
24 questions?

25 JUDGE PALMER: Any other questions?

1 Mr. Beshore.

2 **CROSS-EXAMINATION,**

3 **QUESTIONS BY MR. MARVIN BESHORE:**

4 Q Good afternoon, Dennis.

5 A Good afternoon, Marvin.

6 Q I think I -- I think you said with respect to
7 response for one of Daniel's questions that just
8 as the Department has looked at weighted average
9 plant cost of manufacturing allowances, that
10 would be a good way to go with respect to yields
11 if the data were available?

12 A I think that's one thing they could look at.
13 Also, there are theoretical yields. There is a
14 body of work in dairy chemistry that you can't
15 completely ignore. So you have to take that
16 into effect; and I think the fact that some
17 folks are bringing empirical evidence here to a
18 hearing record. The Secretary should also look
19 at that, too. I mean, I'm --

20 Q Would you agree that in general concept, the
21 two -- those two areas should be viewed with
22 equal levels of inquiry because they're part of
23 the total milk price equation?

24 A I would think that the sense that you've got a
25 body of work in dairy chemistry that already

1 estimates what happens in a cheese vat, and
2 things like that, that the level of scrutiny
3 there, the expectation of changes from those
4 expected returns, if you will, or expected
5 yields would be less than the changes in costs,
6 which would be more contemporaneous with what's
7 going on in business.

8 I'm not saying that the Secretary shouldn't
9 look at empirical evidence, but I'm saying that
10 the weight doesn't have to be as high as it
11 would be on the cost side of it.

12 Q Well, to the extent that there is any, you know,
13 just theoretical data to use, for instance, with
14 cheese yields, that's analogous to a reference
15 price; and what we're really talking about, when
16 we talk about adjusting those yields for various
17 factors, is the basis side of the equation.

18 Would you agree with that?

19 A Explain that. Try that one more time.

20 Q I was going back to the colloquy I had with Ed
21 Gallagher this morning about pricing being a
22 combination of reference price, CME, plus a
23 basis, a difference, an add-on.

24 A Okay.

25 Q I think you're saying that in some product yield

1 equations, you start with a reference point,
2 which is a theoretical chemical equation,
3 correct?

4 A Yes.

5 Q But what we're talking about, nobody is debating
6 that, per se, if there is one. What we're
7 talking about is the basis or the change from
8 that in terms of yields?

9 A If there is anything different than the chemical
10 expectation of yield, then, yes; you've just
11 defined it as basis, which would be the change
12 from that expected yield -- from that expected
13 theoretical yield.

14 Q With respect to losses, farm-to-plant or
15 in-plant, there's no expected theoretical
16 formula to fall back on, correct?

17 A Not that I'm aware of.

18 Q So we've got to rely on empirical data for those
19 things?

20 A I would think.

21 Q And when you have data, such as you've provided
22 with respect to both the Carlisle butter powder
23 plant and the Kiel Wisconsin cheddar cheese
24 plant, you have provided certain data with
25 respect to the composition or the volumes in

1 composition of milk going into the plant,
2 correct?

3 A Yes.

4 Q And the volume and compositions of the products
5 coming out of the plant, correct?

6 A Yes.

7 Q Now, when you have that kind of data beginning
8 volumes and end volumes, everything in between
9 is factored into the equation; would you agree
10 with that?

11 A Yes.

12 Q So looking at the -- well, let me just go to the
13 Carlisle, which exhibit is that on? 56.

14 A Yes.

15 Q The receipts at Carlisle, the second page of 56
16 you say "Over a billion pounds of milk in 2006
17 -- "the plant received over a billion pounds of
18 milk in 2006 and also received cream, skim
19 condensed and fluid buttermilk products."

20 A Yes.

21 Q Is the billion pounds farm milk?

22 A Yes.

23 Q Can you give us any idea of the volume of cream
24 that was received?

25 A No; I don't have those numbers with me.

1 Q Okay. Just for -- can you give us any anecdotal
2 data at all; how many tankers of cream a day or
3 a week might come in?

4 A I don't have that number with me.

5 Q Do you have any -- can you give us any idea of
6 what portion of the butterfat used at the plant
7 is acquired from the farm versus acquired in
8 other products?

9 A I don't have that number with me.

10 Q A tanker of cream is roughly 40 percent
11 butterfat?

12 A You would expect 20,000 pounds. 40 --
13 50,000 pounds of cream times .4.

14 Q Okay. So every tanker of cream has butterfat
15 from at least 11 or about maybe 11 average farms
16 if you have 3-6 percent?

17 A I think. That's the expected norm.

18 Q Eleven to one concentration?

19 A I've heard 10 to 1, but I'll accept 11.

20 Q Okay. When you looked at -- well, it's fair to
21 say you don't have the volumes. But your butter
22 plant's a substantial purchaser of cream; is it
23 not?

24 A It varies from year to year. 2006? I'm not
25 sure -- and it varies seasonably, of course.

1 Compared to what?

2 Q Compared to -- I don't know, any other plant in
3 Pennsylvania that buys cream.

4 A We have ice cream plants in Pennsylvania that I
5 would expect buy more cream than Carlisle; yes,
6 definitely.

7 Q Can you give us an idea what the annual butter
8 production is out at Carlisle?

9 A I don't have that number with me.

10 Q Okay. In any event, the shrinkage that you
11 report at the top of the third page of 56 --

12 A This is farm-to-plant shrink.

13 Q I'm looking at "During 2006 the Carlisle
14 facility experienced 0.343 between farm weights
15 and plant weights and 0.511 shrinkage in
16 butterfat."

17 Is that farm? How is that compiled?

18 A That's farm-to-plant.

19 Q Farm tests versus?

20 A Versus scale weights at the plant and silo test,
21 silo fat test.

22 Q Now, going down two paragraphs "During 2006
23 Carlisle lost 1.8 percent of its butterfat and
24 2.6 percent of its SNF through plant loss."

25 What are the comparisons there?

1 A And that would be that same weights of product
2 going into the plant over the scales; they're
3 just collected in the silos. The expectation
4 goes across the scales, gets in the silos, and
5 the tests are component tests of the silos.

6 We don't test every truck for components
7 that come into the plant, we test at the silos;
8 and we don't weigh -- we don't have an accurate
9 weighing at the silos, so we use the scale
10 weights for the volume.

11 The volume in the silos is a function of
12 the scale weights and the component test is a
13 component test of the silos.

14 Q Okay. But how are you --

15 A And that's --

16 Q You're comparing that to the fat and solids in
17 the products you produce, then, I take it?

18 A And all the products that we produce. We
19 account for the butterfat and nonfat dry milk
20 butterfat, and butter butterfat and buttermilk
21 powder, cream sales, bulk milk sales.

22 All of those end products are tested so
23 when you go in and compare components at this
24 point in the game and components out that side.

25 Q Components in and components out?

1 A Yes, sir.

2 Q I guess what I'm -- my question, then, is:
3 Since your components involve nonfarm milk
4 components, such as cream 10 to 1 or 11 to 1
5 concentration of butterfat in other components,
6 how do you relate those -- how would you propose
7 to relate those losses to the, you know, the
8 farm milk conversion equations?

9 A To farm milk? They are two different things.
10 At the top of that page, that's the farm side of
11 it.

12 Q Right, I understand. I'm talking about the
13 plant side. I'm talking about the plant side
14 now, okay.

15 I'm off the farm-to-plant.

16 A You can't, unless you have a plant that
17 completely runs milk for you and probably has
18 empty silos on the 31st of December and empty
19 silos on the following 31st, you can't.

20 You're trying to catch up with, in some
21 cases, an elephant that's running very quickly.

22 Q Okay. I think I understand the data and I think
23 we're at the same point. Whereas with Kiel, you
24 had farm milk and cheese product out?

25 A Yes, sir.

1 Q And you could relate the two directly?

2 A Yes, sir.

3 Q Your data for Carlisle is silo components in,
4 which is farm milk, cream, condensed,
5 buttermilk, okay, and other products out; and
6 there's no way to relate that to farm milk
7 equation?

8 A Yes. Relate that exclusively to farm milk, yes.
9 And I'm sure I could have accountants here who'd
10 do gymnastic allocations for you.

11 Q Well, without volumes, we can't even do any
12 allocations really, right?

13 A No, you can't.

14 MR. BESHORE: That's all the questions I
15 have right now. Thanks.

16 JUDGE PALMER: Are we complete? Anything
17 else for the witness?

18 Mr. Vetne you have a question.

19 **REDIRECT EXAMINATION,**

20 **QUESTIONS BY MR. JOHN H. VETNE:**

21 Q Just apologize, I neglected perhaps.

22 Mr. Schad, one of your -- you testified
23 about your cheese and cheese byproducts.

24 Did you talk about your disposition and
25 sale pricing of whey?

1 A Yes, at our Kiel plant, as I testified, we don't
2 put whey cream back into the vats and we sell
3 our whey cream probably an average of seven
4 every two weeks, I guess -- about seven a month.
5 Almost two loads a week -- less than two loads a
6 week of whey cream. It's at a contracted price
7 and my -- the pricing that we have FOB plant is
8 very comparable to the pricing that was
9 testified to as by foremost, as well as the
10 gentleman from Iowa, Twin County Cheese.

11 Q So that fat is sold in whey cream at a discount
12 compared to fat in sweet cream?

13 A That's correct.

14 MR. VETNE: That's all.

15 JUDGE PALMER: I think you're finished,
16 sir. Is there anything -- I'm sorry, Mr.
17 Schaefer.

18 **CROSS-EXAMINATION,**

19 **QUESTIONS BY MR. HENRY SCHAEFER:**

20 Q Good afternoon, Dennis.

21 A Good afternoon, Henry; how are you doing.

22 Q On your Exhibit 56, you talk about the 6 Federal
23 Orders that Land O'Lakes pools work on "all
24 sales are at farm weights and test."

25 Are you referring only to your sales or to

1 the entire Order?

2 A I am referring to Land O'Lakes' experience in
3 those Federal Orders.

4 Q And would the same be true with the once-a-week
5 sampling -- or once-a-week testing of components
6 that is on the LOL, or maybe other handlers who
7 test every load or do something else?

8 A It would be my experience in the Northeast
9 Federal Order that this is the way it's done and
10 it's also my belief that it's done the same way
11 in the Upper Midwest.

12 Q For all handlers?

13 A Yes. The normal -- in terms of trades in both
14 of those cases, you've got normally the loads
15 are comingled so that you have more producers on
16 than one -- you have more than one producer per
17 load.

18 Q But if you were pricking up individual -- you
19 had more producers on one load and you're
20 picking a sample off each time you pick the
21 producer up, you would have individual samples
22 for the producers and could test every load?

23 A You could test every load, but it's my
24 understanding it's not done that way.

25 Q Okay. When you have your contractual obligation

1 and you've got this 2500th of a percent, I don't
2 know whether allowable shrink is the right term,
3 but you have a normally you're working with in
4 there. If you settle -- when you settle, are
5 you paying your producers, then, on the same
6 thing that you're settling with the handle or
7 are you paying your producers strictly on farm
8 weights and test and settling on some other
9 value, then, with the handler that you sold that
10 milk to?

11 A No, on both the weight and the test, we bill the
12 handler the same as we pay the producer. That
13 part of the business we want to complete wash,
14 so that if our members, you know, by their farm
15 weights made a million pounds, we would be
16 billing a million pounds out; and the same thing
17 with the components.

18 MR. SCHAEFER: Okay. Thank you, Dennis.

19 A Thank you.

20 JUDGE PALMER: Thank you very much, sir.
21 And we'll recess now again.

22 Mr. Yale, you'll take the stand and make
23 yourself comfortable up there and we'll be back
24 in about five minutes or so.

25 (A recess was taken.)

1 JUDGE PALMER: He's still under oath.

2 BENJAMIN F. YALE,

3 having been previously sworn, testified as follows:

4 DIRECT EXAMINATION,

5 QUESTIONS BY MR. RYAN K. MILTNER:

6 MR. MILTNER: Ryan Miltner with Yale Law
7 Office.

8 JUDGE PALMER: Mr. Yale, is back on the
9 stand now for examination. A couple days back
10 he completed his direct testimony, although I
11 imagine there will be maybe a little extra now
12 today, I don't know.

13 But you also have handed me some exhibits
14 that we need to -- they're corrections of
15 exhibits we already received, and let's just see
16 if we can get them marked in a way that
17 everybody knows what we're dealing with.

18 Which one do you want me to look at first?

19 Q The first one, Your Honor, is a spreadsheet
20 landscape, this way, at the bottom it's marked
21 "VVV" and that's a supplement to Exhibit 33, so
22 if we can mark that, I suppose, 33A.

23 *(Exhibit 33A-VVV was marked for*
24 *identification.)*

25 JUDGE PALMER: We'll make it 33A VVV. You

1 have all the numbers.

2 MR. MILTNER: I have no preference.

3 JUDGE PALMER: VVV.

4 MR. MILTNER: It looks the same?

5 JUDGE PALMER: So that will be 33A-VVV.

6 And then the next one, they look alike, these
7 next two.

8 MR. MILTNER: There should be three, Your
9 Honor. They're each three pages.

10 JUDGE PALMER: Which one do you want to
11 take first?

12 MR. MILTNER: The first is headed "Cheese
13 Process Flow, No Fortification, No Whey."

14 JUDGE PALMER: No whey. No fortification,
15 no whey.

16 *(Exhibit 34A was marked for*
17 *identification.)*

18 MR. MILTNER: And that's 34A, I would
19 suppose.

20 34B would be headed "Cheese Process Flow,
21 Fortification, No Whey."

22 *(Exhibit 34B was marked for*
23 *identification.)*

24 MR. MILTNER: And then 34C is headed
25 "Cheese Process Flow, Fortification, Whey."

1 (Exhibit 34C was marked for
2 identification.)

3 JUDGE PALMER: Fine. They're so marked and
4 the reporter has those. Very well.

5 MR. ROSENBAUM: Your Honor, these are four
6 separate documents? I only have two.

7 JUDGE PALMER: I forgot her name, but Mr.
8 Yale's other associate will be there with you in
9 a moment.

10 MR. MILTNER: There are four separate
11 documents and Christine Reed is handing those
12 out.

13 JUDGE PALMER: Do you wish to add anything
14 to the direct testimony at this point?

15 MR. MILTNER: Well, I do want to have
16 Mr. Yale explain these.

17 JUDGE PALMER: These documents?

18 MR. MILTNER: And then there are a couple
19 small points and we'll go ahead.

20 JUDGE PALMER: Let's make sure everybody
21 has their copy.

22 MR. MILTNER: Sure.

23 JUDGE PALMER: Mr. Rosenbaum, do you have
24 them all and all properly marked now?

25 MR. ROSENBAUM: Not yet.

1 JUDGE PALMER: Does everybody over there
2 have the copies and know the markings? Anybody
3 confused? You're confused? Well, she'll be
4 back in a minute.

5 Ms. Reed, could you give some to counsel up
6 here at the front table.

7 MS. REED: They already have.

8 MR. MILTNER: And I'll give the titles
9 again. 34A "Cheese Process Flow, No
10 Fortification, No Whey."

11 34B is "Cheese Process Flow, No
12 Fortification" -- I'm sorry, "Fortification, No
13 Whey."

14 34C is titled "Cheese Process Flow,
15 Fortification, Whey."

16 JUDGE PALMER: Everybody clear? All right
17 so go ahead.

18 Well, I guess we won't go ahead. Off the
19 record for a second.

20 *(A discussion was held off the record.)*

21 JUDGE PALMER: Let's go back on the record.
22 Q Mr. Yale, Ben, could you look at page 43 of your
23 statement, if you have that in front of you.
24 That's Exhibit 32.

25 A Okay.

1 Q Now, also turn to what is document VVV in the
2 bound Exhibit 33.

3 A Okay.

4 Q Okay. Do you have both of those?

5 A I have those in front of me.

6 Q If you could look at your statement and at the
7 top of the page it describes what document VVV
8 relates, and if you look at document VVV in the
9 bound volume, they don't appear to match up.

10 A Right. The explanation is, is that what's been
11 marked as 33A, I guess 33A-VVV, is another one
12 of those worksheets that I did using the format
13 found at KK, document KK, and it only applies to
14 changes to the fat-to-true-protein ratio as
15 described at the top of my prepared testimony at
16 page 43.

17 What we have is, the mistake was in putting
18 all of this together, is that UUU was a
19 preliminary and could also be used as the same
20 thing as VVV that's in the book. And when they
21 were putting it together, they thought they were
22 two different documents and that's how that got
23 lost. But UUU and VVV that's in the book really
24 are really the same exhibit, and then this would
25 replace the VVV that's in the book.

1 Q Okay. Now, another kind of housekeeping matter,
2 you read your 50-page statement and there were
3 times when what you read was not what was
4 written, and I'm not -- don't intend to go
5 through each of those, but I want to make it
6 clear that where there is a discrepancy between
7 what is in your written statement and what was
8 stated, you want the written statement to
9 control?

10 A At this moment, I'm not aware of anything that I
11 said that was different than the statement that
12 should override what was in the prepared
13 statement.

14 Q Except for you made a few side comments, which
15 are obvious. But if there's a number or a
16 factor that differs, the written statement
17 contains --

18 A The written statement would cover it.

19 Q Okay. And for the sake of speed, when you read
20 formulas in the statement, you omitted
21 parenthesis and some punctuation.

22 A Right.

23 Q But as in the written statement, that
24 punctuation is rather important to things like
25 order of operations and whatnot, so, of course,

1 the transcript, when it includes your statement
2 from the stand as you read it, you're going to
3 have to refer to Exhibit 32 to understand what
4 the formula actually states, correct?

5 A That's correct. The decimal points and the
6 parentheses and all the other symbols in there
7 are absolutely critical both in their existence
8 and their placement.

9 Q Okay. Now, you discussed on Monday a mass
10 balance spreadsheet report model that you have
11 it was marked as Exhibit 34.

12 A That's right.

13 Q And I don't know if because of the time we had a
14 chance to explain what your purpose for
15 introducing that document was; and could you
16 explain for the Department what you wanted to
17 describe with Exhibit 34?

18 A The purpose -- the primary purpose of Exhibit 34
19 is to outline a methodology that requires us to
20 look at, particularly in the case of cheese in a
21 plant, look at the totality of how the milk
22 comes in and it comes out in a product as
23 opposed to getting lost in the minutia. In
24 other words, I wanted to map out the forest so
25 that we don't get lost as we look from tree to

1 tree on some of the individual details of some
2 fairly complex formulas.

3 It's also to -- one of our views -- we've
4 really got two things that all of these exhibits
5 and the testimony really can be boiled down to,
6 one of which is that we want to use a pinpoint
7 of the average in the market for setting these
8 numbers where we have choices. We need to have
9 a consistency there. But the second one is, is
10 that as we look at these formulas, we need to
11 look at, in a sense, milk coming into the silos,
12 product going out on the dock, as opposed to
13 little bits and pieces.

14 So the idea of this was to create a
15 methodology that forced us to look at the whole
16 thing, and then to see also, to exhibit and show
17 into the record how multiple choices plants can
18 have a real impact on the amount of butterfat
19 recovery and yields that they get out of the
20 product for purposes of discussion.

21 It is not to say that this is exactly how a
22 plant operates, any plant. The numbers work,
23 but its not to support the idea of the numbers,
24 but how the numbers would flow given the input
25 that we put in here, this is the result that you

1 could get.

2 Q And the methodology that you described, I
3 believe when you testified on Monday, is, is the
4 kind of methodology that people who are making
5 decisions about constructing a manufacturing
6 plant, particularly cheese plant, would engage
7 in this kind of analysis?

8 A I think not only construction, I think
9 day-to-day operations. As I recall, Mr. Schad
10 testified, I didn't ask him the details, but
11 they had a mass balance that they looked at all
12 their product coming in and tried to analyze it.
13 I think any well-run plant today is going to do
14 that type of analysis similar to this to track
15 actual as opposed to theoretical values; maybe
16 compare them to theoreticals so they can
17 identify problems. It's a commonly used
18 methodology there.

19 It is also important to use it to make sure
20 that you test that your individual choices that
21 you make on individual parts of the formula that
22 somehow or another that they all are part of
23 this larger context and make sure that they
24 don't get out of context, so it forces that.
25 It's all of those uses. It's in use in the

1 construction. It's in use in running the plant.
2 It's in use in testing the formulas and to
3 provide a guidance to the Department in how this
4 system works.

5 Q You mentioned that there would be individual
6 choices that would be made throughout that
7 process.

8 What are some of those individual choices
9 that appear in your exhibit that they can be
10 considered?

11 A Well, the first choice that was made in this
12 one, just to simplify it was, it's a cheddar.
13 You know, a mozzarella and Italian style cheese
14 flow would be different in some significant
15 ways. But the choices, you know, how much milk
16 are you going to run through it, there's
17 decisions in terms of how you're
18 going -- whether you're going to standardize to
19 the fat, standardize to the protein, are you
20 going to use fortification, are you going to use
21 whey, not use whey. If you're going to fortify,
22 how are you going to fortify? Are you going to
23 use ultrafiltration or are you going to use
24 nonfat dry milk, are you going to use condensed.

25 I mean, there's just all of those choices

1 and they vary even within a given plant almost
2 from batch to batch. But this is just a
3 theoretical flow. Those are among the many
4 decisions that can be made.

5 It was really part of an optimization model
6 that sometimes people would use, this one
7 simply -- those are the major choices that
8 I -- and I exhibit those, by the way.

9 Q Now, if you could look at what we've marked as
10 34A, 34B, and 34C.

11 A Yes.

12 Q Without getting into details at the moment. Can
13 you tell us what each of those documents
14 conveys?

15 A Well, let's talk in general about what the
16 labels are. After basically some conversations
17 after the testimony, I decided to try to respond
18 to part of it was to look at three different
19 possibilities; one of which is you just take the
20 milk that comes in the plant and depending on
21 whether your milk or protein -- fat or protein
22 deficit, it would pick the best choice that
23 would produce the cheese, how did that work?
24 That's just simple milk coming in.

25 The second one is, is that there's some

1 fortification that goes in, which is basically
2 we're going to standardize to the fat that comes
3 in; and that's the "Fortification, No Whey,"
4 34B.

5 And then the third one is to look at what
6 the reincorporation of some of the whey could
7 have as an impact in terms of what's going on in
8 the plant. Otherwise, they all are the same
9 model.

10 Now, having said that, first of all we
11 talked about input. I have tried to, and I may
12 have missed it, but consistent with what I did
13 in the KK series of documents in my Exhibit, I
14 think it's 34, I put in bold and italics those
15 inputs that I put in. The rest of it is
16 basically mathematical operations on factors
17 within the spreadsheet.

18 And the only exception -- everything that
19 was used -- there might be a few factors that
20 might be buried in there, but by and large,
21 everything that's in these formulas you see.
22 And the only exception is, is that the one that
23 uses the whey, you will notice -- and that's
24 34C, that where it says "whey cream" and in this
25 case I used 50 percent, it's just a number, it's

1 even a different font to show that that's some
2 numbers that came from a shadow operation of the
3 plant that produced whey basically on the same
4 contents and same assumptions that we have here
5 to provide the whey.

6 The rest of it, somewhat I tried to make it
7 appear to be fairly logical in the way it flows.
8 I'm sure there's a few difficult issues, but
9 basically it flows the way it shows.

10 Q So 34C includes the incorporation of whey cream
11 from a previous process?

12 A Right. But it's identical to this one, other
13 than the incorporation of whey.

14 Q It appears that the model allows you to change
15 assumptions about the inputs?

16 A Yes.

17 Q Such as the butterfat and protein content; all
18 the component elements of the inputs; is that
19 correct?

20 A That's right.

21 Q And it allows you to decide how much milk to
22 ultrafiltrate if you chose to do so?

23 A Yes, and the concentration at which the
24 ultrafiltration would occur.

25 Q What about the butterfat recovery rate?

1 A That is also an input. In this case, I assumed
2 94 percent, which is a number that we've been
3 using.

4 I left the protein Casein at what the
5 Department's been using, not because I
6 necessarily agree or disagree, I decided only to
7 change the one.

8 Q You can also adjust the moisture content?

9 A The moisture does vary both in terms of what the
10 customers want and what you actually produce,
11 from what I understand.

12 Q Finally, with regard to Exhibit 33, except where
13 you've noted in your testimony, are all of the
14 documents in that exhibit publicly available,
15 and with the exception of the Scherping
16 proposal?

17 A I believe that that -- yeah, the Scherping
18 proposal is the only document that was obtained
19 outside of the public, either through the
20 Internet or government documents, unless it's
21 clearly one of the spreadsheets that I prepared
22 and I identified that I, in fact, had prepared
23 them.

24 MR. MILTNER: Your Honor, subject to the
25 restrictions that we went over on Monday, we

1 would like to move the admission of all
2 Mr. Yale's exhibits.

3 A Well, we were going to withdraw 34, were we not,
4 as it is because of the error.

5 JUDGE PALMER: Well, we have Exhibit 33,
6 which was the original testimony statement.

7 MR. MILTNER: 32?

8 JUDGE PALMER: Is it 32?

9 MR. MILTNER: Yes.

10 JUDGE PALMER: You're right; 32 and
11 33 -- which are you moving for, all of them?

12 MR. MILTNER: Yeah.

13 JUDGE PALMER: 32, 33, 34, plus these
14 changes 33A, 34A, 34B, and 34C.

15 Mr. Rosenbaum is rising to his feet.

16 MR. ROSENBAUM: Substantial discourse that
17 Mr. Beckman was involved in on Monday regarding
18 one of the exhibits.

19 MR. MILTNER: And I said "subject to that
20 objection."

21 MR. ROSENBAUM: I just want to make it
22 clear. I don't understand counsel here to be
23 trying to read it at that side.

24 Let's limit the use of a particular one of
25 the documents contained in Exhibit 33.

1 MR. MILTNER: I think it was document SSS?

2 MR. ROSENBAUM: I don't understand him to
3 be asking you to revisit that. I want to make
4 that clear. I want to be clear.

5 MR. MILTNER: We're not. And I think the
6 limitation was that it was admissible for
7 evidence of his existence, but not the accuracy
8 of its content.

9 JUDGE PALMER: Fine. We'll receive it
10 subject to that restriction.

11 Q Mr. Yale, you brought up that Exhibit 34, which
12 was marked, there was a discrepancy in some of
13 the numbers.

14 A It was the wrong exhibit.

15 Q But the model is the same model?

16 A Yes.

17 Q That you used to create 34A, B, and C?

18 A That is correct. Just that the one that we
19 printed was the wrong one, so this corrects and
20 replaces those.

21 Q And the methodology is identical?

22 A Basically is identical.

23 MR. MILTNER: He's available for
24 cross-examination?

25 MR. ROSENBAUM: I heard someone use the

1 words "withdraw Exhibit 34." I think you mean --
2 A It's replaced.

3 MR. ROSENBAUM: It's replaced. But it will
4 stay, because I think all my questions were
5 about Exhibit 34. I don't want to do them all
6 again if I can avoid it.

7 JUDGE PALMER: We're not actually
8 withdrawing anything. We had it as an extra
9 exhibit, gave it a number. Even though he
10 doesn't want you to consider that, but it's in
11 there.

12 MR. ROSENBAUM: Okay.

13 JUDGE PALMER: Okay.

14 **CROSS-EXAMINATION,**

15 **QUESTIONS BY MR. STEVEN J. ROSENBAUM:**

16 Q Steve Rosenbaum for the International Dairy
17 Foods Association.

18 Mr. Yale, your written testimony, Exhibit
19 32.

20 A Okay.

21 Q You devote some significant attention to a
22 comparison of what you say the prices were under
23 the tentative decision as announced at the end
24 of 2000 versus the prices in effect based upon
25 the formula that is now in place, correct?

1 A Well, I did discuss it fully, I believe, yes.

2 Q And looking at page 13 of Exhibit 32, your
3 written testimony, you have a paragraph that
4 begins with the words "what the spreadsheet
5 tells us"?

6 A Yes.

7 Q And this is your effort to calculate, to
8 capture, what you say the difference is between
9 what the prices would have been for the calendar
10 year 2006 had the tentative final decision, as
11 announced in 2000, been in place versus what the
12 prices would be with respect to the year 2006
13 under the formulas now in place, correct?

14 A The purpose of KK was twofold. The primary
15 purpose was to use that comparison that you just
16 mentioned as a basis to explain what I am going
17 to use as a baseline computation for the rest of
18 the documents, which means using the current
19 formulas and comparing them to something else.
20 And as a basis, so that without getting into
21 argument over the rest of the testimony, I chose
22 what I recalled to be the formulas in 2000 --
23 effective in 2000 that were then changed
24 in -- wait a minute.

25 Yeah, they were effective the first of

1 2001, and then were changed in, I think, March
2 of 2003.

3 Q So you're comparing -- you're trying to capture
4 the effect of the formulas as they existed as of
5 January 1, 2001 versus the formulas as they
6 existed March 1, 2007, correct?

7 A That was the secondary purpose of the exhibit,
8 yes.

9 Q Well, you specifically provided in this
10 paragraph a statement as to what the effect of
11 the shift from the January 1, 2001 formula to
12 the March 1, 2007 formula has been in terms of
13 the butterfat price, the protein price, et
14 cetera, correct?

15 A That's right. Using the model or the
16 spreadsheet in KKK --

17 Q KK you mean?

18 A I mean KK, applying the numbers that were in the
19 assumption in JJ, derive the numbers that were
20 there, and those are the ones that I quoted in
21 my testimony.

22 Q And you ultimately conclude that you believe
23 that producer blend prices had been reduced an
24 average of \$0.56 per hundredweight based upon
25 the changes in the formula between the

1 January 1, 2001 formula and the March 1, 2007
2 formula, correct?

3 A My conclusion is that taking the average NASS
4 data for 2006 and the order utilization in
5 pounds in 2006, and applying two different
6 formulas, one, the formulas that became
7 effective March of this year, and one the
8 formulas as I recalled the ones available in
9 January of 2001, using the same input, I ran
10 both of those side by side to show what the
11 changes were and the changes were those that are
12 reflected in KK and restated, I believe, in my
13 testimony at page 13.

14 Q And I'm correctly understanding that following
15 the methodology you just described, you conclude
16 that producer blend prices have been reduced by
17 an average of \$0.56 per hundredweight?

18 A Assuming nothing else changed, nothing,
19 including prices and pounds of milk produced,
20 the number of producers, that was the number
21 that I computed.

22 Q And you were trying to -- by eliminating any of
23 those other changes, you were trying to isolate
24 the impact of the changes in the formulas?

25 A That was the hope, yes.

1 Q And you then returned to this theme again on
2 page 50 of your testimony, where you make a
3 comparison between what you say the effect has
4 been of the change in formulas from January 1,
5 2001, to the present, versus what the impact
6 would be of your proposals, correct?

7 A Yeah, using the same baseline, the same inputs,
8 isolating all other changes, the multitude of
9 changes that can impact blend trying to isolate,
10 that is what we did with that exhibit, and I
11 can't remember which one that is, GGG.

12 Q EEE, I think. If you look at page 50, it's
13 EEEE?

14 A Quad E.

15 Q By the way, I noticed there on page 50 you talk
16 about "the formulas having producer blend prices
17 by \$0.57." I assume that's just a rounding or
18 maybe even a typo?

19 A It may have been that when we were looking at
20 it, when you are dealing with these numbers, it
21 can move a penny one way or the other.

22 Q Now, your statement as to the impact of the
23 changes between the January 1, 2001 formula and
24 the current formula, which I've called a couple
25 times the "March 1, 2007 formula" because that's

1 the date it came into effect, your calculations
2 are actually found in document KK, which is
3 contained in Exhibit 33, correct?

4 A That's right. I've laid out exactly how I came
5 to it, using the assumptions in JJ and so that
6 you can see the math and check the math to see
7 what I did.

8 Q Okay. If you can turn, then, to document KK
9 within Exhibit 33.

10 A Okay.

11 Q And just to verify, there is a variety of
12 information here, but you have one section sort
13 of towards the bottom, where it says "price at
14 test hundredweight" and under "blend" you have,
15 in fact, the "\$0.56" reference, correct?

16 A That's correct.

17 Q We'll get to the math in a minute, but that is
18 the bottom line conclusion, at least with
19 respect to a per hundredweight effect on blend,
20 of Exhibit KK, correct?

21 A That's right. That's what my clients always
22 want to know, what's it do to the blend.

23 Q And in your exhibit, your testimony Exhibit 32,
24 you had discussed how that translated into a
25 negative impact on producers of "\$13,245" on

1 average per producer, correct?

2 A That's right.

3 Q And that figure appears as the last line on
4 document KK within Exhibit 33, correct?

5 A Right. Again, my clients want to know what the
6 number is.

7 Because we're looking at a national here,
8 and I used the national average as explained in
9 that definition.

10 Q Now, I would like to focus on the top part of
11 this KK for a moment.

12 A Okay.

13 Q And specifically, on the cheese-to-protein --

14 A Okay.

15 Q -- portion of it. There are various -- in the
16 very first row there are various headings, one
17 of them is "cheese-to-protein," correct; that
18 has just the words "cheese-to-protein"?

19 A Yes.

20 Q Did you prepare KK?

21 A I am fully responsible for all of these exhibits
22 from beginning to end, yes.

23 Q Were they checked with anyone else?

24 A I had a number of people check some of them, all
25 of it; some of them, parts of it, to make sure

1 that I wasn't missing something, yes.

2 Q Was KK check specifically?

3 A Yes.

4 Q I'm curious, by whom?

5 A Well, internally with staff. In terms of the
6 computation of the blend and making sure I was
7 doing that right, I used Professor Bailey
8 because he had used those numbers. He had done
9 a similar thing and I wanted to see if I was
10 doing it correctly. And I have asked others,
11 some of them even here at the hearing, openly,
12 just said "If you see anything, I would like to
13 know it." Because I've laid it all out, I want
14 to make sure that what I provide is accurate.

15 Q Now, under "cheese-to-protein" you have two
16 columns one called "current" and one called
17 "changed".

18 A That's correct.

19 Q The "current" reflects the current formula as of
20 March 1, 2007, correct?

21 A That one is correct. That is right.

22 Q And the "changed" reflects what you believe is
23 the impact of the formulas as of January 1,
24 2001; is that correct?

25 A It was, as I recalled them; and I thought I had

1 checked these against the CFR, but, yeah, I
2 tried to quote out to make sure I had the right
3 numbers of how we ended up at that point prior
4 to the decision that was made in March of 2003,
5 at least in terms of what the -- I know that the
6 formulas part, as far as the yields and stuff,
7 that that's exactly the way those were; and I
8 believe that's also how the make allowances
9 were.

10 Q And there is a row called "DIFF," I assume that
11 stands for difference, correct?

12 A Yes.

13 Q And that purports to indicate on a per hundred
14 pound basis -- strike that.

15 The difference row purports to capture on
16 a, is that per hundredweight?

17 A Per pound.

18 Q Per pound; that's what I was thinking. Per
19 pound basis?

20 A Per pound component price.

21 Q Per pound component price what the difference is
22 between what the formula currently produces and
23 versus what it would have produced had the
24 January 1, 2001 formula been in effect, correct?

25 A As I understood it, yes.

1 Q And so, for example, with respect to
2 cheese-to-protein, you're saying that the price
3 would have been \$0.719 higher under the
4 January 1, 2001 formula versus the formula now
5 in effect, correct?

6 A If the factors that show in that row under
7 "changed" and unfortunately the word as doesn't
8 show in there, in the "cheese-to-protein"
9 section under the word "changed," I listed all
10 the factors, and if those were the ones in
11 effect, it would have yielded a component price
12 of \$2.1592, and the ones that are in effect
13 March of 2007 would yield \$2.0873.

14 Q Now, I want to focus specifically on the -- on
15 what you list at butterfat recovery.

16 A Okay.

17 Q Now, you have for both current and changed, a
18 butterfat recovery of .9, correct?

19 A The number that shows there at butterfat
20 recovery, it does show .9, but it's not the
21 butterfat recovery for purposes of yield.

22 Q Do you believe it to be the butterfat recovery
23 for purposes of the formula?

24 A No, it is in the "as changed," it is not in the
25 current.

1 Q Are you saying that the formula on January 1,
2 2001, contained a .9 adjuster in the protein
3 formula?

4 A You mean butterfat recovery -- oh, you mean the
5 cheese-to-protein formula?

6 Q Yes.

7 A All right. I've been advised by my attorneys to
8 make sure I understand the question, so I'm
9 going to ask -- if you don't mind, I want to ask
10 some clarification.

11 Q All right.

12 A The .9 appears explicitly or expressly in both
13 formulas in the CFR, okay. That is -- then
14 there is a butterfat recovery that is implied in
15 the butterfat yield in both formulas. And the
16 butterfat recovery in -- so my question is: Are
17 you asking me the factor that's expressly stated
18 or are you asking me in determining the yield
19 the number that's implied in the butterfat
20 recovery yield?

21 Q I'm asking you in the explicitly stated.

22 A That's .9.

23 Q Okay. You have included as Exhibit -- as
24 document D, the pricing formulas as they have
25 existed over time, correct?

1 A Right.

2 Q And if you would look at document D, which is
3 contained within Exhibit 33, and the one that's
4 called price formulas 2001, could you identify
5 for me where in the Class III price formulas, as
6 set forth there, the .9 factor appears?

7 A Under the price -- where it says "price formula
8 2001," it shows over -- it shows under the price
9 formulas 2004. It's been my understanding, and
10 I think I had the CFR that indicated that it was
11 effective 2001.

12 You know, I printed these off. I didn't
13 check to see whether they were correct or not.

14 Q Well, if you look at the 2004 price formula,
15 which is also in document D.

16 A That's right.

17 Q You see that the .9 adjuster is in there with
18 respect to the protein price for Class III,
19 correct?

20 A That's right.

21 Q There is a multiplication by .9?

22 A Right.

23 Q And if you look at the current price formula,
24 2007, which is your last two pages of document
25 D, you see the .9 adjuster appears for protein

1 price for Class III?

2 A That's right.

3 Q But you've confirmed for me that that adjuster
4 does not appear in the price formula 2001 as
5 included in document D?

6 A It doesn't there, and it's my recollection,
7 Mr. Rosenbaum, that that took effect back in
8 January 2001. And if the CFR for that period
9 would correct me, then I would stand corrected.

10 Q Well, if in fact the CFRs would indicate that it
11 was not until April 2003 that that first came
12 into effect, that would suggest it wasn't in
13 effect in 2001, correct?

14 A That would be the best evidence of what the fact
15 was.

16 Q Now, if we go back to KK, I would like you to
17 assume with me that the evidence will establish
18 that document D is accurate, and that the .9
19 factor didn't exist as of January 1, 2001.

20 A Okay.

21 Q Now, if that is the case, and I'm looking now at
22 the "changed" column under "cheese-to-protein"
23 under KK, you have a butterfat price of \$1.3472,
24 correct?

25 A Yes.

1 Q And you then multiply that times .9, correct?

2 A That is correct. And that gives you the
3 fractional value at \$1.2125.

4 Q If in fact the formula in 2001 had no .9
5 adjuster, then the fractional pound of butter
6 figure would be \$1.3472, correct?

7 A You're absolutely right.

8 Q And if that's the case, then the Class IV
9 butterfat to Class III, which is the next line
10 down --

11 A Right.

12 Q -- would be -- make sure I have my math right.
13 It would be \$1.7117 minus \$1.3472; is that
14 right?

15 Is that how your document works?

16 A That is correct; that would make that .3645.

17 Q That's what I've gotten as well. Your next line
18 "fat-to-true-protein ratio of 1.28;" that will
19 stay the same.

20 But your next line, protein before -- I'm
21 sorry, your "protein before adjustment" will
22 stay the same, but your "adjustment to protein"
23 will now be .3645 times 1.28, correct?

24 A Right.

25 Q And it will become .4666 instead of the .6390

1 that you have?

2 A That's close enough.

3 Q Okay. And accordingly, the component price is a
4 combination of 1.3472 and .4616 -- I'm sorry, I
5 started that wrong.

6 Your component price will be 1.5202 plus
7 .4666?

8 A Right.

9 Q Which is 1.9868?

10 A That is correct.

11 Q The implication -- a lot of math, but we're
12 getting closer to one of the initial
13 implications, obviously, when you look at the
14 1.9868, which is what the January 1, 2001
15 formula provides, versus the current formula
16 2.0872, we now see that in fact the change in
17 the formula from January 1, 2001 to March 1,
18 2007 has increased -- excuse me, start that
19 again.

20 It's now a negative number, correct? The
21 difference is now negative.

22 A Well, yes, depends. Yes, the difference right
23 now is .0719, and if in fact in 2001 the formula
24 was different, then the "changed" column would
25 be different and you would have a higher value,

1 yes.

2 Q And that number, rather than it being a positive
3 7.19, becomes a negative \$0.1005?

4 A I haven't done the full math, but your math
5 would be correct.

6 Assuming that the .9 is in there and that
7 should have been a 1, then you're right.

8 Q Now, and if you look, then, at your "at
9 standard" test information.

10 A Yes.

11 Q The figures -- the based on changes number for
12 both Class I and Class III are, in your
13 document, \$12.28, correct?

14 A Yes.

15 Q And am I correct, though, that if you adjust for
16 what we've just been talking about, that number
17 instead becomes \$11.76 instead of the \$12.28?

18 A I didn't do the math, but it would reduce the
19 amount, yes, as would the rest of the exhibits
20 on those numbers.

21 If you change the numbers, and as changed,
22 you will get a different result. And based on
23 what you've given me, those would be the
24 different numbers.

25 Q Now, if you take, as correct, and we'll put in

1 purposes of establishing an example so the
2 people that understand this exhibit as it
3 appears throughout this proceeding, in its
4 various modified thing, or establish a baseline.
5 As I said before, that was how I recalled the
6 2001 statements to be.

7 Q We've already seen, though, that you did in your
8 Exhibit 32, try to justify your proposed changes
9 in part by comparing them to what the changes
10 had already been made in the opposite direction,
11 so to speak, by the amendments to the formulas
12 that have taken place between January 1, 2001
13 and March 1, 2007, correct?

14 A Sure. I took the numbers that the table
15 generated and I used those numbers. That's what
16 it told me and that's what I used; that is
17 correct.

18 Q Now, I'm not going to try to take you through
19 the price at test calculations, but you would
20 agree with me that the effects that we've
21 already discussed in the context of standard
22 tests, would also be experienced in your
23 calculations prices at test, correct?

24 A The way this spreadsheet is established, you
25 change any of those factors up above and it will

1 change everything in the three tables below;
2 that's right.

3 Q And the cost per average producer of \$13,245,
4 that would be materially reduced as well?

5 A I would disagree with the term "materially." I
6 think any reduction to producer income is
7 significant, but it would be a reduction of what
8 I stated in my testimony.

9 Q And that number may be too high by -- that
10 number could easily be four times too high?

11 A I have not done the math. The table is set up.
12 You evidently have, anybody can do it; that was
13 the purpose of the table to give that ability to
14 people to compute what those results would be.

15 Q All right. Now, did you calculate this for any
16 other year other than 2006?

17 A No, I did not.

18 Q Okay.

19 A I had thought about it. Originally, we were
20 going to look at even looking at 1998, because
21 that's when the data was first available, all
22 the way through 2006, and we decided to simplify
23 it and keep it down to just one number, because
24 the implications are apparent and the prices at
25 test and the effect on blend will vary from

1 order to order, depending on what the
2 utilization is in the order.

3 Q Would it surprise you to learn, for example,
4 that if you were to pick another year, for
5 example, 2004, rather than 2006, with respect
6 to -- actually, let me back up.

7 Document JJ shows the assumptions you were
8 using from 2006 data, correct?

9 A That's right.

10 Q And that's what feeds into this KK, correct?

11 A That's right.

12 Q And would it surprise you to learn that if you
13 followed your methodology, but used the average
14 for 2004, rather than 2006, what you would find
15 is that the changes in the formula between
16 January 1, 2001 and March 1, 2007 have increased
17 how much producers get, not decreased it?

18 A It would surprise me that the changes would
19 result in an increase throughout the year, but I
20 will acknowledge that the data or the markets
21 vary widely from year to year, and we picked the
22 most recent data and I think I explained the
23 reason we picked 2006 because that's where we
24 also had some cost data and some other things
25 that seemed to be working with us.

1 Q Now, let me focus on another set of entries in
2 KK, document KK, and I want to look at the -- I
3 want to use Class IV as an example.

4 You show that it's standard test, the
5 obligation -- I'm going to start that again.

6 On document KK, I want to focus on the
7 entry called "prices at test CWT," all right?

8 A Okay.

9 Q Now, your information at standard test is
10 assuming 3.5 butterfat milk, et cetera, correct?

11 A Whatever the numbers were in JJ.

12 Q Well, no --

13 A Yeah, whatever the numbers are in JJ, prices at
14 test are assuming whatever the numbers are in
15 JJ. If you're looking at tests, the averages
16 are listed there for each of the classes.

17 Q That's standard test, correct?

18 A Standard test; it's listed as whatever those
19 numbers are.

20 Q Okay. And I think I've confused things by order
21 of questioning. Let me take another shot at it.

22 In document JJ, you have some numbers that
23 say "standard butterfat 3.5 percent, standard
24 true protein 2.9, 9.15 percent," et cetera?

25 A Right.

1 Q Those are the numbers that went into your
2 calculation on KK that are called "at standard
3 test," correct?

4 A That's correct.

5 Q Then you have a second set of numbers called
6 "prices at test hundredweight," correct?

7 A That's correct.

8 Q That's your effort to capture what the milk
9 composition really was versus the, if you will,
10 standard assumptions, correct?

11 A That's correct because each class has its own
12 utilization of the components and how they move
13 can make a difference how it works.

14 Q All right. Now, with respect to Class IV in
15 document JJ, you list some figures as to what
16 the average butterfat test was, 5.21 percent,
17 correct?

18 A Right.

19 Q And the average solids not fat composition of
20 8.62 percent, correct?

21 A That's correct.

22 Q Those are the assumptions that go into your
23 calculations with respect to prices at test; is
24 that right?

25 A That would be correct.

1 MR. ROSENBAUM: I would like to mark a
2 document as whatever our next exhibit is, Your
3 Honor.

4 MS. PICHELMAN: 58, Your Honor.

5 JUDGE PALMER: All right.

6 *(Exhibit 58 was marked for identification.)*

7 Q Now, Exhibit 58 is simply a copy of section
8 1001.60, and you, I'm sure, can confirm that
9 that's the Northeast Order, correct?

10 A Yes.

11 Q And I simply want to make sure that we -- see if
12 we are applying the same rationale.

13 This sets forth what the handlers'
14 obligations are with respect to each of the
15 classes, correct?

16 A That is the handlers' value of the milk at class
17 and based on their use; that is correct.

18 Q So this is a copy of two pages of the CFR 54 and
19 55, on what's page 54, you see 1001.60(b) --
20 excuse me, 1001.60(d) it sets forth the class
21 for value, correct?

22 A For purposes of establishing the handlers' value
23 of milk; that is correct.

24 Q Right. And it says that for a Class IV value
25 you "Multiply the pounds of nonfat solids in

1 Class IV skim milk by the nonfat solids price"
2 and you add to that the "amount obtained by
3 multiplying the pounds of butterfat in the Class
4 IV by the butter price," correct?

5 A That's for establishing the handlers' value of
6 milk under the order, that's what it says; that
7 is correct.

8 Q Okay. Now if one follows that approach and uses
9 the number you have in JJ, then for nonfat
10 solids, it is 8.62 percent, correct; that's your
11 percentage of solids not fat?

12 A Okay.

13 Q Times .7231, which is the component price under
14 the current system that you show on KK in the
15 fifth column over, correct?

16 A 7231, yes.

17 Q Okay. And since you've got a calculator, could
18 you just -- if you could confirm for me what we
19 got when we multiplied 8.62 pounds of solids not
20 fat, which is, of course, how many pounds you
21 have in a hundredweight of milk at 8.62 percent.

22 A What are you asking me to multiply?

23 Q The 8.62, which is your -- that's your pounds of
24 nonfat solids.

25 A Okay.

1 Q Times the nonfat solids price of .7231 per
2 pound.

3 A Okay.

4 Q And we get 6. -- depends on how far you want to
5 go out, 6.23312.

6 A 6.23.

7 Q Okay, we'll stop at 6.23. Now, that's the
8 nonfat solids pound. And then, according to the
9 formula, we add to that the pounds of butterfat
10 times the butterfat price. So the pounds of
11 butterfat, according to JJ, are 5.21 pounds.

12 A Okay.

13 Q Times what you show as the butterfat price of
14 \$1.3189 per pound.

15 A Okay.

16 Q And we get \$6.87, rounding it off. Is that what
17 you got?

18 A No, I had a -- it squared it. What did you get?

19 Q \$6.87.

20 A That's what that calculation shows.

21 Q And then the last thing is, if you add the \$6.23
22 value or -- yeah, value of nonfat solids to the
23 \$6.87 value of butterfat, you get a total Class
24 IV value of \$13.10, just adding those two
25 numbers together.

1 A Okay.

2 Q Now, you agree with me on that that's the
3 simplest calculation?

4 A If you use the calculation that you're
5 proposing, yes, that's what you get.

6 Q Okay. So that would suggest that if there had
7 been one handler buying all the Class IV milk
8 for 2006, that handler's obligation for Class IV
9 at test would be \$13.10 per hundredweight,
10 correct?

11 A Using the methodology that you're doing, that
12 would be the number. I described what I meant
13 by the word "blend price" and how I computed the
14 class prices. And they may or may not agree
15 with the handler payment into the pool, but, you
16 know --

17 Q I guess I don't understand that. When you're
18 calculating -- I mean, the class price -- the
19 producer gets the blend price, right?

20 A That's right.

21 Q And the handler pays the class prices, correct?
22 And if you can explain to me, please do, but I
23 don't understand how any approach can be taken
24 to determine what the Class IV price at test is
25 under the current formula other than the

1 methodology we just went through, which results
2 in a price of \$13.10 as opposed to the \$12.78
3 that you have in your table.

4 A I explained the approach that I did. It's at
5 page 12 of my testimony, and that's the approach
6 that I took; and if somebody wants to do a
7 different approach and do different comparisons,
8 have at it.

9 I mean, that's the way I laid it out. I
10 did not look at the handler pool and I think I
11 made it pretty clear in the testimony I was not
12 trying to estimate a statistical blend for which
13 milk is paid under the Federal Orders and we
14 used a different approach.

15 Q I understand, for example, you didn't include
16 Class I differentials.

17 A Right.

18 Q You didn't include location adjustments, and
19 you've been very plain about that, your table is
20 consistent with that as to Class I.

21 But when it comes to Class IV, the
22 regulation is what it is. Isn't the way that I
23 just had you do it the right and the only way to
24 do it?

25 A No, it's not the only way to do it for the

1 purposes of this table.

2 Q Well, if you want to know how much is actually
3 paid for Class IV milk at test in 2006, were the
4 current formulas in place, the answer would be
5 \$13.10; you would agree with that?

6 A If that's the question that you're trying to
7 answer. That's not the question that this table
8 was trying to do.

9 The table was trying to do is the way I
10 explained it in Exhibit 32. And that's what I
11 did. Somebody might have a different way of
12 doing it, evidently you do, and you're more than
13 welcome to take what I've done and apply a
14 different methodology.

15 I'm not hiding anything. I showed exactly
16 the way I did it and it is different than what
17 you did.

18 Q Maybe we can just resolve this.

19 When USDA is determining what handlers'
20 obligations are with respect to Class IV milk,
21 they apply the methodology that I just had you
22 go through; is that fair?

23 A I would certainly hope so.

24 Q All right.

25 A And believe that they do, I mean, based on my

1 checking of them from time to time.

2 But that's not what I purported to do. I
3 would have done it completely different if I
4 were going to do it that way, and I didn't do it
5 that way. I told you how I did it, and that's
6 the basis for what I did.

7 Q Well, on page 12 you have the statement "The
8 formulas for the class prices of tests are as
9 follows."

10 A Right.

11 Q Then you list a formula for Class IV test.
12 Where does that test appear in the regulations?

13 A I didn't say that it appeared in the
14 regulations.

15 Q All right.

16 A And I will also say that that's the formula that
17 was consistently used for the "current" and for
18 the "as changed" on this, and all the other 10
19 or 11 tables that did it.

20 Q That was actually where I was headed. I mean,
21 you have many tables OO, BBB, EEE, TTT, WWW,
22 ZZZ, AAAA, DDDD, EEEE.

23 All of them start with the same prices at
24 test per hundredweight numbers that appear on
25 KK; is that right?

1 A I would hope so for the current, that was the
2 intent. I was trying to establish a baseline
3 from which you can compare.

4 Q If that is the wrong baseline, then it would
5 impact all of those tables that I just read?

6 A It's not the wrong baseline, it may be a
7 baseline different than what you may want to
8 use.

9 I've laid out my baseline and that's my
10 baseline.

11 Q Well, a handler pays money into the pool based
12 on his obligations, correct?

13 A Yes, but that's not what we're talking about in
14 the way this table is set up.

15 Yes, they pay based upon what they get.

16 Q A producer does not receive money -- a producer
17 has no particular receipt that's tied to Class
18 IV, it's tied to the blend of all the classes,
19 correct?

20 A That's correct.

21 Q The only Class IV price that's calculated under
22 the system is the price that's calculated with
23 respect to the handlers' obligations; is that
24 right?

25 A In my view, we're comparing two different

1 things, Mr. Rosenbaum.

2 I have laid out a model and a baseline
3 whereby as we get into what really counts today,
4 and that is the proposed changes that we wish to
5 make, there is a basis whereby we can compare a
6 potential impact that that would have on
7 producer income; and I laid out how I did it.

8 I'm satisfied that it accurately represents
9 what I want to represent to the Department. I
10 laid out every step of my math, every factor
11 that I used, every formula that I used; and if
12 somebody wishes to do it differently, I think
13 that's wonderful and they're welcome to do it.
14 But I didn't, and I'm not going to accept it.
15 I'm going to go with what I did, I did it, and
16 that's what it is. And I did it consistently.
17 I did it consistently for the current and the
18 changed so that there's a true comparison
19 between the two, and I did it between -- for
20 each and every one of the 10 or 12 changes that
21 I did.

22 When you look at those, it gives you some
23 sense of what's going on. At the end of the day
24 I would agree, that if I had computed a blend
25 price for a given order under a given time and

1 counted all the factors and did it in the
2 methodology they did, I would probably arrive at
3 a different answer. But I didn't do that.

4 Q Why don't we switch to the issue of the
5 percentage Casein-and-true-protein issue.

6 You proposed a change in how that's
7 addressed, correct?

8 A Yes, we do.

9 Q And so we can orient ourselves, the current
10 formulas include a factor that represents the
11 percentage of Casein-in-true-protein, right?

12 A Would you say that -- ask that question again,
13 I'm sorry.

14 Q The current formula includes a factor that
15 represents the percentage of true protein that
16 Casein constitutes?

17 A I would state it this way: Is that the current
18 formula has assumed a percent of Casein for all
19 milk for purposes of computing the value of
20 protein in the formula.

21 Q Well, you have a heading on page 31 of your
22 testimony, Exhibit 32, called "use the correct
23 Casein percent in true protein of milk at
24 average test," correct?

25 A What page?

1 Q 31.

2 A Yes.

3 Q And the current formula has a percent
4 Casein-in-true-protein number, correct?

5 A It has a number .822, and I explained why that
6 was not correct under the methodology that I
7 felt that they should use, and it should be
8 83.2.

9 Q You want to change the .822 to .8325, correct?

10 A That's right.

11 Q But we are talking about the Casein percent in
12 true protein; that's what we're trying to
13 arriving at, correct?

14 A That's right.

15 Q And you're not suggesting that we change away
16 from the use of the Casein percent in true
17 protein, you're not saying that's a mistake in
18 concept, rather what you're saying you think the
19 numbers should be different, correct?

20 A No, I think the Van Slyke formula requires that
21 it takes the percentage of Casein in the protein
22 that you state is the formula, derive at the
23 yield, at least the protein yield of the
24 formula.

25 So, yes, you should have the Casein in

1 there.

2 Q When you say "Casein in there," is the Casein
3 percent in true protein; that's the number that
4 goes in the formula?

5 A Well, in the Federal Order we do not test for
6 Casein, we test for true protein, or that's what
7 we report. And then the -- yes, then we pay on
8 true protein, but the formula to come to the
9 yield you need to know what the Casein
10 percentage is.

11 Q And in the formula right now, it's .822,
12 correct?

13 A The current formula presumes a .822 based upon
14 the statistical ratio or percentage of true
15 protein for statistical purposes.

16 Q Now, you're aware of the fact -- let me just
17 read from you -- read from the November 7, 2007
18 [sic] Federal Register, USDA's justification for
19 the current number of .822. This is 67 Federal
20 Register 67928.

21 A 2007?

22 Q If I said 2007, I misspoke.

23 A I thought maybe I missed one. It's been going
24 so fast, I may have.

25 Q November 7, 2002.

1 A I heard the 7, okay.

2 Q I may have misstated it.

3 A All right.

4 Q In any event, that's the right date.

5 A That's the one that led to the March 2003
6 results.

7 Q Exactly.

8 A Okay.

9 Q And what USDA said was "an expert witness
10 testified that the Casein from true protein
11 ranges between 0.822 and 0.824." And then they
12 reference an argument that was made by one of my
13 clients. And then they say "This final decision
14 finds that using a Casein percentage of 82.2 is
15 appropriate. The 0.822 is at the lower end of
16 the range indicated by the expert witness and is
17 appropriate for use in determining minimum
18 Federal Order prices."

19 Okay, I'm trying to orient ourselves as to
20 how we got to the .822 to begin with.

21 A I got the number out of the Federal Register.

22 Q Now, you're aware of the fact that the expert
23 witness referenced there was Dr. Barbano,
24 correct?

25 A I believe it was either -- there were several

1 people that talked about that. I remember
2 Ms. Taylor talking about some of those issues,
3 and I think even Mike Brown had testified on
4 those issues, and I think some others. But that
5 was -- I can't tell you exactly who it was that
6 said that was the number.

7 Q But, once again, we're trying to arrive at the
8 Casein percentage true protein, correct?

9 A That's correct.

10 Q Now, Dr. Barbano had actually conducted a
11 laboratory study of the Casein percent in true
12 protein, hadn't he, the very thing we were
13 trying to figure out?

14 A But what you're not telling me is what the true
15 protein tests are, so I don't -- to me, the
16 statement that you read from the Federal
17 Register is an incomplete statement, as far as
18 I'm concerned, to tell me anything.

19 Q Well, before you did your proposal, did you go
20 back to look at what Dr. Barbano said his test
21 had been to determine the Casein percentage true
22 protein?

23 A I'm trying to remember all the things that I
24 look at and all the people that I talked to and
25 the 82.2, I believe I explained it in my direct

1 testimony, is based upon the -- it was an
2 adjustment off of the percentage of 78 percent
3 of crude protein.

4 Q Well, that's what you're trying to do, isn't it?

5 A That's exactly what I said I'm going to do.

6 Q Right. But I'm trying to get at what the
7 current number is based upon, and since
8 we're -- let me ask you this: Since we're
9 trying to decide what the Casein percentage true
10 protein is, wouldn't the most logical thing to
11 do is to test milk and find out what the Casein
12 percent in true protein is?

13 A If there was public data we could have the
14 people here to testify to that, that would be
15 extremely helpful.

16 Q Well, if that was testified to in putting in
17 place in the prior formula, that would count
18 too, wouldn't it?

19 Let me restate that. If in fact that was
20 precisely the evidence presented in establishing
21 the .822 --

22 A My answer to that, you know, in light of what I
23 know now and what we've argued in our case, I
24 don't think that that would fully answer the
25 question, no.

1 Q All right. Let some ask that -- I have two
2 exhibits to mark, actually, three.

3 MR. ROSENBAUM: Let me mark first Exhibit
4 59.

5 *(Deposition Exhibit 59 was marked for*
6 *identification.)*

7 MR. ROSENBAUM: And then 60.

8 *(Deposition Exhibit 60 was marked for*
9 *identification.)*

10 MR. ROSENBAUM: And 61.

11 *(Deposition Exhibit 61 was marked for*
12 *identification.)*

13 JUDGE PALMER: Can you tell me what those
14 exhibits numbers are again.

15 MR. ROSENBAUM: Exhibit 59, the first one,
16 "Class III Milk Pricing: An Evaluation of
17 Assumptions and Calculations."

18 JUDGE PALMER: Okay.

19 MR. ROSENBAUM: 60 is the article from the
20 *Journal of AOAC International.*

21 JUDGE PALMER: Okay.

22 MR. ROSENBAUM: And 61 is the document
23 that's called "Trend and Milk Composition and
24 Analysis in New York."

25 JUDGE PALMER: Okay. I marked them as

1 that. I'm not admitting them at this time,
2 they're just being marked.

3 MR. ROSENBAUM: I understand, Your Honor.

4 Q Now, I will represent to you what I marked as
5 Exhibit 59 was Exhibit 15 to the -- in the
6 May 2000 hearing.

7 A Okay.

8 Q If you see on page 17, Dr. Barbano says, very
9 bottom of the page, "In a National Milk
10 Composition Study I conducted in 1984," et
11 cetera.

12 Do you see that?

13 A Yes.

14 Q And then he says "Since 1992, my laboratory has
15 monitored the Casein as percentage of crude and
16 true protein from milk from several factories
17 that participated in the 1984 study."

18 Do you see that?

19 A Yes, I do.

20 Q And then further down he says "More recently my
21 laboratory has monitored the Casein as a
22 percentage of true protein in bulk milk supplies
23 in New York State at three large cheese
24 factories."

25 Do you see that?

1 A Yes, I do.

2 Q And that data was reported in October 1999 at
3 the Cornell University Animal Nutrition
4 Conference, and that the publication is
5 reference 4.

6 Do you see that?

7 A That's right.

8 Q And then if you look at the very last page of
9 Exhibit 60, you can see that what is referenced
10 4 is the document I've now marked as Exhibit 61.

11 A Okay.

12 Q And then you see that he goes on to describe, he
13 says the methods that he used to determine this
14 data, correct?

15 And he says "these methods are described in
16 reference 5, 6, and 7," correct?

17 A I'm starting to lose you. Where are we at?
18 What page?

19 Q We are at page 18 of Exhibit 59, which was
20 Dr. Barbano's testimony in May 2000.

21 A Okay.

22 Q And do you see that he says in the middle of the
23 first paragraph "Test values reported for the
24 1992 to 1998 period below were determined using"
25 so and so methodology.

1 Do you see that?

2 A Yes.

3 Q And he --

4 A Then it goes "Over that seven-year period the
5 average" --

6 Q We'll get to that in a second. I'm focusing
7 here first he identifies the methods he used,
8 correct?

9 A Okay.

10 Q As references 5, 6, and 7.

11 A Right.

12 Q And can you confirm for me that what I've marked
13 as Exhibit 60 is reference 7?

14 A It appears to be. I mean, I can't confirm that
15 in fact that's it, but I mean it appears to be a
16 copy, at least the headings agree with your
17 footnote, yes.

18 Q Now, Dr. Barbano testified that the average
19 annual Casein is a percentage of true protein
20 were the numbers that he listed here 82.17,
21 82.17, 82.42, 82.15, 82.12, 82.31 and 82.19, for
22 a seven-year of 82.22.

23 Do you see that?

24 A Yes, I do.

25 Q And those, in fact, are consistent with USDA

1 stating that "an expert had testified that the
2 Casein from true protein ranges from between
3 .822 and .824, correct?

4 A It says that. It doesn't -- go ahead, that's
5 what it says.

6 Q It's consistent with that being the source of
7 the numbers, correct?

8 A I think it's a mischaracterization and a misuse
9 of the statement that was made by Dr. Barbano,
10 but, yes, it does purport to say that.

11 Q Dr. Barbano said, and I quote, "The average
12 annual Casein is a percentage of true protein
13 for the milk supplies in these three factories
14 was," and he lists these various numbers,
15 correct?

16 A What was the true proteins?

17 Q He measured the true protein.

18 A What is the percentage of what?

19 Q Casein is a percentage of true protein. That's
20 what we're interested in.

21 A And what is the true protein that he
22 calculated --

23 JUDGE PALMER: Now we're getting -- I don't
24 think you should be asking Mr. Rosenbaum
25 questions.

1 And I have problems with the exhibits, I'll
2 tell you that. Because I don't want us to be in
3 a position of taking exhibits from another
4 hearing and somehow putting them in this hearing
5 without the sponsoring witness, because
6 otherwise they become very hard to understand;
7 and so I have problems here.

8 But on the other hand, you're allowed to
9 look at them and cross-examine the witness.

10 Q Do you agree with me that it is technologically
11 feasible to test for true protein and Casein in
12 a given quantity of milk?

13 A Yes, I would hope so.

14 Q And do you agree that Dr. Barbano said that's
15 what he had done?

16 A I understand that's what he said he did. But
17 the full data that you're trying to quote, it's
18 not giving the complete picture, Mr. Rosenbaum.

19 I can't say that what the Department did
20 was correct because I believe it
21 mischaracterizes and takes the testimony out of
22 context, period.

23 Q What's the lack of context here?

24 A Take a look. Let's look at Dr. Barbano's
25 testimony at page 17, okay? You'll notice in

1 there he has a formula that talks about a
2 "butterfat recovery of 93 percent" that he
3 testified to.

4 And right below that he makes the statement
5 "the average Casein is a percentage of crude
6 protein with 77.93 percent," which I rounded up
7 to 78 percent.

8 Look at my exhibit, you take 78 percent of
9 crude protein, that's the test, and that's the
10 data that's out there. It varies as a
11 percentage of true protein because the
12 differerence between crude protein and true
13 protein is basically a fixed number of about
14 .19; and as the percentage of protein goes up
15 and it goes down, the percentage of Casein in
16 true protein goes up and it goes down. And our
17 testimony was, was that where the Department
18 pegged it was not at the average protein test
19 used in the United States at this period.

20 And that basis, using its standardized
21 milk, Dr. Barbano's testimony comes out as 82.2.
22 But you take what he says here and you apply it
23 to the actual protein test that we have in the
24 record, and the average test, and the
25 methodo_logy used, you arrive at the number I

1 proposed 83.25 percent, and I believe
2 Mr. Metzger testified the other day it was 82.9
3 or something like that.

4 JUDGE PALMER: Help me out here. I'm
5 looking at page 17. The number I see is 77.78.

6 Where did you get these other numbers?
7 A Down here at the last sentence. It says "Casein
8 is a percentage of crude protein with
9 77.93 percent."

10 JUDGE PALMER: 77.93.

11 A And if you bear with me -- anyhow, the exhibit
12 that I used, I used 78 percent.

13 JUDGE PALMER: You used 78. Where do we
14 get to these numbers of 80?

15 A I don't know.

16 JUDGE PALMER: Next page.

17 A That's the next page. I just explained why I
18 believe that what Dr. Barbano said continues to
19 support the position that I take.

20 Q Have you conducted any laboratory tests that
21 measured Casein as a percent of true protein?

22 A I am not a food scientist.

23 Q You must have access to them.

24 A I read things. I was there when Dr. Barbano
25 made the testimony.

1 Q I don't mean to suggest you personally,
2 obviously, conducting the lab tests.

3 Have you commissioned any lab tests?

4 A I have not commissioned any lab tests on Casein.
5 I think it would be a wonderful thing for the
6 Department to have that information available
7 for these hearings.

8 Q Let's look at how you went about coming up with
9 your .8325 number.

10 A Okay.

11 Q Now, it's on document KKK, correct?

12 A That's right.

13 Q DDD, I mean. Is that the right document, DDD?

14 A That was the one I was looking for a minute ago;
15 that is correct.

16 Q Now, you want to replace the .822 based upon
17 Dr. Barbano's testimony with .8325, correct?

18 A That's right.

19 Q And the way you get there is you start with the
20 assumption that the percent Casein in crude
21 protein is 78 percent, correct?

22 A That's what Dr. Barbano said.

23 Q Well, we'll get to what he said in a minute, but
24 that's how you're doing it, correct?

25 A That's how I'm doing it.

1 Q And then you apply an assumption that adjusts
2 for the difference between crude protein and
3 true protein, correct?

4 A What? I went from crude protein to true protein
5 based upon the .19, right.

6 Q Then I've probably not done it in the order you
7 did it, so why don't we follow your document.

8 A All right.

9 Q On DDD you have a percent crude protein number,
10 correct?

11 A Right.

12 Q And then you convert that to true protein by
13 deducting .19, correct?

14 A That's right.

15 Q And the .19 represents nonprotein nitrogen,
16 correct?

17 A That's what the documents that I have read have
18 related, including those of Dr. Barbano, and I
19 think I attached a document from Dr. Barbano
20 that states as much.

21 Q And then you assume that the percent Casein in
22 crude protein is 78 percent, right?

23 A That's right.

24 Q Now, so there are two underlying assumptions
25 here that ultimately lead to your .8325 number.

1 One, that the percent Casein in crude protein is
2 78 percent; and two, that there is .19
3 nonprotein nitrogen in true protein?

4 A That's right.

5 Q Excuse me, in crude protein.

6 A The difference between crude and true has been
7 .19, and that's been a number been fairly
8 consistently used.

9 Q Well, I would ask you if you would look at
10 Exhibit 61, which we've already identified as
11 the Barbano study referenced in his exhibit.

12 A Okay.

13 Q And have you turn to table 6 and see if you will
14 confirm for me that that would indicate that
15 nonprotein nitrogen is not a constant, but
16 rather varies?

17 A It does have a variability. It's a very tight
18 variability. And in my conversations I had, and
19 I'll state one of the people I had over the
20 years because I've had this discussion in my
21 modeling, was Richard Fleming, who is the author
22 of one of these documents, and years ago
23 confirmed to me that the factor of .19 was
24 correct; and there's a document put out
25 by -- used by Cornell written by Dr. Barbano

1 presented to show the .19, and it is a number
2 commonly used by DHIA and everyone else. That's
3 why I use it.

4 Q Do you agree with me that if one were to perform
5 actually tests of milk, one would find that
6 nonprotein nitrogen varies?

7 A In this particular case, yeah, it does vary.

8 Q In this particular case --

9 A It's a naturally produced thing and it's going
10 to have variability.

11 Q It goes from as low as .87 to as high as .96?

12 A That's right.

13 Q Just in average. And if you look month to
14 month, it can go as low as .180, et cetera,
15 correct.

16 A It does vary. It's more a function of feed and
17 what I understand that the veterinarians that do
18 the feeding for the animals and establish the
19 rations try to make sure it's at .19 because any
20 additional tends to be urea and indicates an
21 inefficient feeding of protein to the animals.

22 Q If you look at table 9, can you confirm for me
23 that based upon his data, the average Casein as
24 a percentage of crude protein also varied?

25 A Yeah, but that's not news. All of these vary.

1 The true protein test vary, the crude protein,
2 butterfat test. They're natural animals.

3 Q What Dr. Barbano used to derive the average
4 percentage Casein -- average Casein as a
5 percentage of true protein, he actually measured
6 that.

7 A I have not had a chance to study indepth what
8 you have as Exhibit 61 to be able to explain to
9 you how that works with what we have.

10 I have relied upon the testimony that he
11 made that was part of the record in 2000 and the
12 comments made by the Department and our research
13 and all confirmed that 78 percent of crude
14 protein was Casein. And the .19 was the
15 difference between true protein and crude
16 protein; and using those, I determined how much
17 Casein one would anticipate in a variation -- at
18 .05 a variation in crude protein rates and that
19 established here the amount of Casein that was
20 there, okay?

21 And then I did the Casein implied in the
22 formula, which was used in the 82 percent of the
23 true protein, and it showed this and most of the
24 animals below the average test was less than the
25 amount of Casein that showed up based on the

1 documents that I had.

2 Q But all that was predicated on your use of the
3 .78 and .19?

4 A Based upon the testimony of Dr. Barbano that
5 78 percent of crude protein was Casein, yes.

6 Q You did not go to the underlying documents, I
7 take it?

8 A He said it. I mean, said it there and
9 understanding that the absolute -- you know, the
10 relative it's not a percentage base.

11 JUDGE PALMER: I'll tell you what. Just to
12 speed it up, don't argue with him right now.
13 Try to answer him.

14 Through your attorney, we'll let you have a
15 chance to say more.

16 A I don't recall reading the underlying documents.
17 I have them. I've been aware of them, but I
18 don't recall ever reading them.

19 Q If you turn to page 32 of your testimony, you
20 say on the very second sentence "The amount of
21 NPN" -- meaning nonprotein nitrogen -- "in crude
22 protein varies by a study done by personnel at
23 USDA, AMS and Cornell determine that a fair
24 factor for nonprotein nitrogen" --

25 JUDGE PALMER: What page are we on? I lost

1 it.

2 MR. ROSENBAUM: 32.

3 JUDGE PALMER: 32.

4 Q -- "is an unchange in 0.19."

5 Do you see?

6 A Yes.

7 Q By the way, I'm just curious. What's the basis
8 for saying this is a study done by USDA
9 personnel? The authors are Dr. Barbano
10 and Lynch.

11 A I think some of the underlying documents and
12 such, if you look at Exhibit -- one of these I
13 saw it here, Exhibit 60, and the authors are
14 Joanna M. Lynch and David Barbano from Cornell
15 University and J. Richard Fleming, U.S.
16 Department of Agriculture, Texas Milk Marketing
17 Service, Carrollton, Texas.

18 Q But the specific document you reference, CCC, I
19 don't see anything that indicates USDA
20 participation.

21 A It may not. It was available during that
22 transition period as people were explaining the
23 true protein because that was a mindset change
24 that producers had to go through, and DHIA had
25 to go through in that period of 1999 to 2000.

1 Q Okay.

2 A And it's also a number that Dr. Barbano mentions
3 in his testimony, as I recall, in Alexandria in
4 2000, and it's a number in discussion that I had
5 repeatedly with people, it's a number that is
6 used.

7 Q And the document CCC says that if you add
8 0.19 percent to the true protein values, that
9 will give you an approximate estimate of crude
10 protein.

11 A That's right. And which, by the way, was the
12 way that the milk testing equipment did it.
13 That's the other part, the other part of the
14 verification of the .19 was the
15 automatic -- the -- they do this automatic
16 testing now of nitrogen content in milk and they
17 test -- the test only came out and gave the true
18 protein and added .19 and reported crude
19 protein; and that's one of the rationales for
20 going to true protein as opposed to crude
21 protein, so we wouldn't be adding .19 in the
22 machine, but would be doing it on the paper
23 outside.

24 MR. ROSENBAUM: I don't know if you want to
25 take a break, Your Honor.

1 JUDGE PALMER: I do.

2 MR. ROSENBAUM: This is a good spot.

3 (A recess was taken.)

4 JUDGE PALMER: Back on the record.

5 We'll resume cross-examination.

6 Q I would like to talk for a moment now about your
7 proposal 7, farm-to-plant losses.

8 A Yes.

9 Q To orient ourselves and state the obvious,
10 farmers are paid based upon the quantity of milk
11 they deliver, correct?

12 A Yes.

13 Q And that the measurement of that quantity takes
14 place at the farm, for Federal Order purposes?

15 A Generally speaking, yes.

16 Q And, obviously, the milk has to be transported
17 to the plant, right?

18 A That's right.

19 Q Once again, I'm just orienting ourselves. The
20 current formula assumes that there is a
21 0.25 percent loss of milk plus an additional
22 .015 pounds of fat, correct?

23 A And 100 pounds of milk, yes.

24 Q And those numbers were put into the numbers
25 following the May 2000 hearing, correct?

1 A Yes, came out of the March 2003 decision.

2 Q And did your clients oppose their use at that
3 time?

4 A Yes; not effectively enough, but, yes. We were
5 not in favor of them at that time.

6 Q Now, on page 18 of your statement, Exhibit 32,
7 you set forth there, and continuing on, your
8 justification for why you think the
9 farm-to-plant shrink should be eliminated,
10 correct?

11 A That's right.

12 Q And you make a couple of points you may make
13 more than those couple of points, but a couple
14 of points you make is, number one, that there
15 exist in the marketplace situations where the
16 entirety of a load comes from one farm, correct?

17 A That's right.

18 Q And second, that the determination of the
19 quantity is done using scales rather than
20 dipsticks, correct?

21 A Yes, because it's generally silo milk and
22 there's not a stick long enough.

23 Q Okay. And you contrast that with the situation
24 where what you describe, I think, as typical
25 past practice?

1 I'm not saying that's your phraseology.

2 A Comingled milk.

3 Q Comingled milk with multiple farmers' milk on
4 one tanker and the measurements using a
5 dipstick, correct?

6 A That's right.

7 Q Now, you assume -- I'm not challenging this --
8 that a full tanker has about 50,000 pounds of
9 milk in it, correct?

10 A It depends. Yes, I use that as a number. It
11 varies from state to state because different
12 states have different axle limits, some it's 52.

13 Q We're not challenging that number, at least for
14 purpose of this examination.

15 You also say the practice is that milk is
16 kept on the farm 48 hours max?

17 A Yes, the PMO requires that milk be removed from
18 the bulk tank within 48 hours of harvest.

19 Q So the result for a single farm to be able to
20 produce enough milk to fill a tanker on its own,
21 it basically has to be 25,000 pounds a day?

22 A More or less, yes.

23 Q Now, if we were to look at document N, which is
24 included in Exhibit 33 of your exhibits, that
25 document shows the average daily deliveries of

1 milk per producer for each of the Federal
2 Orders, correct?

3 A Yes, I think I cited to it.

4 Q And what that indicates is that there are three
5 orders that have producers that on average
6 produced per day the 25,000 pounds of milk that
7 is necessary to fill a tanker on their own?

8 A I count four.

9 Q I stand corrected, four. And then there are six
10 that don't; is that right?

11 A Yes.

12 Q And if you then turn to Exhibit O -- it's not O,
13 one second. Still on Exhibit N, take the
14 Northeast as an example, their average
15 production is less than one-fifth that needed to
16 be able to fill a tank on their own, correct?

17 A That's right.

18 Q And the same is true for the Upper Midwest?

19 A Pretty well for all -- you know, those other
20 six, yes.

21 Q They're all in the range where they are not only
22 too small to fill a tank by themselves, but they
23 are only roughly 20 percent as large -- they
24 are, in fact, one-fifth of what they would need
25 to be in order to be able to fill a tank on

1 their own, correct?

2 A That is correct.

3 Q And then if one were to look at document L, also
4 in your collection of exhibits, 33, that
5 provides the number of producers that are
6 regulated -- one second. Hold on one second.

7 Document L tells you how many producers are
8 delivering milk under each of the orders,
9 correct?

10 A Yes.

11 Q And take the Northeast as an example, there are
12 14,284 producers on average in 2006, correct?

13 A Yes.

14 Q And we've already established that on average
15 they produce roughly one-fifth the amount of
16 milk that they would need to, to be able to fill
17 their own tanker, correct?

18 A I think that's what the exhibit reflects.

19 Q So my point is that of the 52,725 producers who
20 deliver under the Federal Order system,
21 according to document L, it's fair to say that
22 tens and tens and tens of thousands of them
23 don't fill a tanker by themselves?

24 A I haven't done the number. I mean, we don't
25 have the stratification that can help us do

1 that, but I would have to assume that it is tens
2 of thousands that are in that category, yes.

3 Q And maybe to try to get us a little closer to an
4 actual number, if we could turn to document NN
5 in your collection of materials.

6 Now, you are taking -- and I'm not
7 challenging this number at this point. You have
8 an assumption that a farmer can produce
9 65 pounds of milk per cow per day, correct?

10 A That's what I stated in the testimony.

11 Q So in order to fill a tanker by yourself, you
12 have to have, as I calculate it, and I think
13 maybe you also did this, too, 385 cows a cow
14 herd because that's 50,000 pounds to fill a tank
15 divided by 65 pounds per cow, divided by two
16 days because you get to use two days to fill a
17 tank, right?

18 A That's a good number.

19 Q Now, according to document NN, there were 75,140
20 dairy operations in 2006, correct?

21 A That's what it says.

22 Q Once again, we've established 385 cows in your
23 herd as a rough number as to how many cows you
24 need to be able to fill a tanker by yourself,
25 correct?

1 A Right.

2 Q Now what this document does for us, among other
3 things, is tell us how many operations fall
4 within various categories of size, correct?

5 A That's right.

6 Q And so for 2006, there were 573 farms with over
7 2000 cows, correct?

8 A Right.

9 Q And, obviously, they exceed 385 cows per herd?

10 A Right.

11 Q There are 870 between 1,000 and 1,999, right?

12 A Correct.

13 Q And then 1,700 between 500 and 999 cows, right?

14 A That's what it says.

15 Q We know that those farms could all fill a tanker
16 by themselves, right?

17 A Yes.

18 Q And by my math, 573 plus 180 plus 1,700 equals
19 3,143.

20 A Right. And they produce about 51, 52 percent of
21 the milk.

22 Q But in terms of operations, at least, they
23 represent only 4.1 percent? You would agree
24 that's the math? It would be 3,143 farms
25 divided by the 75,140 total farms, correct?

1 A It's showing a tremendous concentration of the
2 supply of milk in the United States.

3 Q But it also shows how many of the actual farm
4 operations exceed 300 -- have enough milk on
5 their own to fill a tanker, correct?

6 A It can give you an approximation.

7 Q Now, in fairness to your approach, there's
8 another category of farms with between 200 and
9 499 cows, correct?

10 A Right.

11 Q And there are 4,577 that fall within that
12 category, right?

13 A Right.

14 Q Now, obviously, we don't know with precision how
15 many have the magic number of 385 cows, but
16 let's say it's half, just half of them do and
17 half of them don't.

18 If you did the math, that would mean you
19 would toss in, let's say, an extra 2,700 or so
20 operations?

21 A Twenty-three hundred.

22 Q Twenty-three?

23 A Twenty-two, twenty-three hundred.

24 Q Well, 4,577 divided by 2 is about 2,700?

25 A No, 23.

1 Q You're right, 2,300. And I get that that kicks
2 up your total to about 5,400 operations,
3 correct?

4 A I think that was an -- did I state that in my
5 testimony? I think that's a number I came -- I
6 may not have got quite that high, but that's a
7 number; 52,000, 54,000 is a number I was
8 thinking.

9 Q And, once again, if you wanted to figure out
10 what percentage of total operations you were
11 covering that had at least 385 cows, you would
12 divide that number by the 75,140 total
13 operations, correct?

14 A Right.

15 Q Now I get about 7.2 percent of operations,
16 therefore, dairy operations, dairy farms that
17 have 385 or more cows.

18 A If you're going to do it on just a straight
19 number, I mean, that's what it would yield, yes.

20 Q So if you want to do it in terms of operations,
21 it's roughly seven percent of operations, dairy
22 farms, have enough milk to fill their own tanker
23 and about 93 percent don't.

24 Is that a reasonable way to interpret the
25 data?

1 A What was the number again? What percentage did
2 you say.

3 Q I'm saying about seven percent of dairy -- of
4 farms --

5 A That's close enough. I'm not going to disagree
6 with that.

7 Q So four --

8 A They also produce about two-thirds of the milk.

9 Q And you can look at it either way, I suppose.
10 If you look at it in terms of operations, then
11 you've got whole orders that are essentially not
12 filling up a tanker by themselves, right; we saw
13 that in the Northeast?

14 A I think it is a viewpoint. I think that's what
15 the fundamental part of our testimony is, is
16 that you need to look at the average milk that's
17 going into the plants and average productions
18 and yields and stuff because that's the only
19 benchmark that we can do without becoming
20 arbitrary.

21 So it's the milk. Go ahead.

22 Q You've laid forth -- I understand you've looked
23 at it from a percentage of production
24 perspective.

25 A Yes.

1 Q And that's the argument you're advancing, I
2 understand it.

3 A That's where we're at.

4 Q I'm just seeing whether you agree with me that
5 if you instead decide -- if USDA were instead to
6 decide to look at it in terms of, if you will,
7 typical behavior among dairy farmers, the data
8 would tend to suggest that over 90 percent of
9 dairy farmers don't fill up their own tanks and
10 don't have their deliveries measured by scales,
11 but rather still using the dipstick in the tank
12 that has comingled milk with other farmers?

13 A And I disagree with that. And the reason is, is
14 that it's not their smallness that's the
15 problem, it's the fact that we excuse it that
16 it's the problem.

17 I mean, we had Mr. Schad up there with Land
18 O'Lakes with those small farms and there was
19 some significant farm-to-plant losses. Why are
20 they? Well, it's the dipstick. It's the
21 testing. It's the business decision that we're
22 only going to test every third or fourth sample.
23 It's the tolerance of .25 percent. And the
24 system allows it.

25 We can't afford that in a 21st Century

1 dairy industry. The regulation should not mask
2 that inefficiency; and I would suggest that if
3 the Department did not excuse it, it would
4 disappear and very large and very quickly.

5 Q Well, I think your testimony itself indicated
6 that there were inherent losses simply from the
7 use of the dipstick method.

8 Don't you agree with that?

9 A It's inherent losses, not just its use, but its
10 oversight and the management of its use.

11 Q Are there inherent losses simply in the delivery
12 of the milk from the bulk tank to the tanker?

13 A Our experience -- you know, I was trying to get
14 ahold of the number, we had it at one time. It
15 is very minuscule when you do a full tanker;
16 it's very minuscule.

17 Q I appreciate that. But when you're picking up
18 10 farmers' milk a day, surely you would agree
19 with me there is inherent loss suffered.

20 A There are losses when you pick up any producer.

21 Q For example, you're not allowed to burst rinse
22 the bulk tank on the farm, correct?

23 A What do you mean by "burst rinse"?

24 Q I mean burst water in to flush any remaining
25 chemical.

1 A No, you're not allowed to force what's
2 left -- no, I agree with that.

3 Q And that may be an essential irrelevancy if
4 you've got a huge silo on a huge farm, but if
5 you've got individual bulk tanks on smaller
6 farms, that's a real impact, isn't it, that
7 you're going to have some milk that gets washed
8 away, even though you measured it for purposes
9 of determining how much the processor has to
10 pay?

11 A I mean, theoretically, I can't answer that. I
12 mean, my experience, and I had very practical
13 experience in dealing with this on a day-to-day
14 basis, it is a management issue more than it is
15 anything else, and it's an attitudinal problem.

16 I mean, this testimony earlier today of, I
17 can't remember, like three percent of
18 something -- that .03 percent. I mean, if I had
19 seen that, I would have just gone through the
20 roof. We would be taking names.

21 Q We've heard actually that same number from both
22 Land O'Lakes and Michigan Mill, right?

23 A And it's inexcusable. And the Department should
24 not excuse it by giving them credit in the
25 regulations. And the only way to do that is to

1 minimum price it on the full amount of milk, the
2 plants knowing they're paying for that, they
3 will demand the accountability and they will
4 correct it, and it won't be a problem and we can
5 move to the 21st Century from the 19th Century.

6 Q You're not proposing that we move to a system
7 where it's plants weight that dictate how much
8 the farmers get?

9 A No, I'm not.

10 Q Okay.

11 A But there are technologies that can be used,
12 drip testing.

13 There are a number of things that can be
14 done, and we are masking inefficiency in the
15 system by relying upon this shrinkage and
16 institutionalizing it in the system. And if
17 they can't deliver all that they say, they
18 shouldn't be paid for it. I would go with that,
19 but there are ways to do it.

20 Q But that's what the shrinkage is supposed to
21 address.

22 A I understand that. But what you're doing is,
23 you're telling somebody you can have this amount
24 of shrinkage, and they will have that amount of
25 shrinkage. And I'm saying you can't have any

1 shrinkage, and if you do, you're going to pay
2 for it. It will be taken care of.

3 Why should the producers who are taking
4 care of it subsidize those who aren't?

5 Q Well, I would have assumed that a co-op whose
6 milk is being delivered to their own plant would
7 have every incentive to avoid unnecessary
8 losses.

9 Would you agree with that?

10 A You would think so; but I don't know that.

11 Q Do you know whether milk is lost when a
12 clean-in-place of the tanker is performed?

13 A You mean after the tanker has unloaded at the
14 plant and they do the rinse?

15 I'm sure there are some milk and milk
16 solids that are left in there, yes.

17 Q That goes down the drain, so to speak?

18 A Certainly should not be putting it into the
19 silo.

20 Q Okay.

21 A But I can also tell you they developed a lot of
22 techniques to get just about every drop of that
23 out of there.

24 Q I have one point of clarification before I
25 switch to another topic, which is on page 28 of

1 your testimony.

2 You make a statement at the bottom "the
3 make allowances are a function of yield."

4 A Yes.

5 Q I want to make sure that you agree with me that
6 the make allowance surveys -- start that again.

7 You would agree with me that the cost of
8 production surveys that were used by the
9 Department to set make allowances used actual
10 plant yields to determine what the costs were
11 per pound as opposed to assuming a formula
12 yield?

13 A I would agree that they did not use the Van
14 Slyke formula to compute it; yes, I would agree
15 with that.

16 Q All right. Switch to a new topic. Fat
17 retention in cheese.

18 A Yes.

19 Q You're proposing that the .90 assumed fat
20 retention in cheese under the existing formulas
21 be changed to .94, correct?

22 A That's correct.

23 Q And you have provided various data to support
24 that change, correct?

25 A I have tried to come up with all the data that's

1 available because the Department has not done
2 the survey of that.

3 Q Okay.

4 A Or anybody else on any broad scale.

5 Q Now, some of the data that you use, and I think
6 it's actually the first part of the discussion
7 on page 35 and it goes on, you have some
8 California data, correct?

9 A Yes.

10 Q And although -- before I get to California data,
11 you would agree with me that properly conducted,
12 one can in fact determine what a plant's true
13 experience is in terms of fat retention in
14 cheese?

15 A Yes; I mean, that's in a way what I was trying
16 to show with the methodology of Exhibits 34A, B,
17 and C, is that you take all the total components
18 that come in the door, and you measure what goes
19 out on the dock, and you can do that, yes.

20 Q Those are hypotheticals, right?

21 A I said it's a "methodology." Yeah, I would
22 agree with that and it needs to be done and that
23 would certainly shorten this hearing
24 tremendously if we had that data.

25 Q You would agree with me that you have come up

1 with rather roundabout methodologies to
2 determine what in fact is a measurable fact?

3 A I think I said in one of the things that it
4 seemed a long way to get to where I was going,
5 yeah.

6 Q Now --

7 A But I believe what I got was a defensible
8 number, and if we had the true numbers, it would
9 be pretty close.

10 Q Now, going back to where I was a minute ago.
11 The one place you tried to look for some
12 information was some California data, correct?

13 A CDFA, yes.

14 Q Yes. Now, you are ultimately trying to apply
15 the Van Slyke formula to that data, right?

16 A It's a standard used formula, yes.

17 Q Let me put up the formula.

18 A Can you move it over.

19 JUDGE PALMER: I think we need the screen
20 moved.

21 Q Can you see that?

22 JUDGE PALMER: Can we get his attorney
23 perhaps to help.

24 A I can see it. He had filled up the screen and
25 words were missing.

1 Q Okay.

2 JUDGE PALMER: Okay.

3 Q I have simply -- and feel free to compare. I'm
4 not asking you this from memory.

5 A It looks like the formula.

6 Q On page 30 you have set forth the formula.

7 A I would accept that.

8 Q And there's no trick to this.

9 A No, I would accept that.

10 Q What I want to do is get an understanding as to
11 what it was you knew and didn't know based upon
12 the California data --

13 A Okay.

14 Q -- that you reference.

15 Now, the Van Slyke formula, one use of the
16 Van Slyke formula, of course, is to put in a
17 certain number of inputs and determine from that
18 what your yield of cheese should be, correct?

19 A That's right.

20 Q And you were trying to do something a little
21 different, namely, you were taking cheese yields
22 and trying to back into what the butterfat
23 recovered was to have produced those pounds of
24 cheese, correct?

25 A Which if you have -- what you're trying to solve

1 if you have that and there's another and you
2 don't, you should be able to just rearrange the
3 algebra.

4 Q Now, let's take as an example just so we know
5 what data you had and didn't have. Let's look
6 at page 37 of your document.

7 A Okay.

8 Q Make sure I have the right reference here. One
9 moment. Page 36.

10 You had some data for calendar year 2005,
11 correct?

12 A From CDFA.

13 Q From CDFA.

14 A Yes, I did; as we all did. It's part of the
15 record.

16 Q Right. Now, let's see what that allowed you to
17 know and what it didn't allow you to know in
18 terms of doing the Van Slyke formula.

19 A Okay.

20 Q You knew that weighted average yield of cheese
21 was 11.89 pounds, correct?

22 A Right.

23 Q And so that allowed you to fill in the pound of
24 cheese number; is that right?

25 A That's absolutely right.

1 Q And then you knew the butterfat pounds, correct?

2 A Yeah, we were given butterfat in the vat, that's
3 right?

4 Q And that was 4.35 pounds?

5 A For what year?

6 Q 2005.

7 A You're using the one for all cheeses, okay, yes.

8 Q And then you knew the moisture in the cheese?

9 A Right.

10 Q 37.22?

11 A Right.

12 Q But you didn't know what the percent Casein in
13 protein was; is that right?

14 A I assumed the percent Casein in protein.

15 Q They didn't tell you this and didn't tell you
16 how many pounds of protein there was in milk?

17 A Yes, they did. The CDFA data provided
18 sufficient information that you could
19 approximate the amount of protein in the milk.

20 Q We'll get to that in a second. You don't have
21 that here, do you, in your description of the
22 data?

23 A No; it was not posted there, no.

24 Q Now, let's talk about, then, how you tried to
25 fill in those two.

1 A Okay.

2 Q Now, for protein pounds, the way you tried to
3 arrive at that is, if I understand your math,
4 you would have divided the 4.35 pounds of
5 butterfat by 1.17; is that right?

6 A There are -- to get to the protein in that milk,
7 there are several ways that you can get to it;
8 one of which is assuming that it's producer
9 milk, entirely producer milk.

10 Q Right.

11 A And no fortification and no UF'ing or anything
12 to get to the vat. Then you could say that the
13 protein is -- the butterfat based on the DHIA
14 test was 1.17 times the amount of protein.

15 That's one way to do it.

16 Q Just to clarify, that is a number that you
17 derive simply by looking at the ratio of
18 butterfat to protein in California milk cows on
19 average, correct?

20 A Right. Which should be what they're getting in
21 the California milk plant.

22 Q And then --

23 A On those kinds of volumes, it should be very
24 close.

25 Q Okay. Now, one possibility, of course, is

1 that -- and by the way, you confirm that these
2 measurements are vat measurements, correct?

3 A Yes.

4 Q And you so state it?

5 A I wanted to make sure that that's in fact what
6 we were talking about. I thought that's what it
7 was, but I wanted to make sure.

8 Q And then, to get the other piece, the percent
9 Casein --

10 A Yes.

11 Q -- you multiplied the pounds of protein times
12 what, the Casein-to-protein ratio that we've
13 been talking about?

14 A I used the existing 82.2 percent.

15 Q Now, as a matter of mathematics under the
16 formula, as the ratio of butterfat-to-protein
17 goes down, the butterfat recovery in cheese
18 needed to produce 11.89 pounds of cheese goes
19 down, correct?

20 A I'm sorry, state that again.

21 Q Yes. Well, the more Casein -- well, yes, as the
22 ratio of butterfat-to-protein goes down, the
23 butterfat recovery in cheese needed to achieve
24 the designated yield goes down?

25 A I'm not sure.

1 Q Okay.

2 A I haven't thought of it that way.

3 Q All right. How about this, then: The more
4 pounds of protein that are in the vat relative
5 to the pounds of butterfat in the vat, the lower
6 butterfat recovery you need to achieve the
7 designated yields.

8 A Well, I think it's true that the more -- again,
9 I want to withdraw that. I don't know.

10 I just haven't thought of it in that
11 concept; and I'm sorry, but I don't think of it
12 that way. I mean, obviously the more of one
13 thing can change the yields, but I -- I guess in
14 doing your formula -- let me answer it this way,
15 and I think this is what you're asking: Because
16 we're solving -- we know what the pounds of
17 cheese is, so we're trying to solve what the
18 butterfat recovery is.

19 Q Right.

20 A It is safe to say that if the pounds of cheese
21 that comes from the protein goes up, then the
22 pounds of cheese that comes from the butterfat
23 goes down; and if the percentage of butterfat is
24 static, then your butterfat recovery would go
25 down.

1 Q Okay. Great. So that if you maintain the 4.35
2 butterfat pounds that you knew from CDFA was the
3 number, but you increase the number of pounds of
4 protein beyond that, which appears in milk that
5 comes straight from a California cow, then your
6 butterfat recovery percentage can go down and
7 you'll still achieve the 11.89 pounds of cheese.

8 A Yeah, theoretically; you may be right. It
9 wasn't how I was looking at it.

10 Q Well, for example, if you were to fortify the
11 vat with nonfat dry milk, that would increase
12 the protein and increase the Casein, correct?

13 A Yes, and I would anticipate that that is exactly
14 what's going on in plants.

15 Q And that would reduce the butterfat-to-Casein
16 ratio, correct?

17 A The more Casein would reduce, that may be.

18 Q By definition, if you put more --

19 A That's right; the more you fortify it, the
20 ratio --

21 Q The ratio is going to go down?

22 A Right.

23 Q And the result is that by engaging in that
24 fortification, you have reduced the butterfat
25 recovery rate necessary to achieve 11.89 pounds

1 of cheese, correct?

2 A To a point. Once you reach a certain point when
3 there's not enough -- if the ratio is off and
4 you don't have enough butterfat to really
5 efficiently use all the protein either.

6 I'm not a chemist or anything, but there is
7 a range in which it works -- the Van Slyke
8 formula works, and there's a range where it
9 doesn't work.

10 Q And in fact, you assume there is such
11 fortification going on in these California
12 plants, aren't you?

13 A I think that in a modern -- yes, I assumed that;
14 and I think that was a proper assumption to look
15 at, that there was fortification.

16 Q And if you fortify using condensed skim, the
17 impact is the same, right; you're not adding any
18 fat, but you are adding protein and thereby
19 adding Casein, and you're reducing the butterfat
20 recovery percentage necessary in order to
21 achieve that 11.89 pounds of yield, correct?

22 A Well, I'm not going to say you're not adding any
23 fat; you're not adding a lot of fat as a
24 percentage of the solids -- the nonfat solids
25 that you're adding.

1 Q Okay.

2 A Unlike UF milk or something like that, in which
3 case your fat removal is almost total.

4 Q All right. And that was really my next example.
5 If you're adding UF skim concentrate, once
6 again, that's essentially liquid protein, right?

7 A Yes, it's a milk protein concentrate,
8 absolutely.

9 Q If you were to add that to the vat, then you
10 would have a much lower butterfat-to-Casein
11 ratio than in former milk, correct?

12 A Right. I mean, the value, that's true.
13 Whatever that protein value is will effect what
14 you come up with a result for your butterfat
15 recovery.

16 Q And the bottom line is, the more fortification
17 that you've engaged in, in California, with
18 respect to either nonfat dry milk or condensed
19 skim or UF skim, the more of that you've done,
20 the lower your butterfat recovery needs to be in
21 the Van Slyke formula and still be able to
22 achieve 11.89 pounds that we know California
23 plants are producing?

24 A For that particular time. But see, I think you
25 can pretty well tell, because by and large the

1 milk that's in that comes from some very large
2 modern well-run plants; that was an assumption
3 that I made.

4 And the common -- a cheese maker can argue
5 with me and they know more than I do. But the
6 standard number used in Casein-to-fat ratio is
7 .70 for a cheddar plant. They gave us crude
8 protein. And using that as a basis and
9 78 percent of crude protein being Casein, one
10 can, I think, fairly accurately estimate the
11 protein level in the vats of a modern California
12 cheese plant based on the information given.
13 And from that, determine what the butterfat
14 recovery is.

15 And I would further state that any error
16 that I would have made probably overstated the
17 amount of Casein and reduced the butterfat
18 recovery that was derived.

19 Q But you didn't have any direct information, I
20 take it, as to how much protein was actually in
21 those vats, correct?

22 A Didn't have any direct, but you had -- yes, you
23 did; you had the amount of solids not fat, but
24 really what you had was the amount of butterfat.
25 And with the amount of butterfat in a modern

1 cheddar cheese plant, you can come pretty close
2 to saying it's going to be in that range if
3 you're going to produce the kind of commodity
4 block cheese you're doing because that number is
5 pretty well established in the industry.

6 Q What exact assumptions are you making?

7 A The first assumption to come up with this was a
8 78 percent of recovery of Casein in crude
9 protein.

10 And the second assumption is, is that your
11 Casein-to-fat ratio will be .70; .70, so that if
12 you took the Casein and divided it by the fat,
13 you would have a ratio of .70.

14 Another way, I didn't do it directly, kind
15 of approximated, another one is you can do a fat
16 dry matter basis for cheddar and there are
17 tables out there that suggest -- and I'm little
18 tired, I don't have it in front of me, but it's
19 in the low 50 percent, 50-some percent,
20 depending on whether you're making a full fat or
21 whatever. And from that, using those same
22 numbers, come up with the amount of protein
23 sufficient enough to estimate the butterfat
24 recovery in those vats.

25 And then there's another assumption I made,

1 and the other assumption is, which is very
2 common today, is that the plants -- and I think
3 California shows it, I think California is a
4 protein-deficit milk supply that they have to
5 fortify the milk, okay, so you can assume they
6 used all of the producer butterfat, and that
7 they standardized to get the full cheese that
8 they could for the fat that was recovered.

9 That was another assumption I made.

10 Q If you added protein-rich materials, as you've
11 described, this would not show up as a Class
12 IV(b) usage for California purposes, correct?

13 A Doesn't make any difference for what I'm doing.

14 Q Is that correct?

15 A Yes.

16 Q Doesn't show up in those?

17 A I don't know. You know, I know more about
18 California than I want to at times. I don't
19 know fully how they classify nonfat solids going
20 into the IV(b), I don't know.

21 I would assume that they price it at
22 the -- I'm almost positive priced at the IV(a)
23 price because that's one of the advantages. You
24 get to bring in the IV(a) price, which is a much
25 cheaper price per pound of protein than what you

1 pay for the IV(b) price because that's also one
2 of those economic arbitrages that go into
3 whether you're going to fortify or not.

4 Q You make reference to using the RBCS study on
5 page 39.

6 A That's right.

7 Q Now, if I understand your approach there, you
8 were assuming, and you said you can derive
9 95.25 percent butterfat recovery; is that right?

10 A That's what I estimated, yes.

11 Q But that assumes that the vat includes butterfat
12 and true protein?

13 A At test.

14 Q At FMO average test, right?

15 A That's all that I had at that point. I didn't
16 have any vat tests.

17 Q All right. So to the extent that the vats for
18 the cheese plants that were covered by the RBCS
19 study had different amounts of butterfat or true
20 protein than simply the averages for all the
21 milk cows in the country, you wouldn't know what
22 the butterfat recovery rate was?

23 A I would agree. It's an approximation. We don't
24 have the information. I think it should have
25 been in the information. I mean one of the

1 contentions that we make if you're going to ask
2 plants how much it cost to produce cheese, you
3 ought to tell us how much cheese you're getting
4 out of the milk that you're going to price.

5 If we had that information, we could do
6 something with it and I wouldn't have to come at
7 it in the roundabout manner that I did.

8 Q And --

9 A By the way, there's been other testimony in the
10 last three or four days that have substantiated
11 that these numbers are not far off.

12 Q Well, I didn't hear it that way. But in any
13 event, why don't we go to New Mexico, since
14 that's the next data point that you provide on
15 page 40.

16 A Right.

17 Q Do I understand correctly that in deriving from
18 the New Mexico data butterfat recovery of 93.4,
19 you're assuming that the vats contained the
20 exact same components as came out of the average
21 cow in new Mexico?

22 A Right, that's the information that I had.

23 Q And to the extent that there was -- okay.

24 And to the extent that there was
25 fortification or UF'ing or anything else going

1 on, those numbers would not be right?

2 A If I had more information, I could have a more
3 accurate number.

4 Q And on page 41, you make a statement there that
5 "Finally a comparison FMMO average test on all
6 producer milk and FMMO test for milk that goes
7 in the Class III shows that virtually all
8 butterfat from producer remains in cheese
9 effectively 100 percent butterfat recovery."

10 But, first of all, I mean, if the butterfat
11 went into whey cream, it would show up as a
12 Class III product, right?

13 A My understanding is if it's sold as whey butter,
14 it would have to be treated as Class II.

15 You know, I --

16 Q If it's sold as whey -- are you saying the sale
17 of whey cream is Class --

18 A It's butter. It's a Class IV butter product
19 that competes with butter in some markets.

20 Q So that statement is based upon the supposition
21 that any of the butterfat from a cheese plant
22 that went into whey cream and was sold does not
23 appear -- is not treated as a Class III usage.

24 Is that what you're saying?

25 A I mean, if they're making a product that's not

1 cheese, I would assume that it's going to be
2 treated as Class IV.

3 I have not been able to verify. It's a
4 small amount of product.

5 Q But to the extent that there's losses in the
6 process, because of the fines or because of the
7 cleaning, et cetera, that would all be treated
8 as milk going in the Class III usage, right?

9 A I would assume so. I think that would probably
10 be the correct statement.

11 Q From a Federal Order perspective.

12 A I think that would be contract.

13 Q As opposed to actually ending up in the cheese;
14 is that right?

15 A Well, it ends up in the cheese; that's just a
16 byproduct of making cheese.

17 Q Well, it's not literally in the cheese.

18 A It's not literally in the cheese that you buy at
19 the store and eat, no. You're going to get it.

20 Q Well, what do you mean by that?

21 A If I buy a banana, I eat the banana, I'm going
22 to have a skin, right? If I make cheese, I'm
23 going to have fines.

24 One has to assume if you got a loaf of
25 cheese in the deli counter, that there were some

1 fines back in the back. How many of those got
2 into the cheese, I don't know; that's just the
3 process.

4 We sell milk and all that milk is not going
5 to go into the cheese.

6 Q Okay. All that butterfat will not go into the
7 cheese?

8 A All that butterfat is not going into the cheese,
9 and I never said it really would.

10 That's why we're suggesting 94 percent. If
11 I asked for 100 percent, then I think you might
12 have an issue.

13 Q I was just focusing on that one paragraph where
14 you said that "Virtually all butterfat from
15 producer remains in cheese."

16 A Well, I guess "remain in the cheese" probably
17 was not the way to say it.

18 Q Okay.

19 A But it remains as part of the cheese-making
20 process. And if you didn't have all of that
21 butterfat, you would not have as much cheese as
22 is being produced.

23 Q And in this context, to say it remains in the
24 cheese-making process, would include butterfat
25 that ends up in sweet whey or washed down the

1 drain as part of cleaning processing, et cetera?

2 A Right.

3 MR. ROSENBAUM: That's all I have for now.

4 JUDGE PALMER: Fine. Thank you.

5 Questions?

6 How about over there, Mr. Schaefer, you
7 have a question?

8 **CROSS-EXAMINATION,**

9 **QUESTIONS BY MR. HENRY H. SCHAEFER:**

10 Q Good afternoon, Ben.

11 A Good afternoon.

12 Q Rapidly approaching suppertime.

13 A Suppertime, yes. And I apologize for eating,
14 but I have to have a certain amount in me.

15 Q That's fine. With regard to the questions that
16 Mr. Rosenbaum was just asking and you drew that
17 information from table -- your table CC, which
18 was table "Butterfat Test of Milk Used in Class
19 III," are you aware that the butterfat test
20 represented in that table reflect the butterfat
21 test of the milk allocated in Class III and do
22 not necessarily represent what may have gone to
23 plants?

24 A There may be, and it was a fine point at the end
25 that I wanted to -- I wish I had spent more time

1 to, verify, part of it being a little concerned
2 with ex parte. It's my understanding, though,
3 if it was sold as a butter product, that it
4 could be treated as Class IV.

5 Also let me say this: There is the
6 difference in the Class IV and the Class III
7 butterfat price doesn't make any difference how
8 you classify it.

9 Q Let me rephrase the question a little bit.

10 In that when the allocation process occurs
11 in a Federal Order pool and producer milk is
12 allocated, the allocation does not necessarily
13 reflect where that product physically went; the
14 allocation is a process by which we classify
15 milk, but it is not necessarily saying that if
16 it was allocated to Class III, that it went into
17 a cheese plant.

18 A It went into cheese.

19 Q I guess I'll phrase it this way and you can
20 agree or disagree: It may be such things,
21 depending on the month and lowest price class
22 and so forth, that number may also include
23 inventories, it may include shrinkage and so
24 forth and so on that occurs in the federal
25 allocation process.

1 A Right, I would assume that there's a -- yes, I
2 understand that if you had even 100 percent
3 Class I bottling plant will have some Class III,
4 depending if it's the lowest price based on
5 shrinkage. I understand that that would get in
6 there.

7 But what struck me was -- because obviously
8 the bulk of the Class III utilization is not
9 being drain at bottling plants, I mean, it's
10 coming out in cheese. What strikes me is the
11 fact that the amount of butterfat that we have
12 on the producer side and the amount that shows
13 up in the Class III is almost identical, and you
14 don't see that in any of the other
15 classifications.

16 Q I believe you answered Mr. Rosenbaum's question
17 on whey butter, that it should show up in Class
18 IV.

19 A I mean, that would be my -- if you make butter
20 at a cheese plant, I've got to believe that it's
21 going to be treated as a Class IV product.

22 But, I mean, that's -- you guys know that.
23 I am not up here to tell you guys how you do
24 your job.

25 JUDGE PALMER: You want to ask him a very

1 leading question, he wouldn't mind.

2 A If you want to tell me how it is and shake your
3 head yes, I'll say yes.

4 Q Okay. Let's do it this way, then, Ben; it's
5 been suggested to ask it this way: Are you
6 aware that when milk goes into Class III into a
7 cheese plant and the cheese plant basically
8 makes only cheese, we don't have ice cream, we
9 don't have any of those kinds of things, that
10 the Federal Order treats that as a Class III
11 usage of milk; and that the byproducts that come
12 off of the vat are still considered Class III.
13 So, for instance, let's pick on dry whey, dry
14 whey is not reclassified to Class IV, even
15 though a dry product, it stays as Class III.

16 A Then my assumption under that comparison with
17 table CC, I guess, is not an assumption that
18 should be made then.

19 Q Change of topic a little bit. You had mentioned
20 when we first started out, I believe Mr. Miltner
21 said if there were any changes in your
22 testimony, that you had read something
23 incorrectly, that to go directly to your
24 testimony and that would be the correct value to
25 use.

1 A I think -- I mean, I -- somehow in the back of
2 my mind I think I changed something as I was
3 reading it, but I can't remember what it was.

4 Q One of the things that I noticed is on page 12.

5 A Okay.

6 Q And in the second paragraph, the paragraph
7 starts out the second table in document KK
8 comparison class prices. You have 5.8 percent
9 other solids there.

10 I believe when you go back to KK and then
11 look at the table right before that, when you're
12 looking at your standard test milk, you were
13 using 5.6935.

14 A It's what's in the -- it's what in JJ, not
15 what's in the testimony. I mean, JJ -- I can
16 tell you what's in JJ shows up in KK because
17 that spreadsheet went out and grabbed that
18 number, it didn't look at my testimony.

19 Q So the 5.8 should really be 5.6935?

20 A Yes.

21 Q I guess just to clarify a little farther at the
22 beginning of your cross here, when Mr. Miltner
23 was talking about what was said and what's in
24 the document. The one I was referring to was
25 printed there, and so but you were looking at it

1 the other way. So, for instance, in another
2 example where I believe you might have said 1.7,
3 and the document says 1.17 with regard to the
4 fat-to-true-protein test, you would have meant
5 the 1.17; is that correct?

6 A Right, right.

7 Q Okay.

8 A We tried our best to go through and give the
9 numbers, but it was a monumental task.

10 MR. SCHAEFER: Thank you, Ben.

11 A Thank you. Thank you, for giving us, by the
12 way, the opportunity to present some of these
13 proposals. We appreciate that very much.

14 JUDGE PALMER: Mr. Vetne wants to ask a few
15 questions.

16 **CROSS-EXAMINATION,**

17 **QUESTIONS BY MR. JOHN H. VETNE:**

18 Q Mr. Yale, good afternoon.

19 A Mr. Vetne, good evening.

20 Q Okay. In various portions of your testimony you
21 refer to calculations, many of them dealing with
22 adjustments of yields or shrinkage, et cetera,
23 et cetera.

24 A Right.

25 Q And with respect to each component of your

1 aggregate proposal, or proposals, you attach a
2 number which you indicate is lost revenue to
3 producers, for example, page 13.

4 A Right.

5 Q 13,000 --

6 A Compared to the current formula.

7 Q Page -- 31,000 page 24, page 27, ending up at
8 page 50 if all of your proposals were adopted,
9 there would be a \$14,868 gain to producers?

10 A Right. All of those are more detailed in the
11 various exhibits that are referenced.

12 Q You're not suggesting, are you, that producers
13 are not now getting some of the money that you
14 indicate is now being lost to them; you're
15 simply suggesting that this is revenue that does
16 not appear in the regulated blend price?

17 A You know, I think I really am suggesting that,
18 maybe not in the exact amounts. And I'll tell
19 you why, is although this position I think in
20 time, in large part because what's going on may
21 change, but there is an institutional use of
22 selling manufactured grade milk -- not grade
23 milk, milk for use in manufacturing at the
24 Federal Order class price plus or minus a
25 number, okay? And that their exists in the

1 various markets, whether in the Northeast or the
2 Southeast or the Southwest, or whatever, a
3 fairly consistent -- although it may be
4 seasonal -- but a fairly predictive basis off of
5 that three or four reference price.

6 And my experience has been, at least over
7 the last seven years, that when the Federal
8 Order price changed, the reference -- or the
9 basis didn't.

10 So does that mean at some point the market
11 will start to make it up in terms of some
12 additional premiums or something, you know?
13 I've got to believe that somewhere along the
14 line that may happen, but by and large what I've
15 observed, that if you have a contract, say, for,
16 example, Class III plus \$0.30 FOB the plant,
17 then tomorrow the Federal Order program
18 announces a new Class III formula price, that
19 it's still Class III plus \$0.30 -- or \$0.35.

20 So to answer your question, I mean, I just
21 wanted to explain it; that's why I believe that.

22 Q You have produced a mass of documents and a long
23 piece of testimony, but not one page or one
24 paragraph in that evidence that you have
25 proffered contains any objective fact supporting

1 the opinion that you just drew.

2 A I didn't state that, but I think that we had --

3 Q Am I correct?

4 A You're correct. And I intentionally didn't
5 state that in there.

6 Q But in order to know whether what you term
7 "losses" in about 10 or 15 places in your
8 testimony, which are changes in regulated
9 prices, whether that revenue, if it exists, is
10 not flowing to producers, you would have to go
11 to the individual handlers' financial
12 information, look at the revenue and look at the
13 flow of that revenue through the system to
14 producers, correct?

15 A I mean, there would be a way that you could do
16 it. You could do an analysis that could show
17 you exactly, then you might be able to plot out
18 and say this month the price changed from last
19 month, then you can isolate what those changes
20 are.

21 Absolutely you can --

22 Q I'm not talking about prices here. Let's look
23 at revenue. In many places you suggest that
24 processors or manufacturers are making revenue
25 that producers do not see.

1 Am I correct about that?

2 A Yeah, I think the way that milk is priced today,
3 it's sold on a class price basis, and I'm not
4 aware of any contracts that adjust -- that the
5 class stream doesn't adjust whether or not the
6 make allowances or whatever --

7 Q Let's get back to my question.

8 A Okay.

9 Q You're talking about prices and how products are
10 priced.

11 I'm talking about the revenue that flows
12 from whatever those prices are. Please, in your
13 mind, try to get away from how the prices are
14 set.

15 A Let's look at gross dollars because that's what
16 we spend.

17 Q Whatever those dollars are. So if a plant that
18 is getting marginally more yield on cheese or
19 powder, whatever, a plant is getting marginally
20 more yield and, therefore, sees a little bit of
21 extra revenue.

22 Your suggestion is that if that can be
23 done, it ought to be put into the formula;
24 basically, attribute to everybody more
25 efficiency and charge them for it.

1 A We're suggesting to add an average, the weighted
2 average is what we're trying to approach.

3 Q But that's the trend of your --

4 A That's the trend of what we're saying, yes. One
5 way of saying it is we are allocating the value
6 of the finished product to the producers at a
7 higher rate than the current formulas.

8 Q So my question relates to, we're at a point now
9 where there is revenue in the system, and it's
10 not getting into the formula.

11 My question related to whether that revenue
12 flow is now getting to producers.

13 Now let me start with this group, with
14 respect to, for example, powder, that is
15 manufactured predominantly by producer groups,
16 all of that revenue flows back to dairy farmers
17 in the form of pay price or equity. Those
18 organizations are 100 percent owned by producers
19 and all of the revenue goes to the owners,
20 correct, in some form or another?

21 A Not necessarily the producing owners or members.

22 And I don't want to get into a discussion
23 how money moves from co-ops or producers because
24 it's not as efficient as you're suggesting.

25 Q It is, nevertheless, producer money and it flows

1 to producers. Now maybe some of it goes into
2 salaries of their managers, but it is -- the
3 co-op is the producer for Federal Order
4 purposes, correct?

5 A Yes, I mean, the co-op receives that benefit.
6 Whether it ends up in the hands of the members
7 who are producing that milk, that's where I
8 would have the disagreement.

9 Q Yeah. And that depends on how the co-op
10 management, the board, decides to allocate that
11 money, retain the money, whatever?

12 A And you've got a sizable -- some of the older
13 co-ops, a sizable amount of retired members that
14 have equity that will receive that money instead
15 of the producing members.

16 Q Which is part of their agreement?

17 A Part of their agreement, absolutely.

18 Q It's a board of dairy farmers that make those
19 decision for every co-op?

20 A Is that a question?

21 Q Correct?

22 A I would hope so; that's what the law requires.

23 Q All right. With respect to -- so whatever extra
24 revenue there might be that is not currently in
25 the formula but is in the system with respect to

1 nonfat dry milk, the vast majority goes to the
2 producer?

3 A See, it goes to the co-op who stands in the
4 shoes of the producer in those situations. I
5 don't know that it goes to the producer and it
6 doesn't go equitably to all producers. It goes
7 to the producers who happen to be members or
8 owners of co-ops that have Class IV plants and
9 not all producers in the United States are
10 members or producers and co-ops that have Class
11 IV plants; and those that are, are not
12 necessarily in a proportion to what Class IV
13 milk that they have a reduced blend price.

14 Q So your philosophy is that if there is
15 additional revenue in the system flowing from
16 the sell of powder but it's not in the formula,
17 it should be in the formula so that all
18 producers can share in it?

19 A That's right.

20 Q Okay. Why not do the same thing for Class I?

21 There is additional revenue in the system
22 in the form of Class I premiums that are not
23 being shared with all producers to be
24 consistent, why not do it for Class I and Class
25 II?

1 A Are you suggesting that the cost to move milk
2 into a bottling plant in Atlanta, Georgia ought
3 to be distributed amongst producers in Seattle,
4 Washington?

5 Q No, I'm suggesting that the revenue after
6 cost -- you have a cost factor and you have a
7 revenue factor. I'm suggesting why not have the
8 Department look at the revenue produced outside
9 of the regulated system currently and
10 redistribute all of it in all classes?

11 A Well, you know, you've got to look at what the
12 revenue is.

13 Q Exactly.

14 A All right. And I think the comparison between
15 the revenue the Class I plants are paying and
16 what the revenue that I'm talking about in Class
17 IV are two different things.

18 I'm not asking the Class IV plant to pay to
19 move the milk to the plant. I'm not asking the
20 Class IV plant to balance my plant. I'm not
21 asking the Class IV plant to provide any of the
22 other things that are associated with the supply
23 of milk to the bottled market, okay?

24 So I can't -- I cannot buy into the
25 comparison; and, frankly, John, I think that if

1 you get me started on the Class I pricing,
2 particularly in the Southeast, it's irrelevant
3 to this hearing and we do not have enough time
4 before the hearing's over with to cover it.

5 Q Let me take the pages to which I've referred
6 before --

7 A Okay.

8 Q -- with additional revenue.

9 With respect to all of those pages that
10 apply to either adjusting yields, shrinkage,
11 losses, I think you said that you are assuming
12 a -- you don't have a plant that has all of
13 those components of your proposal, but you're
14 assuming hypothetical efficiency that's
15 available for all stages of production?

16 A Right.

17 Q Are you familiar with what's been marked Exhibit
18 10, and I don't have a copy right in front of
19 me, but it's the State of California cost of
20 manufacturing survey.

21 A Right.

22 Q And they have a column, they have groupings of
23 high cost plants and low cost plants.

24 A Right.

25 Q Then they have a column that shows ranges with

1 respect to each line item of cost.

2 A Right.

3 Q A low cost range and a high cost range.

4 A Lot of nice information.

5 Q You're familiar with that column?

6 A Oh, yes; I looked at it.

7 Q That column. Your hypothetical or idealized
8 plant would that be something like or serve a
9 function similar to taking the column of low
10 cost among the plants, adding them up and using
11 that as a make allowance?

12 A No; my view is to find a weighted average plant
13 at this point. I think to do anything
14 differently starts to be something that goes
15 from what could be argued as an objective to
16 something that can be very arbitrary.

17 And I think there's a long tradition,
18 particularly in the CCC program, that used make
19 allowances before where we're at today, they
20 used to talked about an average plant of average
21 efficiency; and I think that that's got to be
22 the target. Frankly, I think that it would
23 benefit everybody if it moved on the higher,
24 including the other plants. But I don't need to
25 go there. We're satisfied with the average,

1 whatever that number is, and unfortunately we
2 don't have all the averages we would like.

3 Q Now with respect to yields, let's go to cheese,
4 for example. With respect to cheese, if you
5 have a cheese plant that shows a yield
6 of -- let's even all cheese plants. Let's say
7 all cheese plants show a yield of 10 1/2 pounds
8 of cheese.

9 A Okay.

10 Q Produced from the contents of the fat.

11 A All right.

12 Q Is it your suggestion to use that 10 1/2 pounds
13 in the formula?

14 A If that was the average. Well, depends, yes, I
15 would expect that 10 1/2 to show up in the
16 formula depending on how it would work with the
17 protein and the butterfat. I mean, how that
18 would -- how you would allocate between them I
19 would need more information.

20 Q You would have to adjust, would you not, that 10
21 1/2 pounds for added nonfat solids and added
22 butterfat to the fat that is different from the
23 incoming producer milk?

24 A I assumed that the plant that you were talking
25 about, that that was based upon producer milk.

1 Q All I said was vat. You are aware --

2 A I mean, if you're going to get into the vats,
3 then the range can be all over the place because
4 we just don't know, are they standardizing to
5 the protein, are they standardizing to the fat,
6 what is their, you know, fat content in terms of
7 dry moisture, or I mean, all of those things
8 start to play in there.

9 I don't know that you can look at that. I
10 was just thinking of a simple -- I thought you
11 were doing a simple thing.

12 Q Well, I was looking at the vat. It's common
13 that in California solids are added to the vat
14 to fortify protein.

15 A I would say that most modern cheese plants today
16 on a normal basis are doing it, although with
17 this high -- I mean, like I said earlier this
18 week, why do it.

19 Q It's a common practice among some plants?

20 A Right.

21 Q And we heard testimony earlier that there's a
22 practice of adding cream.

23 A Right. Well, yeah, there is, although it
24 depends on -- it depends on what you're mixing
25 and where you're trying to go.

1 Q My point is, you can't take the yield at a plant
2 and apply it to producer milk, you have to make
3 some adjustment and you have to know, in order
4 to make that adjustment, what are the added
5 solids?

6 A Well, the answer to that is what I was
7 suggesting with Exhibit 34, is that my A, B, and
8 C is that you have this methodology that looks
9 at all of that so that we can begin to get a
10 feel for how that goes.

11 THE WITNESS: Your Honor, can I have a
12 short break?

13 JUDGE PALMER: You know what I'm going to
14 do? I want to --

15 THE WITNESS: I feel strong answering the
16 questions, I just need about a two-minute,
17 five-minute break.

18 JUDGE PALMER: I'm wondering if we ought to
19 shut down a bit.

20 THE WITNESS: I guess we're going to shut
21 down.

22 MR. VETNE: I'm going to be maybe 15
23 minutes.

24 JUDGE PALMER: Oh, you're going to be 15.
25 Does anybody else have questions? You do?

1 They have.

2 MR. ROSENBAUM: Your Honor, I guess I would
3 urge that we try to finish, assuming Mr. Yale is
4 all right with that.

5 JUDGE PALMER: Let's take a five-minute
6 break.

7 *(A recess was taken.)*

8 JUDGE PALMER: We're going to resume. Had
9 a break.

10 Go ahead, Mr. Vetne.

11 **BY MR. VETNE:**

12 Q So we were talking about plants, Mr. Yale, that
13 acquire solids, cream, for example, skim
14 condensed, UF milk, or powder, some form of
15 solids to add to the vat to help the efficiency
16 of their system, all right?

17 A Okay.

18 Q You agree that that happens?

19 A There's no question.

20 Q In fact, Select sold UF milk for that purposes?

21 A I think I testified to that.

22 Q In order to convert that to a producer price,
23 you have to make some adjustment for the
24 difference in yield with those added solids and
25 try to figure out what the yield might be

1 without added solids?

2 A I don't know -- you, Mr. Vetne, I don't know
3 that I agree to that. You're adding a level of
4 complexity of trying to understand what needs to
5 be done. If you want to testify or somebody
6 testify, that's fine. I don't buy that. I
7 don't understand that. I don't think that way.

8 I'm not going to be able to answer that
9 kind of a question.

10 Q Okay.

11 A So, I mean, to me, the fact that a plant adds
12 other ingredients to add value to the producer
13 milk is part of the function of determining what
14 that milk is worth that the farmer ought to
15 receive.

16 Q Okay. That plant, if it produces 10 1/2 pounds
17 of cheese, for example --

18 A Okay.

19 Q -- you cannot fairly attribute 10 1/2 pounds of
20 cheese to the incoming producer milk; you have
21 to attribute 10 1/2 pounds of cheese to the
22 producer milk, as well as the added solids.

23 A And I don't necessarily buy that and I --

24 Q All right.

25 A And I think it's a level of complexity that is

1 beyond quantifying to be able to come up with
2 any kind of yield or anything else.

3 Q Now, an additional factor for plants that buy UF
4 milk or condensed milk, or who knows, condense
5 they're own or UF their own milk to add solids,
6 there's a cost to creating those solids, whether
7 they're in wet form or dry form.

8 A Okay.

9 Q Agreed?

10 A Yes, I agree.

11 Q There's a cost of taking water out of milk --
12 out of skim milk.

13 So those plants, either in the purchase
14 price of the solids, or in the process of
15 creating those condensed solids is going to have
16 a cost that a manufacturer that just receives
17 milk without fortification is going to have a
18 cost that the other plant doesn't have.

19 A But they would take that cost if they felt that
20 it gave them a greater yield.

21 Q Right.

22 A Not yield in terms of cheese, but a greater
23 return on their investment.

24 Q And --

25 A Which means the milk that they bought is more

1 valuable. Because without that milk, it makes
2 no difference whether they buy the
3 fortification.

4 Q And that, in fact, is a practice of California
5 plants and other western plants to incur those
6 costs of converting skim milk to condensed or
7 powdered milk, or taking cream that's been
8 separated with a cost.

9 A I'm sure.

10 Q You've suggested that you shouldn't adjust for
11 the added yield from added solids.

12 Are you suggesting also that the additional
13 costs associated with doing that should not be
14 included; is that a reason for excluding the
15 higher cost plants in the West Coast?

16 A No, that's not what I'm saying. What I'm saying
17 is very simple, is that however the plants do
18 it, all right, whether they have an open vat or
19 a closed vat, or it's horizontal and it looks
20 like by binoculars or a vertical vat, you know,
21 whether they include the whey, don't include the
22 whey, the point of it is if on the average the
23 milk that comes in from the farm at the front of
24 the silo and amount of cheese that goes out the
25 dock, whatever that yield is, that's what we're

1 going to use.

2 However the plant got there, whether they
3 added, you know, solids or cream or dust, I
4 don't care. What we need to be looking at is
5 how do we get there? That's what I was trying
6 to get us to look at a bigger thing like 34A,
7 rather than getting down focused on this minutia
8 of whether the ratio of purchase solids versus
9 acquired solids for milk is this, or we buy
10 cream or anything. It doesn't get us anywhere.

11 That producer milk, based on whatever
12 technology the plant uses, whatever products it
13 buys to make it work, a pound of producer milk
14 going in that plants is going to yield so much
15 cheese at the other end, and that's what counts.
16 If they buy solids, who cares.

17 But, let me say this, two things about
18 that: First of all, the make allowance that the
19 producers -- income is reduced, includes all of
20 the equipment, management, payroll, packaging,
21 everything else that's ascribed to all of those
22 things that are done, number one. And number
23 two, a plant is not going to acquire this
24 additional product unless it's of value to them,
25 and that makes -- that means that the milk is

1 worth that to him to do so.

2 Q Okay. Would you agree with the economic premise
3 that in a market system, businessmen, including
4 cheese makers, do what they can to maximize
5 profits, including increasing prices whenever
6 it's possible and reducing costs whenever
7 possible?

8 A Aside from I can't remember the economist that
9 believes that we reach an age where we want to
10 induce risk because it's more fun, I have to
11 assume that businessmen think efficiently and
12 maximize profits.

13 Q So you would agree with that?

14 A I think that you would have to assume that.

15 Q All right. My point here in the prior question
16 with respect to additional costs of plants that
17 receive solids, that is a practice in
18 California. California plants have higher
19 costs, and for reasons of higher costs you
20 suggest that USDA not look at California plants;
21 is that correct?

22 A My reason is that they don't look at California
23 plants because they don't represent what's going
24 on in the Federal Order program. They're not in
25 our -- they're not in the milk-buying market,

1 they're in the cheese market, and that's
2 reflected in the CME and we get that kick.

3 But they're not in the milk-buying market
4 that has an influence on what the price of milk
5 is and, therefore, should not be reflective in
6 the manufacturing cost or even their NASS
7 prices.

8 Q Okay. Well the manufacturing costs are not a
9 factor of either the price of milk or the price
10 that a product is sold for; it is what happens
11 in between, correct?

12 A I guess.

13 Q And you have suggested, have you not, that the
14 Secretary should look at the efficiency of
15 Western plants, and with all that new equipment,
16 as to what ought to be attributed to plants to
17 the east of California, so that they can achieve
18 additional revenue from lower fat losses, higher
19 yields, et cetera, et cetera?

20 A I mean, all the plants that are within -- that
21 are part of the Federal Order market, I think,
22 you know, ought to be included either completely
23 or representatively, and -- but we don't believe
24 that the California -- we don't think that
25 it -- it doesn't -- we don't get all the other

1 benefits out of it.

2 Q Are you not seeking to attribute to Eastern
3 plants some hypothetical efficiencies that are
4 currently achieved in California without
5 allowing those Eastern plants to recover the
6 additional costs that are also incurred by
7 California?

8 A I would give you that if you took out the
9 California costs, then maybe looking at their
10 yields may not be relevant, if we had the
11 information of yields in the rest of the market.

12 But I would also believe, based on the
13 testimony that's been given here, and other
14 things that have been said, that that 92, 93,
15 94 percent is not unrealistic, even in these
16 Eastern markets at a modern cheese plant today.

17 Q "Not unrealistic" meaning hypothetically?

18 A I think there's been testimony that certainly
19 suggested numbers in that range.

20 Q Of a plant that only receives producer milk and
21 receives it seasonably with seasonable
22 variation?

23 A As I said before, I don't care what they do with
24 it when it goes in the door, that's what that
25 milk is worth. If we didn't deliver them that

1 milk, they wouldn't be able to make that cheese.
2 If they have to get something to make it more
3 valuable, that's fine, but that's our milk and
4 we ought to be paid for it.

5 Q So if they have to add something, they eat that
6 portion; that's not legitimate cost --
7 legitimate costs?

8 A If their cost to add that were higher than the
9 price of the raw milk that they're buying,
10 they'd buy more raw milk.

11 Q Excuse me, haven't we established that raw milk
12 sometimes is not of ideal composition?

13 A They would buy the milk and UF it, whatever, and
14 make the cheese if they needed to.

15 So they buy the powder because it's cheaper
16 than buying the milk from the producers and
17 using the milk.

18 Q All right.

19 A So, no, I think that we, you know, that we
20 should get the full value.

21 Q Okay. So a plant that doesn't -- that receives
22 milk that is of not ideal Casein-to-fat ratio,
23 one option of such a plant, I think you were
24 suggesting, is that they buy producer milk, UF
25 it, convert the skim to a concentrate or powder,

1 sell off excess cream when it's necessary,
2 introduce that into the vat, and they can do
3 that without buying outside solids.

4 Is that what you're suggesting.

5 A Yeah, it could be done. And if the economics
6 were that way, they would do it.

7 Q Are you also suggesting that whatever the cost
8 of that plant to go through that process should
9 not be included in the manufacturing market
10 between the price received for cheese and the
11 price paid for milk?

12 A No, you're paying for the management, the labor,
13 the equipment to do it. There's an arbitrage
14 between the raw milk product and the other
15 components that you're talking about, and the
16 fact is, is that you know, that's our milk
17 they're converting and that's what it's worth.

18 MR. VETNE: That's all I have for the
19 moment.

20 JUDGE PALMER: We're going to shut down
21 now. We'll see everybody tomorrow morning at
22 9:00 and I want to find out what we have here in
23 witnesses, though, and further the situation.

24 Let's go off the record for a moment.

25 *(A discussion was held off the record.)*

1 *(Thereupon, the hearing was adjourned at*
2 *6:25 p.m.)*

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